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World News Shamir faces challenge to party leadership

Israeli prime minister Yitzhak Shamir faces an important pre-election test of strength in his election test of strength in his own Likud party next week following the weekend decision by David Levy, the populist foreign minister, to run against him for the party leadership. ... Mr Shamir is expected com-fortably to defeat Mr Levy and Mr Ariel Sharnor the however. Mr Ariel Sharon, the housing minister "hawk" who declared some weeks ago, when the leadership vote is held at a

February 20. Page 4 Clampdown in Algeria

meeting of the Likud's 3,000-strong central committee on

A state of emergency has been declared in Algeria, Algerian television said. It will take effect immediately and last for 12 months. Earlier, the country's military-backed lead-ers shut the headquarters of the Islamic Salvation Front after violence between Moslem fundamentalists and security forces. At least 40 people have been killed and 300 wounded since Friday. HQ closed, Page 4

Senegal air crash Thirty people were killed and about 20 seriously injured -most of them French - when a tourist aircraft chartered by the Paris holiday company Club Mediterrance crashed near the southern Senegalese town of Ziguinchor. The Hawker Siddeley HS-74 was on an internal flight.

Krajina holds out Leaders of Krajina, the Serb enclave in Croatia, reaffirmed their resistance to the United Nations peace plan for Yugoslavia, in the face of increas pressure from Serbia to accept the proposals. Page 2

Romanians voted in their first free local elections in more than half a century to choose mayors and councillors in a key test of post-communist progress towards democracy.

Blow to Mlyazawa Japan's leftwing opposition parties joined forces to defeat Prime Minister Kiichi Miyazawa's ruling party in a closely watched upper house by-elec-tion. The defeat dealt a heavy blow to Mr Miyazawa's scan-

Pakistan acts on march Pakistani security forces used batons and tear gas to prevent militants massing for a banned march into the Indian part of

dal-plagued government.

US pressure on Saddam The US is seeking ways of stepping up pressure on Iraqi Presi-dent Saddam Hussein. Page 4

More than 50,000 Togolese flocked to an opposition rally in the capital, Lomé, signalling continued anger at army intervention in the country's shift

to multi-party democracy. Soweto killings Fifteen people were killed in political unrest in South Africa at the weekend, including six shot and hacked to death in

some of the worst fighting this year in Johannesburg's Soweto township, police said. Venezuelan pledge

Venezuela's President Carlos Andres Perez has vowed to press on with unpopular economic reforms in spite of last week's frustrated uprising by dissident army units. Page 4

Israeli envoy to China Israel appointed its first ambassador to China. The two countries established full diplomatic relations last month.

Snow hits Mideast Snowstorms swept the east Mediterranean, blanketing Jerusalem and other cities, and reportedly causing at least 15 more deaths in the region's

harshest winter in 40 years.

Business Summary Salomon to shake up European management

Salomon Brothers, the scandal-hit Wall Street securi-ties house caught rigging US Treasury bond auctions last year, is to announce a manage-

stepnen Postoru are to become joint heads of the London-based European business. Mr Jim Massey will step down as head of international business, which included Europe, and take responsibility for Salomon's own investments and special projects. Page 12

FRANCE'S wine industry suffered a drop in output of almost 35 per cent in 1991, after three years of excellent vin-

LLOYD'S: Talks are underway in an effort to reach an out-of-court settlement in the Ooth-waite case, the biggest single legal action in the history of the troubled London insurance market. Page 5

BULGARIA abolished restrictions on the repatriation of profits and is to allow foreign investors to set up their own enterprises in the country.

EUROPEAN Monetary System: The strength of the D-mark put pressure on sterling which hovered near its effective floor in the system last week. However, the peseta weakened slightly on Friday, relieving Currencies, Page 23

The chart shows the member currencies of the exchange rate mechanism measured against the meakest currency in the n band. In practice, currencies in the EMS narrow band cannot rise more than 2.25 per cent from the weakest peseta operate with 6 per cent fluctuation bands.

tions for European economic and monetary union by the time parliament decides whether to move to a single-

UK EMPLOYERS which poach expensively-trained workers from rivals could face demands to repay training costs under a government plan to be unveiled this week. Page 12

DENMARK recorded a record trade surplus of DKr22.7bn (\$3.7bn) last year, assisted by a 19.2 per cent increase in exports to Germany. Page 3 BRITISH GAS is to spin off

a 15 per cent stake in Consum-ers Gas, the Canadian natural gas utility bought in 1990. Page 13

oil monopoly, suffered its first loss, turning a \$557m 1990 profit into a deficit of \$237m for last year. Page 14

RDISON, listed energy subsidiary of Italy's Monetedison group, is buying the Italian activities of Deutsche Shell for \$230m. Page 14

Failure to liberalise trade could encourage America to pull out of Nato Quayle warns EC on Gatt talks

US Vice President Dan Quayle

yesterday issued a thinly-veiled warning to the Euro-

pean Community about the

General Agreement on Tariffs and Trade liberalisation talks.

the Nato debate, a series of top US politicians and defence spe-cialists did, in a debate on the future of the Atlantic alliance

at the annual Munich Security Conference, which brings together defence experts from Nato countries.

Mr Dennis Keegan and Mr Stephan Postord are to become

February 7, 1992

EMS's narrow 2.25 per cent fluccurrency in that part of the sys-tem. Sterling and the Spanish

RANK OF ENGLAND says the UK expects to meet the condicurrency. Page 5

PETROBRAS, Brazil's state

and Trade incransation talks.

He said that if the Gatt talks failed, it would finel protectionism in the US and encourage those wanting to pull all US troops out of Nato.

Although he did not specifically link the Gatt talks and the Nato debate a series of top. For the US side, Senator Richard Lugard, in particular, warned of the looming dangers of a transatlantic conflict with

and exasperation on the EC

far wider security implications.
"We are headed towards a precipice, and the Europeans don't see it, or if they do, they don't really care," he said. "It is a potential tragedy in the making, which really needs to be avoided."

Senator Bill Cohen, another leading defence expert, warned

that Congress was likely to go well beyond the troop cuts in Europe proposed by President George Bush. The barrage of US warnings, and pleas for Europe to make concessions so that the US can maintain its commitment to Nato, was met with concern

Monday February 10 1992

Instead of agreeing to leave 150,000 men, Congress was looking at figures of 100,000 or even 75,000, he said.

The attitude is spreading in the US that Nato is no longer necessary or affordable." Sen Cohen said. "Few are willing to pay for what they perceive to be another's security.

Senator Lugard said that the compromise proposals for a deal in the Uruguay round of Gatt negotiations, drafted by Mr Arthur Dunkel, the GATT secretary-general, "have not found favour with almost any

lobby in Congress." As for the European Community, it had found even less favour with find a growing gap. It is fur-ther away from the US than

That is very disturbing. It clearly will undermine all that we are talking about in terms we are taking about in terms of the US and Nato. The US will become preoccupied with domestic issues...if we are rebuffed too often in terms of international trade issues."

Mr Quayle launched into the debate with a lengthy departure from his prepared speech.

to urge the critical importance of the Gatt negotiations.

This is absolutely critical."

of the UK presidency on Janu-

ary 1, 1993. Mr Redwood says he wants

to change the "culture" of the

internal market council. "Too many people have seen the sin-

gle market as a legislative pro-

gramme whereas I see it as

Continued on Page 12

Money, mark two, Page 10

he said. "It is critical to the security of Europe, to the security of the US, and to the secu-

We have got to continue

this Uruguay round, and final-ise it. If we don't, we have got the Cold War behind us...and yet we have no comprensive understanding of how we are going to conduct trade relations, other than to respond in our own countries with the lowest political denominator. That means more subsidies, more spending, more liscal irresponsibility."
While he insisted that talk of

protectionism in the US was exaggerated, he admitted that "perhaps protectionism may be

advantageous in some electoral He said Mr Bush would not

use the issue in his campaign-"Isolationism and protectionism are dead end streets," he said. But he closed with a clear linkage of the issues: "Effective national and international security does have to have coordination between political.

military and economic secu-rity." Continued on Page 12

Space-based defences find favour, Page 2 Editorial comment, Page 12 Quayle interview, Back page, Section II

Ex-Soviets agree to repay debt singly

divide them - agreeing instead to loosen their trade links further, to go their sepa-rate ways on foreign debt repayment, and to postpone the vital issues again to a heads of state meeting in

Minsk on Friday. Ukraine, whose embattled prime minister, Mr Vitold Fokin, did not attend the meeting because he had to ward off a motion of no confidence against him in the Ukrainian parliament, said that it would itself repay the estimated 16.37 per cent of the Soviet debt reckoned to be owed by it to foreign creditors.

Mr Yegor Gaidar, the Russian deputy prime minister in charge of the economy, said at the weekend that Russia "would not oppose" such a course. However, there is as yet no agreement from the Group of Seven leading indus-trialised nations which established a solemn agreement last year with the former Soviet states -including Ukraine -that they would be "jointly and severally" responsible for debt repayment.

It now seems likely that Russia will take over debt

THE HEADS of government of the Commonwealth of Independent States failed over the weekend to resolve any of the urgent economic and military issues which increasingly divide them — agreeing divide them — agreeing their trade of the classification of the commonwealth of the classification of the classificati Saturday meeting.

Moldovan radio said on Fri day that the republic could not pay back its share of the debt and was prepared to give up all claims on Soviet property if Russia would take over its share. Russian President Boris Yeltsin, speaking to reporters on his return from France on Friday night, said that the position was "realistic" and said Russia would do the same for any other republic.

At the same time, the states appear to have agreed to a Russian proposal to move inter-state trading to "world prices" - but, according to Mr Gaidar, at a rouble exchange rate con siderably stronger than the sian Central Bank of Rbs110 to the dollar.

The rate suggested is between Rbs20 to Rbs30 to the dollar - or precisely in the range at which Mr Gaidar has said he wished the rouble to stabilise. In effect, this estab lishes a new rate for Russia's exports, many of which go to Continued on page 12

Red flags fly, Page 2

Air France bans part of A320's landing system

gle market.

reforming and implementing

existing measures for the sin-

Mr John Redwood, the corpo-rate affairs minister, is risking

infuriating the UK's European

partners by saying he would rather have no agreement on

the proposed Investment Ser-

vices Directive than a measure

By Daniel Green and Alice Rawsthorn

By Ralph Atkins in London and Andrew Hill in Brussels

THE RELIABILITY of the technology on board the Air-bus A320 was thrown into doubt for the second time in a month yesterday when Air France told its pilots not to use part of the aircraft's navigational system.

THE UK government plans to

put a brake on new single mar-

ket legislation when it takes

over the European Community

presidency in July - probably

jeopardising a proposed direc-tive on opening up EC securi-

Ministers have decided that

if the Conservatives win the

general election, the govern-

Airbus yesterday acknowledged that one instrument was behaving erratically. The company is conducting tests to find the cause. Both Air France and Air

Inter, its subsidiary which flies on domestic routes, imposed indefinite bans on landing their combined fleet of 46 A320s using the VOR-DME navigational system. This followed an incident last Wednesday when an Air Inter pilot reported a malfunction on a

flight from Lyons to Bordeaux.
The ban comes only a few
weeks after 87 people died after
an Air Inter A320 crashed into Mont Saint-Odile near Strasbourg when trying to land using the VOR-DME system. Airbus said yesterday that

the two incidents were unre-lated: at Strasbourg the airespecially urgent". craft was at the wrong height while at Bordeaux is was off

Lone statement: the Commonwealth of Independent States' winter Olympics team at the opening ceremony in Albertville, France. Later Patrick Ortlieb headed Austria's five-medal strike by winning the downhill ski-ing

UK to put brake on single market

ment's emphasis will be on with which he disagrees.

course. However, Airbus conceded that Lufthansa, the German carrier, had quietly imposed a similar ban on VOR-DME on A320s late last year after noting the erratic behaviour of the same system.

"We have advised the air-lines of this occasional misfunctioning of one instru-ment," said Airbus.

Modern aircraft, including the A320, are also fitted with the superior independent Land-ing System (ILS), although not all airports can handle ILS-

guided aircraft. British Airways, which has 10 A320s, said that its pilots almost always used ILS and would not be issuing any advice on VOR-

The UK Civil Aviation Authority took a similar line to BA, saying: "We would expect to have been informed by the

French authorities if it were The French ban could pre-vent A320s landing at airports

Mr Redwood represents the UK on the EC's internal mar-

ket council and meetings of

finance ministers when they

Directive is seen within the European Commission as an

ket, which begins at the close

The Investment Services

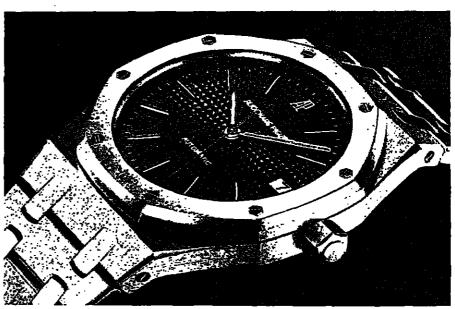
discuss the directive.

without ILS if fog or low cloud prevented a manual approach VOR-DME (VHF omni range distance measuring equipment) is used in many types of aircraft, although Air France has banned its use only on the A320. The system works by picking up signals from a net-work of radio beacons on the

Airbus said the VOR-DME equipment on the affected air-craft was supplied by two US manufacturers, Bendix and Collins Government Avionics. The incident that triggered the French ban occurred last pilot noticed that the instru-ments showed he was in line with Bordeaux runway while the view from the cockpit showed this not to be so.

Air Inter said this was the first time one of its pilots had noticed such a discrepancy.

ONE OF THE GREAT DESIGNS OF THIS CENTURY. AND PROBABLY THE NEXT.



The Royal Oak, band-made and maleralically numbered, automatic inservment with control rotor in 21 canal gold, water resistant to 5 am

The Royal Oak is instantly recognized by its unique octagonal shape.

A classic design, totally original in concept, with that extraordinary perfection of finish which is the hallmark of the master watchmakers, Audemars



less. One of a kind, like the person who wears it. Like the champion golfer, Nick Faldo. He unhesitatingly chose the Royal Oak as his watch. One leader, it seems, will immediately recognize an-

Decisive, individual, age-

Audemars Piguet & Cie S.A., 1348 Le Brassus, Switzerland

CONTENTS THE MONDAY INTERVIEW



US vice-president Dan Quayle (left) is due to arrive in London today for the last stop on a seven-day European tour. He has not always had a good press but is enjoying a political rehabilitation which he is determined will continue in election year.

Businessman's Diary 6 Intl.Capital Markets . 16,17

Computer industry: The link-up between IBM and Groupe Bull is under way -Air traffic: Congestion in the skies will worsen as demand takes off US election: The people of lows seem to be losing their influence .

Management: Staff appraising their bosses can have proven benefits Steek Spain's steel industry has little hope of survival unless it is restructured . UK politics: The debate about nuclear submarines concerns more than defence ... Editorial comments Keeping NATO upright;

The need for serious political debate 6 Money Markets 23 E FEBRUARY 18:

Vehicle Fleet Management Plenty of choice for the

FORTHCOMING FT SURVEYS S FEBRUARY 17: Philippines: belated reforms aim to counter economic drift. Portable Computers: how technology is changing attitudes towards computing.

> Tyne and Wear: a resilient response to the recession. **EFEBRUARY 19:** FT Traveller, Hong Kong: our guide for the business visitor. E FEBRUARY 20:

Corporate Contracted Services: cost savings spur use of outside agencies. Vehicle Fleet Management: coping with a stretched car and truck replacement cycle.

Bulgaria eases curbs on foreign investment

By Judy Dempsey

THE BULGARIAN parliament has passed a foreign investment law aimed at attracting western enterprises, which may finally be part of a much more comprehensive economic

The law, which supersedes a law implemented in 1990, abolishes restrictions on the repatriation of profits, allows western enterprises to own Bulgarian companies, and permits foreign investors to set up their own enterprises in the

The law also permits foreign companies to acquire a share in Bulgarian banks, or set up their own banks, subject to authorisation from the National Bank of Bulgaria.

This is likely to have a significant effect on the country's banking system, which until recently was highly centralised and politically controlled. It might also make it easier for western investors to speed up their transactions when doing

business with Bulgaria. However, the Bulgarian government, in common with some of the other countries in eastern Europe, has yet to decide how far it is willing to extend property and ownership rights to non-Bulgarian citi-

For instance, foreigners may acquire a right of ownership in buildings, presumably for business activities, and may acquire a residential property. Romanians voted yesterday in local elections testing whether a united democratic opposition can unseat remaining Communist officeholders and boost its chances in upcoming general elections, AP reports from Buc-

About 40 per cent of the 16.6m registered voters had turned out by afternoon. Results were not expected until at least today.

but only by applying to build that property. Moreover, no foreign person can acquire the right of ownership of land, agricultural or otherwise.

The slow pace of reform is

due in part to the considerable influence still wielded by the former Communist party. As the Bulgarian Socialist party, it continues to hold more than 30 per cent of the seats in the

In addition, the Union of Democratic Forces, the loose coalition of parties now in gove ernment, remains divided over the pace of reform.

Despite economic problems

Bulgaria is one of the most stable countries in the Balkans, and Mr Zhelyu Zhelev, who has been elected as president for a second term, appears deter-mined to proceed with economic reforms, and to improve relations with the country's immediate neighbours.



'Agent 007 - Hitler, Goebbels, Yeltsin and Gorbachev' reads a placard at yesterday's pro-Communist rally in Moscow, attended by some 50,000

Red flags fly once more in the heart of Moscow

THE RED FLAGS flew once more in the its policy "economic genocide" - the heart of Moscow yesterday as demon-strators claiming to be carrying forward the ideas of Lenin - and, on some banners, Stalin - mounted a pro-test against the country's economic misery, writes John Lloyd from

At a separate gathering of "patriotic groups" on Saturday, Mr Alexander groups" on Saturday, Mr Alexander Rutskoi, the Russian vice-president, took his opposition to the Russian gov-ernment a stage further when he called

exact phrasing of a number of yester-day's posters. were calling for a reassertion of Com-munist power to stop the rot, Mr Rut-

feared such a reassertion if the course were not changed Both Mr Rutskoi and Mr Ruslan Khasbulatov, the parliament's chair-man - who has criticised economic pol-icy on Russian television - insisted that

skoi, an air force general, said he

they supported President Boris Yeltsin. Mr Rutakoi said that he and the president had no differences, while Mr Khasbulatov said that he was "like-minded, in strategic terms". Yesterday's neo-Communist marchers, numbering some 50,000, were led by Mr Viktor Antipov, who is the most active of a number of leaders among

Russia's hardline groups.

A significant number of the placards blamed the policy on the Jews. Others called for freedom for the leaders of the

failed August coup, while a number of demonstrators carried photographs of Stalin, the red banner – the banner of the former Russian Socialist Federa-tion – the St Andrews Cross of old Russia; and the black, yellow and

white imperial banner.

The militia, out in force, kept the march away from the Russian parliament – its original objective – where some 10,000 to 15,000 democrats heard speeches about the need to defend democracy and support the president.

At the same time, in a move directed by Serbia, a rival par-liament in Glina, northern Krajina, was yesterday expec-ted to approve the UN plan. Mr Babic dismissed the manoeuvres by Serbia, under President Slobodan Milosevic, to marginalise the leadership in

Knin, the capital of Krajina. He said: "It [Glina] is not a legiti-mate session. It is simply a continuation of pressure from Belgrade."

expected to approve today the holding of a referendum on the UN plan, which could break the deadlock between Krajina and Serbia. Mr Babic said: "If the people approve the plan, I will bow to their will."

Despite Mr Babic's deflance, the inhabitants of Knin, tired of the economic deprivation brought on by the civil war seem likely to approve the UN plan. "We want peace. Any plan that will bring us peace,

cut off Krajina from the mone-tary system, when it issued new bank notes. The Yugoslav dinars currently circulating in Knin are practically worthless valid only in Krajina.

motor car, thus became embed-

ied in successive Dublin Corpo-

ration transport policies. Pub-

lic transport was relegated to a

secondary role, the only excep-

tion being the building of a

commuter rail line, known as

the Dart, which serves the coastal suburbs north and

The problem, however, was that as the new western satel-

lite towns grew up, jobs did not

grow at the same pace, and most of the transport infra-

structure plans remain to be

implemented. The result has

been that since 1967, the pro-

portion of people using public transport to enter the city cen-

tre has fallen from 54 per cent

in 1967 to only 34 per cent

today. In areas served by the Dart

however, commuters still pre-

fer to use public transport. Indeed it has been the Dart's

success, run by Irish Rail,

which has largely led to the government to finally consider

an LRT system as a long-term

solution for the capital's traffic

According to Professor

Perry, the first phase of a com-mercial LRT system could be

built relatively cheaply and quickly using old abandoned railway routes. "What existed in terms of rail-based corridors

are still there, mostly with the right-of-way intact, and lend themselves ideally for a mod-

ern system" he said. The first

phase, linking the major southern suburbs to the city centre would cost some E150m,

south of the city.

Space-based defences find favour with western establishment

NOW THAT the Cold War is over, cal and military top brass. nuclear weapons have lost favour with the western defence establishment, while space-based anti-missile defences - previously backed only by hard-core Reaganites – are sud-denly popular across the political spectrum on both sides of the Atlantic, after their resounding endorse-ment by President Boris Yeltsin last

That was one of the more surprising developments to emerge over the weekend at the Munich Security Conference (formerly Wehrkunde), an annual gathering of Nato's politiThe reasoning was explained by Mr Les Aspin, chairman of the US House of Representatives defence

"Previously," he said, "we didn't want to make the world safe for con-ventional warfare because in conventional terms the Soviets were the biggest kid on the block. Now we do, cause we're the biggest kid on the

As a result, certain policies previously regarded as right or left-wing were now much more widely supBy Edward Mortimer in Munich

From the right came defensive systems - both space and ground-based - as well as the idea of preemptive action against states that might be building a nuclear weapon with aggressive intent.

An example is the action taken by

From the left came such ideas as a comprehensive test ban treaty, co-operative efforts to halt prolifera-

Israel against Iraq's nuclear reactor

tion, the doctrine of "no first use" of nuclear weapons and a ban on the production or sale of fissile materi-

Several speakers called for a return to the Baruch Plan of 1946, when the US proposed to put all nuclear energy under international control At the time, it was vetoed

The first to advocate this was Mr Alfred Dregger, a right-wing German

Christian Democrat, who said that unless the US went back to the Baruch Plan there would soon be 20 countries with both nuclear and chemical weapons and "a very

far-reaching carrier capability".

Even more surprisingly, Mr. Dregger received qualified support from
Mr Pierre Lellouche, a Exench defence expert and adviser to Mr Jacques Chirac, the Gaullist leader. Northern industrialised countries, Mr Lellouche said, were already liv-ing in a "post-nuclear" world, while North-South relations were returnNorth did not need a nuclear response.
"What you need is a defensive sys-

capacity."
Professor Edward Teller – often

He believed that to deal with the

threat of nuclear proliferation the

described as the father of the hydrogen bomb, but also instrumental in President Reagan's strategic defence initiative — after giving an account of the original Baruch Plan made an impassioned plea for an updated ver-sion which should include an aban-

LEGAL NOTICES

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SUPREME COURT OF THE STATE OF NEW YORK COUNTY OF NEW YORK

In the Matter of the NEW YORK AGENCY BANK OF CREDIT AND COMMERCE INTERNATIONAL, S.A. :

> NOTICE OF CLAIMS PROCESS AND RELATED BAR DATE FOR FILING PROOFS OF CLAIM

NOTICE IS HEREBY GIVEN THAT the Superintendent of Banks of the State of New York (the Superintendent), pursuant to Section 620 of the Banking Law of the State of New York (the New York Banking Law), has made December 9, 1991 the first date on which claims against the New York Agency (the Agency) of the Bank of Credit and Commerce International, S.A. (*BCCI S.A.). may be filed in accordance with the process for determining and paying claims against the Agency prescribed by Article XIII of the New York Banking Law (the 'Claims Process'). THE LAST DATE AND TIME WHEN PERSONS MAY FILE CLAIMS AGAINST THE AGENCY IS MARCH 27, 1992, AT 5:00 P.M. EASTERN STANDARD TIME (THE BAR DATE). Only claims filed on ur before the Bar Date will be considered by the Superintendent in accordance with the provisions of Article XIII of the New York Banking Law.

IF YOU ARE ENTITLED TO FILE A PROOF OF CLAIM BUT FAIL TO DO SO IN THE MAN-NER PRESCRIBED ON OR BEFORE THE BAR DATE STATED ABOVE, YOUR CLAIM WILL BE FOREVER BARRED, YOU WILL NOT BE ENTITLED TO ANY DISTRIBUTION ON THAT CLAIM AND YOU WILL RECEIVE NO FURTHER NOTICES REGARDING YOUR CLAIM. All claims against the house of whatever character, whether accured or unsecured, liquidated or unfequidated, fixed or contingent.

I. GENERAL

The Supermiendent took possession of the business and property of the Agency on July 5, 1991 pur-n Section 606 of the New York Banking Law and is currently taking steps to effect the complete liquida-

Any person having a claim against the Agency, or such person's duly appointed and authorized personal or legal representative, may file a Proof of Claim in respect of each claim arising out of a distinct transactions with the Agency, regardless of when such claim arise or the nature or type of such claim (subject to Section 3 below). Where more than one person is interested in or is making a claim, then all must complete and file a Proof of Claim together. All claimants must file a Proof of Claim in the Claim Process, even if a claim was previously made known in some other way to the Agency or to New York State Banking Department staff.

3. WHO MAY NOT FILE

A person may not file a Proof of Claim in respect of any of the following: (a) a claim arising out of transactions with offices of BCCI S.A. other than the Agency or out of transac-ith entities affiliated with BCCI S.A. in any other way;

(b) a claim not representing an enforceable legal obligation against the Agency if the Agency were a separate and independent legal entity; or

(c) a claim representing an amount due or other liability to another office or branch of, or wholly owned (except for a nominal number of directors' shares, if any) subsidiary of, BCCI S.A. Persons having a claim that falls into categories (a), (b) or (c) above may need to pursue it in separate and different proceedings not administered by the Superintendent and should contact Brian Smouha, Commissive, BCCI, S.A., 25 Boulevard Royal, 2449 Luxembourg, for further information.

4. PROOF OF CLAIM REQUIREMENTS: PRIORITY OF PAYMENT ASSERTIONS A persun entitled to file a claim against the Agency must complete and file a Proof of Claim in the form adopted by the Superintendent, together with all supporting documentation specified in the instructions thereto, in respect of each claim arising from a distinct transaction or series of transactions with the Agency. All persons baring claims for priority of payment shall make demand in writing for priority in the place indicated in the Proof of Claim.

If this nonce was received by mail, it is accompanied by a blank Proof of Claim and the instructions relating thereto. Persons receiving this notice by publication of any other means may obtain a Proof of Claim and the instructions relating thereto by writing to the New York. State Banking Department, co BCCI S.A., 550 Fifth Avenue, Seventh Floor, New York, New York 10036. Attention: Request for Proof of Claim. Persons requiring additional Proof of Claim must make such copies for themselves. All Proofs of Claim are required to be prepared in the English language.

5. DEADLINE FOR FILING: WHIERE TO FILE

The Bar Date, the deadline for filing all Proofs of Claim, is 5:00 p.m., Eastern Standard Time, on March 27, 1992. Each Proof of Claim must be either mailed or delivered to the following address:

Salvatore Morabito
Special Deputy Superintendent
New York State Banking Department
of BCCI S.A.
530 Fifth Avenue
Seventh Floor
New York, New York 10036

If mailed, a Proof of Claim must be postmarked on or before March 21, 1992. If defivered, a Proof of Claim must be received by the Special Deputy Superintendent or his staff on or before the Bar Date. NO PROOF OF CLAIM 15 FILED UNTIL IT IS RECEIVED BY THE SPECIAL DEPUTY SUPERINTEN-TENT OF MISSTARE.

6. FURTHER INFORMATION

If you have questions about this notice, or, if you design A Proof of Claim, you may contact by telephone either Salvatore Morabito at (272)-789-3820 with the proof of Claim, you may contact by telephone either Salvatore Morabito at (272)-789-3820 with the proof of Claim (272)-789-3821 with the proof of Dated: New York, New York
December 9, 1991

LIEARY, GOTTLIEB, STEEN & HAMILTON
Anorneys for the Superintendent of
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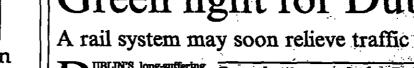


REPUBLIC OF **CYPRUS**

The FT proposes to publish this survey on March 23rd 1992.
The survey will be included with every copy of the FT on that day and will reach over 1 million readers in some 160 countries world wide. In Europe alone, research shows that 54% of Chief Exceutives of the largest Companies read the Financial Times.
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FT SURVEYS



find relief from the traffic that chokes the city centre at rush hours. After years of prevarication over public transport issues, a government green light is expected soon, for the construction of a 1£500m (£463m) Light Rail

city.

Detailed proposals are being drawn up for the project to be presented to the EC Commis-sion in the submission for the 1994-98 tranche of EC Structural Funds (ESF) for Ireland. Ireland is anticipating a doubling of ESF payments to some

lf6bn in the next tranche, and rail systems for Dublin and nationally are top priorities for funding. Mr Dick Doyle, an economic adviser to transport minister Seamus Brennan, said: "The minister is very strongly

behind the (LRT) plan. It has cross-party support and the Dublin councillors are behind He said that 50-75 per cent capital funding by the EC would be required, but that the system would then be able to

operate without subsidies.

Major contracts will be up for grabs for engineering works, rolling stock and even operation of the system itself. At least five different proposals have been submitted to Mr Brennan for consideration since he first made public the government's interest last

These include proposals from GEC in the UK. Asea Brown Boveri, the Swedish-Swiss group, Annsaldo in Italy and Aer Rianta in Ireland. Professor Simon Perry, the Dean of Engineering at Trinity College Dublin, and the man who co-ordinates the Irish Universities Transport Studies Group (IUTSG) says that an

By Charles Batchelor

TWO initiatives to promote

enterprise in central and east-ern. Europe have been

announced by the British government, in the form of a busi-

ness support centre in Moscow and a London conference of

employment ministers from 11 former Communist states.

The first Russian support

centre for small businesses will

open in Moscow in September with the help of finance pro-vided by Britain's Know How

Fund, Mr Michael Howard, the

employment minister, said.

esstern European countries develop More enterprising economies the government has favited the employment ministers from 11 countries to

ministers from II countries to a two-day conference on February 24-25 entitled Job Creation and Small Farms Development.

The conference will look at the political cultural and practical problems of establishing an enterprise culture and promoting the growth of small firms. Among countries expected to attend are Baingary.

ted to attend are Hungary, Czechoslovakia, Poland, Rus-

in a further move to help sia, Ukraine, Kazakhstan and

The Dublin Bus company estimates that, even with the existing hus lane system, its vehicles are slowed to average speeds of less than 3 miles per hour inside the inner cordon during rush hours. Car owner-ship in Ireland is increasing by

back to two transport studies completed more than 20 years ago: one by a Professor Miles Wright, and the other by the Dublin Corporation.

west of Dublin to disperse housing, factories and offices and ease traffic congestion to the centre.

and out of the city.

A 10-mile car trip from an outer suburb can take over an hour during peak traffic flows

Krajina holds out against UN peace plan By Laura Silber in Knin

THE LEADERS of Krajina, the Serb enclave in Croatia, yester-day reaffirmed their resistance to the United Nations peac plan for Yugoslavia, in the face of increased pressure from Serbia to accept the proposals. On the eve of a crucial ses sion of its parliament, Mr Milan Babic, the president of the self-proclaimed Serbian Republic of Krajina, yesterday said: "A step forward has been made in the plan." But he con-

tinued to oppose a key element of the UN initiative to despatch

10,000 peacekeepers. He said Serb reservists could not be

disbanded while Croatia maintained its army. Mr Lazar Macura, Krajina's information minister, added: "The Yugoslav army no longer exists. There are many army officers who are ready to stay in Krajina, about 30,000 reserv-ists are from the region...only the generals who are manipu-lated by Belgrade will leave."

The parliament in Knin is

said one worker. Serbia has denounced Mr Babic as the main obstacle to peace. Serbia last month also

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Green light for Dublin commuters

A rail system may soon relieve traffic congestion, writes Tim Coone

Commuters may soon Sample proposals for Dublin LRT Transit (LRT) system for the

(A)(B) Phase one OD Phases two & three

LRT system is "ideally suited for Dublin's problems".
"It is light enough to be laid on top of existing roads, can use existing rail routes, and is less likely to have its routes blocked by car traffic than alternatives such as guided

buses". Route blockage is already a big problem for Dublin's 800 buses in the narrower of the city's Georgian streets. Dublin's city centre, is bounded on three sides by two canals that are around to join the River Liffey, which flows

through the centre.

This boundary known as the inner cordon, forms a rough circle with a radius of a mile-and-a-half. area, containing some 27 bridges, 55,000 cars stream every day, reducing traffic flows to a crawl during the

rush hour. Serious bottlenecks occur not only at the bridge cross-ings over the river and canals, but at most road junctions in

in the morning and afternoon. some 3 per cent a year.

Most of the city's present traffic problems can be traced

Both studies envisaged an increasing role for road-based private transport and planned four "satellite" towns to the

The centre and these new urban suburbs were to be linked together by a new 100-km network of motorways. Professor Wright wrote at the time: There is every sign that Irishmen, as sturdy indi-viduals and democrats, will

the three Baltic states.
The International Labour

Organisation and the European

Bank for Reconstruction and

Development will also send

• Twenty managers from

small and medium-sized busi-nesses in St Petersburg arrive

at Manchester Business School

today at the start of a four-

week management develop-

ment programme. They come from businesses involved in

boat building, hotel construc-

tion, fashion knitwear and

The Flamedel Times (Europe) Ltd. Published by The Financial Times (Europe) Ltd. Frankfurt Branch, Nibelungsmistr 3: 6000 Frankfurt-am-Main 1: Telephone 49 69 15850; Fax 49 69 396438; Telex 416193. Represented by E. Hugo, Frankfurt/Main, and, as members of the Board of Directors, R.A.F. McClean, G.T.S. Damer, A.C. Miller, D.R.P. Palmer, London, Printer: DVM GrabH-Hürriyet International, 6078 Net-Isemberg 4. Frankfurt, Responsible editor: Richard Lambert, Financial Times, Number One Southwark Bridge, London SE: 9HL. The Financial Times Ltd, 1992. **UK supports E Europe business**

Registered office: Number One, Southwark Bridge, London SEI 99HL. Company incorporated under the laws of England and Wales. Chairman: D.E.P. Palmer. Main shareholders: The Financial Timea Limited, The Financial News Limited. Publishing director: J. Rolley, 168 Rue de Rivoli, 75044 Paris Cedex 01, Tel: (01) 4297 0621; Far. (01) 4297 0629. Editor: Richard Lambert Printer, SA Nord Eclair, 15/21 Rue de Caire, 59100 Roubaix Cedex J. ISSN: ISSN 1148-2753. Commission Paritaire No 67808D.

Financial Times (Scandinavia) Vimmoi-skaftet 42A, DK-1161 Copenhagen-K. Denmark, Telephone (33) 13 44 41, Fax (33) 935335.

Belgium languishes in political doldrums

was worth L280bn.

Export success for Flat Fer-roviaria comes as the state-con-

trolled Efim-Breda group

makes important inroads in the US, with sales of rolling

stock for urban mass transit systems to three big cities. The Fiat division and GEC-Alsthom, the Anglo-French

engineering group, have also signed an agreement to collab-orate on railway equipment.

NOTHING NEW, began the lead story on one Belgian news builetin at the end of last week. The reporter was referring to the lack of information about last Tuesday's kidnapping of a Flemish textile magnate's grandson, but he could easily have been com-

plan

of Kraina & Croatia, 1986.
Croatia, 1986.
Mattons Peace for training the personne for training and a critical & a critical

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200 (123) dillem houses Committee menting on the Belgian political situa-tion, writes Andrew Hill in Brussels. Held hostage for nearly 80 days by the inconclusive result of last November's general election, Belgium is still ticking over under a caretaker prime minister - the long-serving Mr Wilfried Martens. But the patience of the king, the people and the politicians is beginning to fray.

Ten days ago Mr Melchior Wathe-let, the impressive leader of the French-speaking Christian Democrats, abandoned after six weeks his attempt to form a new government.

By Robert Graham in Rome

FIAT Ferroviaria, the rolling stock division of the Turin-

based automotive group, has

made a breakthrough in over-seas sales of its high-speed tili-ing train by winning a L500bn (£232m) order from Finland. The deal was clinched despite

stiff European and Japanese

The order, for a total of 25

trains to be supplied over the next five years, is Fiat's first

He is the second politician to fail in the task entrusted to him by the king. Mr Wathelet warned it would be impossible to form a new government if the potential coalition partners did not change their stance.

Belgian electors registered a huge protest vote against the feuding centre-left coalition three months ago. The fear now is that a new election may have to be held, which could further splinter the political establish-

ment and perhaps play into the hands of extreme right-wingers who bene-fited from the November poll.

The consequences of the stalemate are not only political: Air France and Sabena, the ailing Belgian state airline, are fretting over the delay imposed on their proposed alliance, which has been suspended since the collapse of the last government.

Perhaps the last hopes of forming a new coalition now lie with Mr Jean-Luc Dehaene, the Flemish Christian Democrat who managed to broker a deal between the parties 107 days after the country's previous election in 1988. He must report to the king on the current situation and, if there is a chance of compromise, he may be asked to form a government.

Mr Wathelet had tried to bring

together the former coalition of Christian Democrats and socialists from both sides of the Flemish-French langnage divide. His efforts were thwarted partly by the Flemish Christian Democrats'

insistence on a government which could push through constitutional The coalition suggested by Mr Wathelet would not have commanded

trade surplus

DENMARK saw a record trade surplus last year, assisted by a 19.2 per cent increase in exports to Germany, writes

Hilary Barnes in Copenhagen. The trade surplus increased from DKr20.6bn (£1.85bn) in

1990 to DKr22.7bm last year. Exports rose 6 per cent to DKr228.5bn, while imports climbed 5 per cent to DKr205.8bn. Exports to Germany increased to DKr51.2bn,

a large enough majority in parliament and the Flemish liberal party refuses to ally itself with the traditional parties, which all lost seats in the last

But his attempt was at least image native: last month Mr Wathelet tried in vain to shift the debate to real issues by publishing his ideal government programme, including a citi-zens' charter of improvements to pub-Mr Dehaene wants to continue with

the same programme, but most Bel-gians doubt whether much will change even if he brings the parties together. There is even a possibility that Bel-

gium's protest vote will bring to power an identical coalition under an identical prime minister - nothing



Wilfried Martens: keeping the

Sales breakthrough for Fiat division | Surge in Danish | Global credit fall reversed

THE first-ever fall in the amount of credit provided by the international banking system has been reversed, according to the Bank for International Settlements.

By Richard Waters

However, the latest figures show that renewed growth in net lending by banks has been

Net new lending in the third quarter of last year rose by \$20bn (£11bn), following a fall of \$5bn in the second quarter But this growth amounted to just 12 per cent of the new lending in the comparable period in 1990.

With activity in the interna-tional bond markets at about the same level as in the second quarter, the total amount of new finance provided by the global financial system in the three months to last September

French wine output hit by spring frost

By Alice Rawsthorn in Paris

suffered a drop in output of about 35 per cent last year, after three years of excellent vintages and healthy produc-

The latest figures from the Finance Ministry show the vol-ume of wine produced in France fell from 85.53m hectolitres in 1990 to 42.69m in 1991. when vineyards in regions such as Bordeaux, Medoc. St Emilion and Entre-Deux-Mers were hit by bitter frosts in the

early spring.
The higher quality wines suffered the steepest falls in output. Production of vins délimités de qualité supérieure at the top of the market almost halved – falling from 647,359 hectolitres in 1990 to 373,497 hectolitres last year. By con-trast, production of vins de pays was relatively stable at 11.06m hectolitres.

a steep fall in production would be disastrous. But the idiosyncratic nature of the wine trade means that, after three years of over-production, a 35 per cent fall in output is exactly what France's vine-

The healthy harvests of 1987, 1988 and 1989 were good news for wine buffs in that they yielded vintages of high qual-

FRANCE'S wine industry ity. But so much wine was produced in those years that prices have fallen, thereby imposing intense pressure on the industry's profitability.

This problem of over-produc tion has been aggravated by the economic recession in key markets, notably the US. where demand for wine has weakened leaving the French wine trade with low sales and

high stocks.

The poor harvest of 1991 should, at the very least, help alleviate the stock problem. In the meantime French consumers are beginning to benefit from the wine indus-

try's plight.

Although retailers are reluctant to discuss the sensitive issue of price, there is some are falling.

Two St Emilion wines –
Angelusse 1987 and Pavie 1987
– now sell in supermarkets for
about FFr100 (£10.23) and FFr80 respectively. Both would have cost 30 to 40 per cent more six months ago. Even prestigious wine sellers like Legrand on the Rue de la Banque in Paris are not immune. Legrand has not actu-ally stooped to cutting prices

but, it says, it has not had to

raise them for the last 12

Spain braces for shakeout in its steel industry



MARIA Ang-eles is every-thing a fine Basque lady should be; tall,

should be, proud, warm and revered. Thousands of EUROPEAN tough Basque steelmen have sworn to protect and pre-serve her. For Maria Angeles is blast furnace 2A at the sprawl-

ing integrated steelworks of the Altos Hornos de Vizcaya (AHV) alongside the Rio Nervion just outside Bilbao. If the Spanish Industry Ministry in Madrid gets its way, she is about to be shut forever. Spain is fast approaching a steel shakeout. Its two integrated (makers and rollers of steel) producers are thought to

have lost about Pta50bn (£276.24m) last year after a recovery in the steel price in recovery in the steel price in 1988 and 1989 faded away.

The only two integrated producers — state-owned Ensidesa, and AHV, which is effectively state controlled — are floundering in three large, overmanned and badly co-ordinated sites in the Basque country and the principality of try and the principality of Asturias with little hope of economic recovery unless their steelmaking capacity is cut

and restructured.
It costs AHV about \$380 (£209.9) to make a ton of hot rolled steel and \$350 at Ensi-desa; on average their EC comdesa; on average their EC competitors can do this for \$285 a ton. And Spain is no longer a low-wage paradise. In the last four years wages have grown at 11 per cent and 9 per cent annually at Ensidesa and AHV. In these, probably the two most heavily unionised, recions of Spain workers have

regions of Spain workers have thrown themselves into a series of intermittent strikes to series of intermittent strikes to agitate, paradoxically, for a restructuring plan. Between 7,000 and 9,000 of the 23,000 jobs at both Ensidesa and AHV will go. The government's proposals, due out later this month, will probably cut steelmaking capacity, now at a theoretical 6m tonnes a year, by 25 per cent

25 per cent.
When the European steel industry first began to make big capacity cuts after the 1973 oil price shock, Spain was on price snock, spain was undergoing a tense political transition following the death of General Franco. It was only after the present socialist gov-ernment came to power in 1982 that the authorities began to

take steel seriously.
In 1984 the government closed down the Altos Hornos de Mediterraneo integrated works outside Valencia, shed jobs at Ensidesa and AHV and pumped \$900m into a new steel shop at Ensidesa's works at Aviles in Asturias. It is now Europe's most efficient. In all, the restructuring cost \$5bn.

But steel's sad story has caught up with Madrid again. Spain has not been able to subsidise steel shrinkage and losses the way the European Commission allowed UK, German and French producers to do in the 1970s. By the time it joined the EC in 1986, tougher regulation was in place and price floors had been abolished. Even worse, the sharp decine in flat product prices in Europe in the last two years has been heightened in Spain by the quick abolition of import tariffs required by the

The industry Ministry has dready made a first move to

to the state holding company INI and AHV which, although a private sector company, has had to be rescued so often by the state that the official indus-

foreign sale for this type of locomotive, which will be used

on inter-city routes. The tilt technology is considered par-ticularly apt for Finland's curv-

ing track.
The electric-powered locomo-

tive was developed in the early 1980s. The FS, Italy's state rail-

ways, has 14 in service with a further 10 on order. This order,

placed last year after long delays by the cash-strapped FS.

trial credit bank now owns about Pta50bn worth of convertible bonds - and thus a majority shareholding - in it. Last year the Integrated Steel Corporation was created and this year the chairman of it and Ensidesa, Mr Jose Man-uel Garcia Hermoso, will probably take over at AHV as well. A long-serving state sector cor-porate doctor, Mr Garcia Hermoso is the mastermind behind the restructuring plans about

to be presented. These are likely to include the scrapping of AHV's three blast furnaces in Blibao and the four old furnaces Ensidesa has at Aviles, leaving just two at the Ensidesa plant at the nearby port of Gijon function-

Basque workers are opposing plans to scrap furnaces, writes Peter Bruce

ing. Although the Aviles steel shop would then become the star of the newly merged com-pany, managers at Ensidesa say it could easily be fed with nig iron (raw material made in blast furnaces) from Gijon.

the AHV works at Bilbao. The the AHV works at Bibao. The Basque country is politically volatile and it would be asking too much of any government in Madrid to stop making steel here.
Madrid thinks it can get

around this by shutting one AHV furnace quickly and allowing Maria Angeles a few more years of life while the ISC builds what will, for Europe, be a revolutionary new mini-mill.

Mini-mills make steel by melting scrap in normally small electric arc furnaces, avoiding the heavy and expen-sive process of making pig iron. But Nucor, the maverick anti-union mini-mill producer in the US, has pioneered with European technology – a giant mini mill in which steel is poured into continuous casting machines and, from there straight on to a hot strip mill without having to make slabs

first. The energy savings are Madrid is considering build-ing such a mill in Bibao to produce 800,000 tons a year. That, however, would only promise profitability if the unions accepted adequate job losses. They will only do that in the Basque country and Asturias if the government is able to guarantee sufficient new infrastructural investment in the north to attract new

mdustries.
Thus Madrid's partly successful efforts at last December's EC summit in Maastricht to force the creation of a Com-munity cohesion fund - to channel development funds to poorer EC members who prove they are meeting disciplined EC economic targets - are crucial. Without the funds, the communications infrastructure required to lock the mountain-ous north into the rest of the country and Europe cannot be put in place. Maria Angeles and her admirers would then be condemned to a less digni-fied end than is about to be



Venezuela

stays firm

under fire

By Joe Mann in Caracas

the lower classes through

social programmes than any

other Latin American nation undergoing similar reforms. The shock, however, had been

hardest for Venezuelans accus-tomed to the easy wealth of

Mr Perez sought to justify heavy press censorship imposed since last week, saying the country was still in a "difficult period" in terms of public order. The media should not "make a star out of a felow, he said externing to

a felon", he said, referring to Lt Col Hugo Chavez Frias, the leader of the revolt.

While censorship is legal

the 1970s oil boom.

leader

Shamir faces challenge for Likud leadership

By Hugh Carnegy in Jerusalem

MR Yitzhak Shamir, the Israeli prime minister, faces an important pre-election test of strength within his own Likud Party next week following the weekend decision by Mr David Levy, the populist foreign minister, to run against him for the party leadership.

Mr Levy, whose more conciliators are recovered to the Middle

iatory approach to the Middle East peace talks has deepened a long-running rivalry with the hardline prime minister, repre-sents the less privileged Sephardi, or Oriental, Jews within the Likud who have recently criticised Mr Shamir

for not doing enough to combat economic hardship.

Mr Shamir is expected con-fortably to defeat both Mr Levy and Mr Ariel Sharon, the hous-ing minister "hawk" who declared some weeks ago, when the leadership vote is held at a meeting of the Likud's 3,000-strong central committee on February 20. The committee will prepare for the general election on June 23. But the three-way race will test the support within the party for the 76-year-old prime minister's controversial leadership and provide a pointer to who may succeed him when he

eventually steps down. The day before the Likud vote, the main opposition Labour party, struggling to close a five-point Likud opin-ion poll lead, will ballot its members on a challenge to the leadership of former prime

minister Mr Shimon Peres. Mr Yltzhak Rabin, himself a former premier and defence minister, stands a good chance of unseating Mr Peres in what has been an acrimonious battle between them.

The respective leadership contests have provided the early domestic focus of the election campaign in which the main issues will be the economy, staggering under the weight of mass immigration from the former Soviet Union, and Israel's stance in the peace

The two issues have already come together in Israel's request for \$10bn in loan guarantees from the US to help finance immigration. Washington is refusing to grant the assistance without securing a halt to new building of Jewish settlements in the occupied ter-

At a meeting in Washington on Friday, Mr Zalman Shoval, the Israeli ambassador, failed to reach agreement on the issue with Mr James Baker, the US secretary of state. They will hold more talks. Meanwhile, a joint US-Israeli com-mittee is to be formed to agree economic terms for the loan guarantees. The US is pressing for accelerated reforms in the still state-heavy Israeli econ-

Mr Shamir wants to be able to tell the electorate he won the loan guarantees without making a humiliating retreat on his commitment to expand the settlements. Labour, by contrast, would freeze settle ments to secure the aid and help secure a peace agreement with the Palestinians.

Mr Levy's stance is much tougher than Labour's. But his body of supporters within Likud, many in peripheral "development" towns where unemployment is 10 per cent or more, tend to be more concerned about economic difficulties than the ideological issue of settlements in the West Bank and Gaza Strip.

An immigrant from Morocco in the early 1960s who made his way from the construction site to the cabinet, Mr Levy's background could hardly have less in common with that of Polish-born Mr Shamir, a flinty Ashkenazi, or European, Jew.

He was goaded into running by the decision of Mr Moshe Arens, the defence minister, to challenge his number two posichaining his humber two posi-tion in the party. Mr Shamir and Mr Arens, who are allies, apparently hope a decisive defeat will undermine Mr Levy's future leadership aspi-

Mr Levy has cast himself as a champion of the peace pro-cess within Mr Shamir's cabinet, urging a spirit of compro-mise on his colleagues. But the balance of power within the Likud central committee remains weighted in favour of Mr Shamir.

Algiers such as Kouba, Badja-rah and Hussein Dey through-

out the weekend with barri-

cades erected after Friday prayers apparently still in

under emergency powers assumed by the government, it has not been seen in Vene-zuela on this scale for three Meanwhile the government said that most of the 1,000 enlisted men detained for involvement in the uprising had been sent back to their units. More than 130 officers are still under arrest.

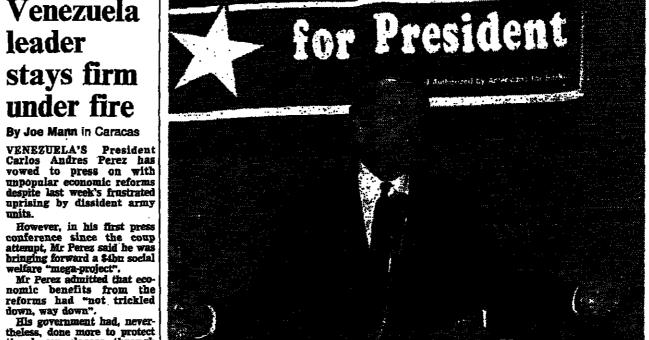
Retired General Jacobo Yepez Daza, head of the Asso-ciation of Retired Armed Forces Officers, was arrested after his group published an advertisement which indirectly supported the uprising. Many retired officers are said to be highly critical of President Perez.

Hong Kong sees 3.6% growth rate

terday, writes Simon Holberton in Hong Kong.

Strong growth in both private consumption, investment and trade saw gross domestic

April-June period. The figures disclosed a moderation in the growth of the GDP deflator, the best measure of domestic inflation, to 9.8 per cent in the third quarter, from 10.2 per cent in the



No early campaign pointers from Iowa

ago, the people of lowa went to their precinct caucuses believing they were helping to choose a presi-Tonight, con-

will brave the Midwest winter. And the nation is barely interested in their opinion. The state's political activists are left to reflect on why the national media circus will be pitching its tents - and taking the quadrennial financial windfall - elsewhere.

The reason is simple. With Iowa's own Senator Tom Harkin seeking the Democratic nomination and assured of vic-tory in the state by a considerable margin, none of the other Democrats felt campaigning here was cost-effective.

When Mr Kerrey conceded Iowa to Senator Harkin last October, saying he intended to concentrate his scarce campaign resources on next week's New Hampshire primary, it signalled the deathknell of lowa as a "kingmaker" state, undermining its previously key position as the first test of pop-

Iowa, an agricultural state in the very heart of the Great Plains, has a long record of contrary politics. Its influence again and again helped give the Democrats, in particular, presidential candidates who were far more dovish and interventionist than mainstream America.

Republican nominations have traditionally been more influenced by conservative and anti-tax New Hampshire which in the 80s, at least, has

FOUR years given the party a candidate more in tune with the country

Had lows been a factor in this year's election, voters would have heard a lot more about aid to the Soviet Union

which would benefit the
state's grain farmers - and probably less about the recession, which has left lowa's farm economy relatively unscathed while it has battered

New Hampshire. With the main contenders

By Stephen McGookin

giving Iowa a miss, it will now fall to New Hampshire to make the running. Ever since former President Jimmy Carter used Iowa to launch his "guerrilla cam-paign" for the Democratic

nomination in 1976, the state's highly unrepresentative influ-ence had been artificially created by the national media in their haste to fire the starting gun on the campaign and establish an early "pecking order" among candidates.

The "grassroots appeal" tactic had also been employed by
Mr George McGovern's canpaign in 1972, and - less successfully - by the anti-Viet-

nam war supporters of Mr Rugene McCarthy in 1968, but it was Mr Carter in soits of coming second in the poll to an "uncommitted" grouping of delegates, who used the media to capitalise on his unexpected performance.
The contest had become all

about exceeding expectations, often with campaign staffs deliberately underplaying a candidate's optimism for fear of underperforming. In effect,

anything less than a landslide for Senator Harkin tonight would be considered a failure.

Iowa Democratic chairman Iowa Democratic chairman Mr John Roehrick and other party officials had expressed fears last year that a "favourite son" candidacy by Mr Harkin might discourage other Democrats from participating, particularly given difficulties in fund-raising and the seemingly unshakable incumbency of George Bush in the wake of the Gulf war.

And so it has proved. The only reason for a candidate to take an active part in Iowa's pre-nomination contest is to gain national media exposure and by performing well, generate momentum which can be translated into recruiting and fund-raising elsewhere in the

In 1988, the caucus "win-ners" in delegate terms were Republican Senator Bob Dole and Democrat Mr Richard Gephardt, both from neigh-bouring farming states. Just as with Mr Carter in 1976, lowever, the perceived winners, in terms of exposure and, impor-tantly, credibility, were the two preachers; Rev Jesse Jack-son and former television evangelist Mr Pat Robertson, who beat the then Vice-President Bush into third place in the Republican polt.

By abandoning the contest, the candidates have removed the country - to take any regard of tomorrow's outcome.

The legacy of the Iowa cau-cuses will be that they provided an early kick-start to some campaigns that were oth-erwise dead (Gary Hart), and killed off some others which probably deserved a wider audience (Bruce Babbitt).

Bush hint of action against Saddam

amp:

By George Graham

THE US is seeking ways of stepping up pressure on Iraqi President Saddam Hussein. President Bush is reported to President Busn is reported to have signed a "finding" notifying Congress of his decision to authorise covert action against President Saddam, and the administration is also examining how to stiffen the economic blockade imposed on Iran by blockade imposed on Iraq by the United Nations. Meanwhile, Mr Robert Gates.

director of the Central Intelli-gence Agency, is touring the Middle East on a trip the White House says is "normal". Mr Bush declined to com-

ment at the weekend on efforts to oust the Iraqi ruler. "I've said I'd like to see him out of there. I'll just leave it right

there," he said.

Mr Samuel Skinner, the
White House chief of staff, said
yesterday that Mr Saddam was
already under considerable
pressure, and would inevitably

lose power eventually.

We're not talking about military operations here, we're talking about increasing the

economic pressure on him."

The flurry of anti-Saddam activity has, however, aroused scepticism that it is motivated by Mr Bush's embarrassment that the Irani president is attracted. that the Iraqi president is still in power, a year after the Gulf war and on the eve of the first primaries.

The assiduous leaking of the presidential finding, which should normally remain top secret, is viewed as indicating that the administration is more concerned with gestures than

Court may plug bank insurance sales loophole By George Graham in Washington

A FEDERAL appeals court ruling has threatened to block a loophole that allowed many US banks to sell insurance policies.

The loophole allowed nation ally chartered banks to sell insurance in towns with fewer than 5,000 inhabitants. A 1986 decision by the Comptroller of the Currency, who supervises these banks, allowed them to expand insurance sales from their small town branches to

other markets. This extension, as well as a number of other regulatory measures which have gradually opened up the insurance field to banks, has been body contested by insurance agents. lawsuits contesting the Comp troller's interpretation.

The appeals court decision not only overrules this interpretation, however, it says that the entire clause was in fact erased from law in 1918 by a congressional drafting error.

Islamic party HQ closed as Algeria's rulers crack down

ALGERIA'S ruling High Security Council closed down the headquarters of the Islamic Salvation Front (FIS) yester-day, after violence in the wake of last Friday's prayers across
the country claimed the lives
of at least 40 people.

The number of wounded is
conservatively estimated at 300
though the military authorities

have not made public any estimates of the number of people killed or wounded over the past two weeks. At least 400 people have been arrested.

The police also closed down

the Uma mosque, opposite the party beadquarters. Among those arrested there are two members of the ruling council Mr Mohamed Boudiaf, president of the five member presidency or Council of State,

called in party leaders, except those of the FIS who are in prison, for talks yesterday,

prompting speculation in

Algiers that a state of emergency or the banning of the FIS might be announced. FIS supporters have been protesting against suspension they were poised to win. The



Arrested: FIS ruling council member Abdelkadar Moghni

FIS called on Algerians to pursue "their rights" and pursue "ilhad" (holy war) against the

The party, in a statement signed by Mr Abderazak Rajam, a party leader who is being hunted by the police, said that the crisis would "continue as long as the junta in power perseveres in its policy of arrogance and repression of its political adversaries." Trouble continued in certain of the FIS strongholds in

place. Trouble was also reported yesterday in Medea, due south of Algiers and in the capital of the eastern province, AP adds from Algiers: Mr Boudiaf, emerging from the briefing of political leaders, refused to specify whether imminent new measures to halt the violence would include

a state of emergency. Political leaders told state radio after the briefing that Mr Boudiaf said new security measures already had been approved by the five-man state committee and would be made ablic soon. They said Mr Boudiaf did not give details.

 There was confusion last night as to whether Mr Tedjini Haddam, who is rector of the Paris mosque, had resigned his position as a member of the Council Leading members of France's Moslem community and some members of the French government feel that

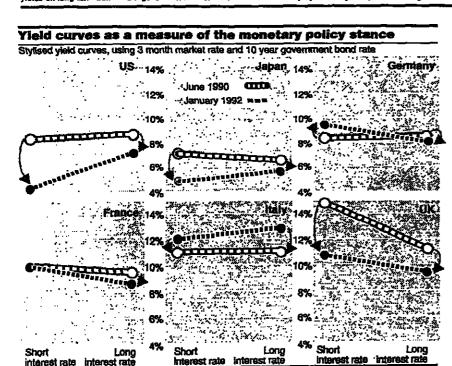
Hong Kong's economy grew 3.6 per cent in the third quar-ter of 1991 compared with the same period in 1990, the colo-ny's statistics office said yes-

Reconomists expect Hong Kong to achieve a growth rate of more than 4 per cent for the

product rise by 7 per cent in the three months to the end of September compared with the

the two posts are incompatible. second quarter. INTERNATIONAL ECONOMIC INDICATORS: MONEY AND FINANCE

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86	12.3	8.3	6.49	7.68	3.43	6.9	8.7	5.12	4.94	0.84	9.9	8.3	4.63	6.19	1.79	6.9	6.8	7.79	8,74	2.65	10.4	9.0	13.25	11.47	1.41	4.0	15.3	11.02	9.97	4.35	
87	11.6	6.5	6.82	8.38	3.12	10.5	10.4	4.15	4.21	0.55	9.0	7.3	4.03	6.33	2.21	4.1	10.0	8.26	9.59	2.75	10.5	11.0	11.32	10.58	1,94	4.7	14.8	9.77	9.52	3.60	•
88	4,3	5.4	7.65	8,54	3.61	8.4	11.2	4,42	4.27	0.54	9,8	6.4	4.33	6.58	2.61	3.8	8.4	7.94	9.02	3.69	7.5	8,1	11.24	10.54	271	6.8	17.0	10.41	9,69	4.48	
89	0.9	3.8	8.99	8,49	3.43	4.1	9.9	5,31	5.11	0.48	6.3	5.7	7.12	7.02	2.22	8,1	9,6	9.39	8.79	288	8.1	10.1	12.41	11.61	248	5.9	17.6	13.96	10.30	4.36	
90	3.7	5.2	8.06	8,55	3.60	2.6	11.7	7.62	7.27	0.65	4.5	4,5	8.49	8.63	2.11	3.8	9.1	10.32	9.87	3.19	9.0	9.6	11.98	11.87	2.84	5.4	16.2	14.82	11,65	5.07	
191	5.9	2.9	5.87	7,85	3.21	5.2	3.6	7.21	6.37	0.75	5.2	5.8	9.25	8.36	2.38			9.82	9.03	3.58			11.83	12.63	3.45	2.3	8.2	11.58	10.08	4.97	
t qtr.1991	4.4	3.1	6.69	8.01	3.48	24	6.0	7,96	6.54	0.75	6.3	5.4	9.17	8.43	2.51	0.5	7.9	9.85	9,30	3.64	7.6	9.1	12.37	11.86	3.69	2.9	10.6	13.30	10.30	5.22	1st qt
d atr.1991	5.2	3.3	6.03	8.12	3.18	3.3	3.7	7.70	6.71	0.71	5.0	5.6	9.11	8.28	2.25	-0.2	6.5	9.43	8.96	3.48	7.7	9.5	11.51	12.87	3.21	1.7	8.9	11.84	10.34	4.84	2nd qt
d qtr.1991	6.0	2.6	5.79	7.95	3.10	6.6	2.8	7.11	6.41	0.78	5.2	5.8	9.24	8.43	2.31	-22	5.9	9.54	9.04	3.60	8.0	11.2	11.60	12,86	3.31	2.1	7.1	10.82	9.98	4.80	3rd qt
th qtr.1991	7.9	2.7	5.00	7.32	3.09	8.5	2.2	6.11	5,86	0.76	4.3	5.6	9.47	8.29	2.45			9.66	8.80	3.61			11.84	12.92	3.59	2.8	6.1	10.61	9.73	5.03	4th qtr.
bruary 1991	4.4	3.1	6.50	7.84	3.37	1.0	5,5	7.89	6.39	0.74	5.6	5,4	9.08	8.25	2.45	1.5	0.8	9.79	9.11	3.62	7.5	9.2	12.45	11.90	3.84	2.7	10.8	13.32	10.12	5.19	1991 Feb
erch	4.8	3.2	6.40	8.10	3.25	1.2	5.1	7.91	6.63	0.70	6.6	5,7	9.09	8.28	238	0.5	7.9	9.43	9.04	3.36	8.8	9,7	12.17	11.64	3.43	25	9,8	12.49	10,25	4.82	
rff	4.3	3.2	6.08	8.03	3.17	0.3	3,8	7.75	6.69	0.70	4.5	5.5	9.18	8.20	230	23	7,9	9.34	8.86	3.46	6.6	8.5	11.74	13.07	3.36	1.5	9,7	12.02	10.17	4.74	•
y	5.5	3.5	5.92	8.07	3.20	3.2	3,6	7.72	6.64	0.71	5.3	5.7	9.08	8.30	2.25	1.2	7.2	9.24	8.86	3.44	8.0	9.8	11.39	12.82	3.24	1.6	9.3	11.59	10.32	4.85	
C/4	5.8	3.3	6.10	8.27	3.17	6.6	3.7	7.63	6.80	0.72	5.1	5.4	9.06	8.35	2.18	-0.2	6.5	9.72	9.11	3.53	8.5	10.3	11.40	12.72	3.02	1.8	7.B	11,30	10.53	4.98	
ly	6.0	2.9	6.05	8.28	3,14	5.1	3.4	7.45	6,75	0.75	5.8	5.8	9.15	8.57	2.29	-0.5	6.5	9.59	9.15	3.69	7.4	10.8	11.54	12.90	3.24	2.2	7.7	11,14	10.28	4.91	
guet	6.1	2.5	5.72	7,91	3.07	7.2	2.7	7.21	6.39	0.77	4.8	5.9	9.31	8.41	2.32	2.7	7.0	9.59	9.09	3.62	7,9	11.3	11.69	13.04	3.31	1.6	7.2	10.94	10.01	4.76	
piember	5.9	2.2	5.58	7.86	3.08	8.4	2.2	6.64	6.09	0.76	5.1	5.6	9.27	8.30	2.31	-2.2	5.9	9.43	8.88	3.47	8.7	11 <i>.3</i>	11.56	12.85	3,39	2.4	6.5	10,37	9.66	4.73	A Septe
tober	7.1	24	5.34	7.51	3.09	7.5	21	6.30	5.97	0.73	4.9	5,3	9.38	8.31	2.41	-3.0	4.7	9.32	8.79	3.50	8.6	12.6	11,40	12.83	3.51	2.6	6,4	10.45	9.72	4.83	O
vember	8.1	2,8	5.00	7.39	3.10	9.3	2,4	6.09	5.96	0.76	4.1	5,4	9.43	8.32	2.42	0.7	5.2	9.5 6	8.82	3.58	10.2	12.8	11.66	12.92	3.58	2.9	5.6	10,54	9.77	5.00	Nove
cember	8.6	2,9	4.57	7.07	3.08	8.6	1,9	5.94	5.72	0.81	3.8	6.0	9.61	8.24	2.52			10.10	8.81	3.77			12.47	13.03	3,67	28	6.2	10.84	9.70	5.25	Dec
nuary 1992			4.09	7.01	2.87			5.15	5.45	0.83			9.54	7.97	2.39			9.99	8.46	3.49			11,97	12.73	3.37			10.71	9.53	5 00	1992 Ja



Monetary policy obstacles to G7 growth in 1992

"THE forces that have been inhibiting economic activity in many countries are dissipating and the conditions for improved global growth exist," declared the finance ministers from the Group of Seven industrialised countries at their recent meeting. Yet this cautious optimism is not universally shared. Monetary policy has eased in the US, Japan and the UK over the past year, though not in the rest of Europe. Yet output growth is still decelerating everywhere.

is monetary policy in the G7 laying the foundation for "non-inflationary" growth this year? No, cry those monetarist econamists who judge the tightness of policy by the rate of growth of money and credit. Broad money aggregates decelerated sharply across almost every G7 country throughout 1991, as this week's table shows. Germany is the exception: broad money grew at an annual rate of 9 per cent in past three months, compared with a target of 3.5-5.5 per cent.

Yet monetary aggregates have not done a great job of predicting future changes in economic activity in the 1980s. Moreover, it is possible to find at least one reason for most countries why ing are short-term growth prospects. broad money growth rates might be dis-

An alternative measure of the monetary policy stance is the yield curve, a which plots the market interest rate on deposits or bonds of Increasing matumine interest rates on short-term securities by varying the price at which it is willing to lend to the money market. But interest rates for bonds of longer malurity are also influenced by the risk that a burst of inflation will undermine the bond's nominal face value, as well as

other political or detault risks. So the market's judgment over whether monetary and fiscal policy is too loose or tight to foster non-inflationary growth can be gauged by the slope of the curve. Loose policy drives up inflationary expectations and steepens the curve; tighter policy to rein in inflation flattens it again; while very tight policy pushes down inflationary expectations, thereby inverting the curve. The more inverted is the curve - the more that short rates. exceed long rates - the less encouragHow easy is monetary policy across the G7? The charts show stylised yield curves for the six largest industrialised countries in June 1990 and January 1992.

The US chart confirms how aggressively the Federal Reserve has eased monetary policy since the recession began, though Mr Michael Boskin, the White House chief economic adviser, says it should not stop yet. In fact the US yield curve is steeper than at any time in the past twenty years. According to Mr David Morrison of Goldman Sachs, an upward sloping US yield curve has always been associated with positive year-on-year growth of gross national product within four to eight quarters - which should please Mr Bush's nervous advisers. Similarly, if more modestly, the Japa-

nese central bank has swung Japan's yield curve has swung from being inverted to gently upward-sloping over the past few months. Meanwhile, Germany has been going in the opposite direction: its yield curve has become progressively inverted over the past 18 months as the Bundesbank has raised rates to choke of

rising inflationary pressures.

The rest of Europe remains stuck with US-style growth and German-style monetary policy. The European exchange rate mechanism has prevented France from cutting short rates, thereby inverting its yield curve; while the Italian curve is upward-sloping, despite higher short rates, because of the increased risk premium on Italian government bonds.

Nowhere is this decoupling of the economic cycle and monetary policy more stark than in Britain. The UK had a tighter squeeze than did the US in the months before its recession began, and has since suffered a deeper recession. Yet, in spite of a series of rate cuts over the past year, policy remains chokingly tight; the UK yield curve is still as inverted as that of Germany and France. What easing there has been, argues the everoptimistic Goldman Sachs, "is probably consistent with some economic recovery this year." Little wonder, though, that the much-heralded recovery is yet to materi-

Edward Balls

UK NEWS

⁷ Major calls for a campaign fought on policy

By Philip Stephens, Ivo Dawnay and Raiph Aiking

yesterday for a switch in the focus of general election campaigning from the private lives of the leading protagonists to the policy divisions between

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But after a weekend of clashes over alleged "smear tactics" and "dirty tricks" there was little sign of any easing of the personal acrimony which has come to dominate

which has come to dominate the campaign.

Speaking on LBC radio, Mr Major said the general election should be "a crisp campaign that deals with the policies. I hope that will be the campaign the other parties will fight".

Mr Major set out the principal themes for the the Conservative manifesto as choice,

ownership, opportunity and responsibility – and indicated the government's determination to raise defence as an elec-tion issue by announcing that the government would press ahead with an order for a fourth Trident submarine. For the Labour opposition,

Mr Roy Hattersley, deputy leader, drew a stark contrast between the "ruthless individualism" of Tory polices and

MR JOHN MAJOR called Labour's goal of "a kinder, gentler, more compassionate

Society". He told 800 local government delegates at a Blackpool conference that the coming gen-eral election should be "a cru-

party from efforts by some newspapers to delve into the personal lives of other opposition politicians following last week's revelations by Mr Paddy Ashdown, the Liberal Democrat leader, about an effort he had five years are

opinion yesterday giving Labour a 4-point lead. He said that with other recent surveys giving the Conservatives an advantage it confirmed that the two parties were "neck and neck" at around 40 per cent. Editorial comment, Page 10 Justinian, Back Page

were due to negligence by Mr Richard Outhwaite, the under-writer of syndicate 317/661, and

the agents who placed Names

with his syndicate.
Mr Outhwaite's losses stem

from 32 reinsurance contracts.

liability business.

Outhwaite litigants hold talks on insurance deal

By Richard Lapper

TALKS are under way in an effort to reach an out of court settlement in the Outhwaite case, the biggest single legal action in the 300 year history ance losses of more than \$200m settlement in the Outhwaite case, the biggest single legal action in the 300 year history of the troubled London insurance market.

Representatives of the 81 Lloyd's agents named in the suit - including RHM Outhwaite Underwriting - and the 987 Names involved in the legal action have been discussing a possible settlement for about a week.

Names are the individuals whose assets back underwriting, while agents handle their affairs and manage syndicates. A successful outcome of the case, which opened in October, may also encourage the settle-

sade" based on the party's principle of equality.

Mr Chris Patten, Conserva tive chairman, distanced his

affair he had five years ago.

Mr Patten, however, said politicians should not be too
"sanctimonious" about intrusions into their private life if they used spouses and families to project a favourable image. Mr Patten brushed off an

ling devaluation.
The Bank said other factors

fulfil the Emu convergence cri-teria will mean that whichever government is in power after the general election will have to put sterling in the narrow ERM band, which limits its fluctuation to 2.25 per cent

Providing parliament rati-fies the Maastricht agreement, the UK will participate fully in the transitional second stage underwritten in 1982, whereby in return for a substantial premium he assumed the exposures of other insurers to US In the 1980s claims arising from awards to asbestosis victims were greater than Mr Outhwaite expected, producing

Bank says UK likely to fulfil Emu conditions

By Peter Norman, **Economics Correspondent**

The UK expects to meet the economic conditions for European economic and monetary mion (Emu) by the time par-liament decides whether or not to move to a single currency and monetary policy, accord-ing to the Bank of England. In an article that will

appear in its latest quarterly bulletin tomorrow, the Bank bulletin tomorrow, the Bank said the government and parliament will have to decide whether to move to the final third stage of Emu shortly before the end of 1996. "In the meantime, the UK authorities fully expect to meet the convergence conditions." This means that by the end of 1996: • the UK will have had, for one year, an inflation rate of no more than 1.5 percentage points above those of the three EC member states with the best records for price stability; interest rates must also be no interest rates must also be no more than 2 percentage points higher than those in these

• the UK's budget deficit will be either at or near 3 per cent of gross domestic product, and its ratio of debt to GDP will not exceed 60 per cent;

• Britain will have partici-

pated in the narrow band of the exchange rate mechanism of the European Monetary Sys-tem for at least two years and will not have initiated a ster-

such as the integration of mar-kets and unit labour costs will also be considered in assessing eligibility for Emu. The UK determination to

either side of its central rate, by the end of 1994.

of Emu, due to begin on January 1 1994. The Rank noted that EC states would have to grant independence to central banks before the start of the disastrous results for Names. | final third stage of Emu.

Franco-German defence proposal comes under attack

MR MARTIN O'Neill, defence spokesman for the Labour Party, yesterday launched an outspoken attack on the Franco-German plan to create a combined European defence corps, warning that it could drive the US out of Nato writes Openits Beal in Munich. of Nato, writes Quentin Peel in Munich.

His criticism was supported by Sir Geoffrey Pattle, the Tory MP and former defence minister. It also reflected a bitter attack on French attitudes to Nato by Mr Richard Perle, the former US under-secretary for defence.
The Anglo-American front against

deficit, were the greatest threats to

Nato solidarity.

He claimed the alliance faced a greater threat from the Franco-German plan. He also accused France of having "at best, a semi-detached relationship" to Nato, and called for clarification of

His intervention followed a sharp attack by Mr Perle on French attitudes

Sir Geoffrey Pattie, meanwhile, warned: "Total withdrawal of the US would be a disaster for us in Europe. "There is very little between Martin

condemned all those - by implication mostly in Paris - who argued that it was necessary to plan now for eventual US departure from Europe.

The Anglo-American attacks brought a swift and angry response from both

France and Germany.
General Klaus Naumann, the inspector-General of the Bundeswehr, said Mr O'Neill's criticism was based on inaccurate reports about the Franco-German initiative, and the European corps was open to all who wished to participate

Britain seeks watertight nuclear deterrent

David White considers the options for the Trident force planned to replace Polaris

MS VANGUARD, first of Britain's Trident nuclear-missile submarines, is being readied for its first appearance. The day is set, but not yet made public, for it to be rolled out of VSEL's covered dock hall at Barrow-in-Furness before it is lowered into the water. into the water. It will be the coming-out cer-

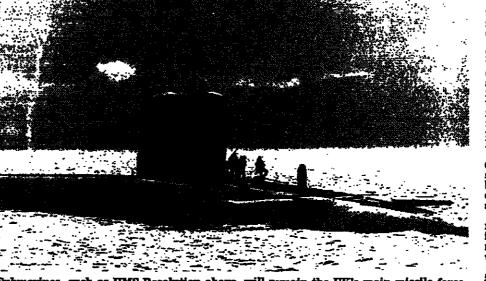
emony for a programme that until quite recently appeared to be receding as a political controversy. But in the last few weeks, with the US and Russia proposing deep cuts in their nuclear arsenals, with more jobs being cut at the VSEL yard and with an impending general election, the debate surrounding the UK's new £10bn nuclear deterrent has been revived. For the first time, cancella-

tion of the programme is on none of the main parties election agenda. Somewhat ironically, Labour's shift since 1987 towards accepting Trident and backing its deployment hap-pened just as the cold war was melting away.

The remaining argument is about the size and firepower of

the Trident fleet, due to be deployed "in the mid-1990s". The row was triggered again at the weekend when Mr John Major, the prime minister, repeated his commitment to Trident. Labour is committed to stopping the fourth Trident submarine, but there are signs that the party may drop that pledge if it wins the election, partly for the sake of jobs at Barrow in north west England. Preliminary work on the fourth boat has been under way for some time, pending completion of contract negotia-

tions, and £138m has been



Submarines, such as HMS Resolution above, will remain the UK's main missile force The four-submarine fleet is fleet, built in the 1960s, has had

conceived with the idea that there will always be one of the nuclear-powered boats under-going refit. A second will usually either be preparing for a refit or "working up" after one. This leaves two in the "operational cycle", but there may be only one of those actually on patrol, with the other in tran-

Maintaining the "credibility" of a UK deterrent, the argument goes, means always being in a position to use and having at least one submarine on patrol. With four new boats there will often be two on patrol and sometimes three. But with old boats it can be a struggle to keep to the mini-Britain's current Polaris difficulties. Polaris is due to continue in service until the third Trident boat goes to sea. One of the submarines, nown, has been in refit since 1987. Another, Revenge, has had a long-overdue refit can-called. This leaves two to sol-In theory, submarines could

fire their ballistic missiles without leaving the Faslane base in Scotland. But keeping an ocean patrol is central to the UK deterrent. A submarine's value is secrecy, it is immune to pre-emptive attack and will therefore always be in a position to retaliate against an aggressor. Officials say it could not perform the same role tied up in port.

new submarines will carry up to 16 missiles each. These misthe US and then mated with their British warheads, are considerably more accurate than their predecessors, with a range of up to 5,000 miles and enough warheads to hit several separate targets. The Polaris missiles carry up

to three warheads, but the usual payload is thought to be two. The Trident II was designed for up to 12, but the government stuck to a maxi-

mum of eight. Britain, however, is expected to produce far fewer than the 512 warheads which would be needed to provide full payloads for four fully-armed submarines. And further requireMr Tom King, defence secre-tary, has confirmed "we're not going to carry the maximum" of 128 warheads per submarine. With concerns shifting to possible threats from countries with newly-acquired nuclear capabilities, naval officers argue that the Trident system is flexible enough to enable it to take on a "sub-strategic" missions – maintaining a nuclear deterrent without

requiring a full payload of war-heads. A sub-strategic capability enables Britain to threaten a strong retaliation if attacked but stops short of threatening

an aggressor. Aside from Polaris, Britain's main nuclear weapons are age-ing RAF bombs. The government plans to replace these with aircraft-launched missiles at a cost estimated at up to £2.5bn - but has put off a decision on whether to join a French missile programme or buy a suitable US weapon. The Labour Party is against it.

The case put for an air-launched "sub-strategic" weapon is that it would would serve as a deterrent against, say, a Third World dictator. A Trident missile might have a reduced payload, but that, senior officials say, would give the same signal as one with a full payload. Top officials at the Ministry

of Defence are sticking firmly to the idea that Britain needs separate strategic and sub-strategic weapons. But inside, the debate is very much open.

A recently retired senior army officer put the issue succinctly: "Do we really now need a second ticket to Arma-

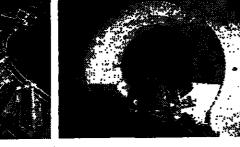


Scotland's skilled workforce, cost efficiencies and escablished infrastructure are the benefits most cited by the 300 foreign companies already

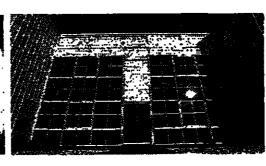


generating the second control of the second

produces almost 40% of Europe's PCs and output in electronic data processing equipment has grown by 30%



Scotland's higher education institutions have, in UK terms, been disproportionately successful in winning EC research



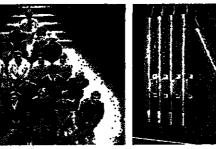
Scotland's properties - from low-cost facilities to headquarters and bespoke solutions - can be easily accessed through Locate in Scotland's



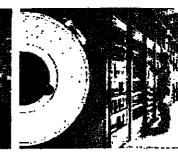
property and

package to

Scotland's 8 universities and over 70 Locate in colleges produce over 23,000 graduates Scotland provides a per annum – more than any country in Europe on a per capita basis.



Scotland plays host to an advanced IT sector comprising 570 hardware and software companies employing around 70,000.



Scotland has an excellent telemunications network, direct International flights and on average one flight every fourteen ninutes from London – no wonder more companies are moving up in the world.

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Going to Japan?

The following Tokyo hotels offer you the FT at your breakfast table on the day of issue, eight hours ahead of London. ANA HOTEL AKASAKA PRINCE

CAPITOL TOKYU CENTURY HYATT DAI - ICHI HOTEL ANNEX HOTEL OKURA IMPERIAL HOTEL **NEW OTANI** PALACE HOTEL **ROYAL PARK** TOKYO HILTON

FINANCIALTIMES

YKK

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C.A.P.

The Argentine Corporation of Meat Producers calls for a National and International Public Tender

for the sale of its

cold-storage plant "CAP-Cuatreros", located in Gral. Daniel Cerri, Bahía Blanca, Province of Buenos Aires, Argentine Republic, with all its inventories, approximately 1,900 hectares of surrounding lands and all its registered trademarks, within the country and abroad.

Presentation of offers: Offers must be submitted until Feb 17th, 1992. 12:00 hours, at the Argentine Corporation of Meat Producers (C.A.P.)'s main office, located at Avda. Córdoba 883, 12th floor, (1054) Buenos Aires, Argentina, phone: (54-1) 312-7991/9683, Fax (54-1) 312-3714, Tlx 21154 CAP AR.

Cost of tender specifications: \$ 5,000.- or U\$S 5,000.-

Tender specifications are sold at CAP's main office, from 12:00 to 17:00

gaze out of his office window when listening to a colleague who had called in for a talk.

He had no idea why he did it. Similarly, he had no idea of the adverse impact his window-gazing was having. Until, that is, one of his colleagues told

The opportunity to make the small, but by no means insignificant, point arose as part of a radical scheme of upward appraisal — in which staff assess their managers – launched by W H Smith, the retailer, in late 1990.

It was, in fact, Ainley, who was responsible - as the com-pany's personnel manager for suggesting and implementing the programme. It now seems blindingly obvious to Ainley that this is an untapped source of information. Who knows the quality of a man-ager better than those who are

Bottom-up assessment, upward feedback, upward appraisal - call it what you will - is not uncommon in the US: IBM has been applying it worldwide since the 1960s. But it is still largely untried in

W H Smith and BP Exploration have so far taken the plunge and a number of blue chip companies are actively considering similar schemes The prevailing attitude in many hierarchical British com-

nanies is that only bosses are

For Ainley, the assessments presented an obvious solution to a problem. In the light of demographic change and the need to retain experienced employees, the company wanted to reduce staff turn-

over. It also wanted to attract new people. A survey of employees estab-lished that the attitude of individual managers was the most important factor determining whether staff felt W H Smith was a good place to work.
"We felt that the best way to obtain views about how a manager was performing was to ask the staff," says Ainley.

mance of staff. That the staff

should also have informed

opinions about managers

seems daring. That they should be asked to make formal

assessments of their bosses

might appear revolutionary.
Ainley has been approached
by some 500 companies about
upward appraisal. "They share
the fear that we had. If you're

asking the staff what they

think of your managers, you're asking them what they think of your company. And I think you need to be a brave company to take that decision," he

Upward assessment was ini-tially introduced on a voluntary basis but it was soon extended to a full survey of all

400 senior managers.

From the outset, managers were keenly aware that their jobs involved making tough decisions — not calculated to make them popular. And yet they were being judged by those who felt the effects of the decisions. What is more comdecisions. What is more, com-ing under scrutiny in a survey which was conducted anony-mously presented a golden opportunity to the disaffected

air their grievances. W H Smith devised its own survey, internally. It asked members of staff to rate 32 characteristics of their boss on the attributes of a good man-ager. They were also invited to place in order their choice of the top six qualities of a good

"We found that the staff were very understanding of the fact that a manager's job is not just to be a nice guy all the time," said Ainley. The survey revealed positive messages about the managers' skills in decision-making and running

an efficient ship. More question marks were

deal with personal relations and to motivate individuals. "It certainly has made managers consider very carefully the way in which they relate to their staff."

The company, in turn, has identified a basic need for what Ainley defines as inter-personal skills training: the ability to discuss personal difficulties, to talk openies and honesty at to falk openly and honestly at an early stage when perfor-mance problems arise; to make the most of individuals who might otherwise be written off but who might instead be "turned around".

he findings of the W H Smith survey were relayed to the managers themselves, their immediate bosses and to the managing director – but not automatically to the staff who had taken part. It was left up to each manager to decide whether to follow through the survey with his or her own team, with between 40 and 50 per cent opting to do so.

Ainley reckons many more will do so when the next study

is carried out. Many of those who chose to discuss the find-

ings apparently found it a valuable, barrier-breaking exercise.

How else do you thrash out questions like the tricky business of window-gazing?

It can be a cleaning experi-ence, says Joyce Willard, senior consultant at Forum Europe, which advises companies introducing upward appraisal schemes. Further, it could also be a hurtful one, unless well handled.

The type of exercise conducted at BP Exploration, advised by forum, is devised to overcome that risk with a neutral "facilitator" on hand at such after-the-event meetings of the conductive that the conducti of the team with the manager to ensure that there is a constructive debate which does not descend into petty personal

point-scoring.
In BP Exploration's upward-feedback scheme, employees were asked to complete a confidential questionnaire seeking their views on management practices – first in general terms and then in relation to their own manager. They were asked to rate, on a scale of one asked to rate, on a scale of one to five, the importance of attributes like "being effective at initiating change" or "agreeing challenging and achievable performance goals and standards with employees". They were then asked to rate their

own boss in terms of each of these aims.

The manager then received a written report, summarizing the team's responses but not making any individual identifiable. Forum recommends that the manager concerned should in the first instance, be guided through the findings in order to gain the maximum from the information provided. The report can bring surprises of both sorts, pleasing and upset-

ings can become quite per-sonal," said Willard. "For example, one of the management practice questions is To what extent does your manager meet regularly with staff to discuss their career objectives?' The response comes

tives?' The response comes back that its very infrequent.

"The boss will say My god, we do it all the time. Tell me, where am I failing?' And they all start coughing up examples: Well, you haven't met with me for 12 months.' Or You asked me in the corridor the other day how I was doing with day how I was doing with regard to such and such a plan and I said fine, but that's not a career discussion.

"They can become very per-sonal because the examples

Keeping bosses up to the mark Fiona Thompson reports on the introduction of schemes in which staff assess managers ls your boss... strongy Someone to turn to if you have a work related proble Someone who makes you feel that you matter The follow-up team meet-Able to maintain discipline Consistent Prepared to praise where

> will get closer and closer to reality. But that's the interest-ing thing. When a manager begins to hear those examples, usually they don't take it per-sonally. Rather it's 'Oh, is that how you understood that? how you understood that? I didn't mean it that way."

Willard maintains that Willard maintains that upward assessment providing this sort of feedback brings proven benefits to companies undertaking such exercises. And to the individual manager, being assessed? "Overwhelmingly," she says.

replacing an experienced employee is a year's salary. The cost of subsidising childcare for the first four years of an infant's life is about half that. When Midland Bank made this

calculation at the end of the 1980s, it concluded that helping mothers with childcare must make good commercial sense. Three years later, Midland is providing almost as many nursery places as the rest of the private sector put together. It is involved in more than 100 nurseries, offering places to nearly 1,000 Midland babies and toddlers. Already the scheme is having results. In 1989, no fewer than

1,400 women at the bank became pregnant, but only 30 per cent returned to work. The latest figures suggest that about 50 per cent are returning. While not all the improvement can be attributed to the nurseries, Midland believes that they have played a big part. "We found that for the majority of women, childcare was a major barrier to promotion", says Anne Watts, equal opportunities director.

The bank will not be drawn on

Bank tots up the cost of coddling toddlers

how much it has spent on the scheme, because it fears the giddy cost would put off other companies. "I am conscious that we are pio-neers in this," says Watts. "Other employers would look at our fig-ures and say that they were totally unrealistic." Even Midland seems to be baulking a little. It no longer talks of the 300 nurseries that it mentioned at the outset. Instead it plans to hold the total at about 120

for now.

Midland has a direct interest in encouraging other employers to start similar schemes and is disap-pointed that not one has yet done so. Almost all its nurseries are run as partnerships — usually with the public sector.

Running nurseries on its own is prohibitively expensive: the more willing partners there are, the lower the costs, as the overheads can be spread more thinly.
Watts blames the absence of imi-

tators on recession and the cuts in



Midland believes helping with childcare makes commercial sens

most companies' workforces. The other culprit is the government. "It has set up conferences and said: 'It would be jolly good if you get together'. But it has done nothing."

At the moment the cost of providing workplace nurseries is tax deductible for private-sector employers. For industrial compa-

nies, the capital costs may also qualify for capital buildings allowance. For the employee, the benefit is tax deductable, but only when the employer is involved in financ-ing and running the nursery. However. Watts argues that this does not go far enough, and that the Government should be more active.

The bank decided to become directly involved in childcare—rather than simply hand out subsidies to staff—because it recognised the problem for working mothers was not just financial. Nurseries and childminders were in short supply and their quality meetain.

At each nursery, Midland guarantees that the premises are up to scratch, that there are enough staff and that the children are learning as well as playing. The bank shares the cost with employees, who pay £42 to £58 a week towards a total cost of around £100.

But with just 1,000 places avail-

able - against 60,000 employees the nurseries are not a benefit for

Instead: Midland allocates them in hard-nosed commercial fashion. It supplies childcare in areas where it is having trouble recruiting staff, recognising that a nursery has great pulling power. When the Mid-

and options.



CHILDCARE

anxious to keep, because their skills are in short supply, or

because they would be expensive to replace. Although Midland may have abandoned a target of 300 nurseries, Watts stresses that it has not had second thoughts about the need for childcare. Instead, the bank is channelling money into

 It has started holiday play arrangements for the over-fives.
 It also offers employees - male and female - five days off a year on full pay to deal with sick chil-dren or other crises at home. Parents are also allowed a break of up to five years, with their jobs back at the end of it.

The one important area which it has not attempted to tackle is afterschool care for children. This, it reckons is something the Govern-

where workers are in short supply, the promise of subsidized childcare brought more than 200 enquiries peripheral. At Dixons, the electrical the first day.

Even in areas where it lifelland scheme that offers term time worknesses a place Priority is given to the bank is particularly anxions to keep, because their

THE WEEK AHEAD

Spotlight falls on UK economy

THE recession-struck UK economy will be centre stage again this week, with the usual mid-month welter of statistics. Key data include the December manufacturing output and industrial production figures published on Friday. These form the basis of the much awaited fourth quarter GDP figures due on February 20 which are widely expected to show flat or negative non-oil growth - the sixth successive Today's credit business fig-

ures will be watched closely for signs of a pick-up in consumer confidence in December Another net repayment is in the demand for credit in the three months to November. Attention will also focus on the inflationary pressures which remain in the economy with underlying earnings expected to touch a new low of

7.25 per cent, the lowest annual rate recorded since 1981. In the US, optimists on prospects for economic growth this year are unlikely to find much succour for their views in this week's statistics. January remain dormant following a disappointing Christmas sales season. But inflation has con**UK output** 1985-100 Seasonally adjusted

Production Industries

producer price index for January likely to remain Highlights of the week ahead, with the median of city

forecasts in brackets, from MMS International a financial information company, include: Today: UK, final retail sales for December (down 1.0 per cent), December credit business (net repayment of £50m). Canada. motor vehicles sales in December, January housing starts. Norway, January consumer

Tomorrow: UK, producer price index for January - output (up 0.7 per cent on month, up 4.5 per cent on year), input (up

0.1 per cent on mouth, down 0.6 per cent on year), Bank of England publishes quarterly bulletin. US, December wholesale trade. Federal Reserve chairman Greenspan addresses Independent Bankers Associa-tion. Japan, National Foundaclosed. Canada, department store sales in December. Wednesday: France, fourth

quarter employment. US, December housing completions. Japan, machinery orders in December. Australia, retail trade in December (up 1.0 per Thursday: US, retail sales in January (up 0.2 per cent), excluding autos (up 0.4 per

cent), M1 (\$13.5bn), M2 (\$6.2bn), M3 (\$8bn) for January, M1 (-\$3bn), M2 (-\$1.9bn), M3 (-\$0.5bn) for week ended February 7, initial claims for week ended February 2 (450,000), auto sales February 1-10 (5.8m). January unemployment (up 30,000). January vacancies (up 5,000), average earnings in December (7.25 per cent). Spain, January consumer price index (up 1.7 per cent on month, up 6.1 per cent on ployment rate. December current account. Japan, January trade balance (\$3bn). Australia, employment in January (down

10.000), January unemployment rate (10.6 per cent), Canada, December unfilled orders. Friday: UK, January retail price index (up 0.1 per cent on month, up 4.4 per cent on year), excluding mortgage interest payments (up 5.8 per facturing output (up 0.1 per cent on month, down 2.9 per cent on year), December industrial production (up 0.1 per cent), December unit labour costs (up an annual 4.5 per cent in the three months to December). US, January producer price index (down 0.1 per cent), excluding food and energy (up 0.2 per cent), January industrial production (down 0.5 per cent), January capacity utilisation (78.4 per cent), December business inventories (down 0.2 per cent) Japan, wholesale price index

(down 0.4 per cent on month, down 2.1 per cent on year). Sweden, January trade balance (SKr3.2bn). Australia, November import price index. During the week: Germany, December retail sales (flat on the year). Netherlands, December trade balance (NLG1.7bn). Denmark, January, consumer price index (up 0.1 per cent on month, 2.4 per cent on year).

Emma Tucker

RESULTS DUE

the steep decline in oil prices late last year. Analysts' estimates go as low as £48m, although this is expected to be boosted to just over £100m by gains from asset sales. This compares with a fourth quarter

profit of £456m for 1990. Full-year profits for 1991 are also likely to be down on the previous year by about 10 per cent to just under £1bn. All sectors are expected to have shown a decline, including refining and nutrition. Chemi cals is expected to have made

Interest in the financial

als are going of the long de-layed second phase of Dealing 2000, its automated trading system for foreign exchange, and of Globex, which will provide screen-based trading of futures IBM and Philips.
The first half is traditionally Their success is likely to be very important to the future growth of Reuters, which has

the better half for Amstrad as the run-up to Christmas as dramatically down on the previarea, satellite dishes, has also

pared with £320m. Amstrad, the consumer electronics group headed by Mr

had to cope with retrenchment

in the world's financial cen-

tres. Analysts are expecting

pre-tax profits of around £334m

to the end of December, com-

BRITISH PETROLEUM is information and news group Alan Sugar is expected to that the interim dividend at likely to report sharply lower Reuters Holdings will focus on announce an interim pre-tax least will be maintained as pre-tax profits for its fourth. Wednesday not so much on its loss of between £15m and £18m Amstrad has a strong below.

In a PC market disrupted by over-supply and weak consumer demand Ametrad has had to cut prices to combat competition from the likes of

Christmas boosts sales, but this past season children bought Nintendos instead and the company described sales in ous year. The one promising

been weakening. The consensus is, however,

Hanson, the Anglo-American conglomerate, is expected to report its first yearly quarter fall in pre-tax profits when it announces its results on Thursday. Forecasts for the three months to the end of December range from £220m to £240m. Last year Hanson reported a 7 per cent increase in taxable profits to £241m. BOC, the UK industrial

group, is expected to report a 9 per cent increase in first-quar-

ter pre-tax profits to £77.5m on Thursday, demonstrating its strong defensive qualities dur-

tinued to decelerate with the

PARLIAMENTARY DIARY

Commons: Offshore Safety Bill, second reading. Motions on Industrial Relations Orders for Northern Ireland Lords: Asylum Bill, second reading. Motion on the Uncertificated Securities Regulations 1992. Bingo Bill committee stage. Question to government on the future strength of the infantry in the British

management in polytechnics Witnesses: Sir John Caines, Department of Education; Dr William Stubbs, Polytechnics and Colleges Funding Council (Room 16. 4.30pm). Social Security — subject operation of pension funds. Wilnesses: Investment Management Regulatory Organisation (Room 15, 4.30pm).

accounts - subject, (inancial

TOMORROW Commons: Further and Higher Education Bill, second reading. Followed by timetable motion on the Bill. Lords: Education (Schools) Bill. second reading. Stamp Duty, (Temporary Provisions) Bill second reading. Aggravated Vehicle-Taking Bill, committee

Security - subject, operation of pension funds. Witnesses: professional advisers to the Mirror Group (Room 15, 10,30am). Trade and industry — subject. trade with Hong Kong, China and Taiwan, Witnesses: David Love. Alan Murray, Mike Pentecost and Nell Worman, Department of Trade (Room 8, 10,30am). Cardiff Bay Barrage Bill (Room 6. 10.30em) e, 10.302111). Opposed Private Bill: Mersey Docks and Harbour Bill (Roon

WEDNESDAY Commons: Lords Amendments to the Severn Bridges Bill.
Museums and Galleries Bill, second reading. Proceedings on the Social Security Consolidation Bills. Motions on Weish revenue support grant

reports. Lords: Debate on dangers posed by the spread of nuclear weapons technology. Debate on the Scottish economy. Offshore Safety (Protection Against Victimisation) Bill, second reading. Question to government on the recession and industrial investment stimulation.

Select Committees: Environm - subject, coastal zone protection. Witnesses: BACMI (Room 21, 10.30am). Trade and Industry — subject, export to Iraq. Witnesses: Midland Bank (Room 15, 10.30am). griculture — subject, trade gap food and drink. Witnesses: scuit, Cake, Chocolate and Confectionery Alliance: British Egg Industry Council; British Poultry Meat Federation (Room 20, 10.45am). 20, 10.45am).
Energy - subject, renewable energy. Witnesses: UK Solar Energy Society; Royal Institute of British Architects; BP Solar International Limited (Room 8, 15am).

loyment - subject, the work of the Health and Safety Commission. (Room 20, 4.15pm). Health — subject, NHS Trusts. Committee; Royal College of Nursing; representatives from protessions allied to medicine

Public Accounts — subject, helicopter maintenance, Witness; Sir Michael Quintan, MoD (Room 16, 4.15pm), Tressury and Civil Service subject, banking codes of subject, banking codes of practice. Witnesses: Barclays Bank; Lloyds Bank, Midland Bank, National Westminster Bank (Room 8, 4,15pm). Home Affairs - subject,

migration controls at external EC borders. Witnesses: Ron Hadfield and other police witnesses: Immigration Service Union; National Union of Civil 4.30pm). Cardiff Bay Barrage Bill (Room 6, 10.30am). Opposed Private Bill: Mersey Docks and Harbour Bill (Room

THURSDAY mons: Army Bill, second reading.

Lords: Taxation of Chargeable Gains Bill, third reading. Coal Industry Bill, committee. Access to Neighbouring Land Bill, committee. Question to government on the second report of the Standing Advisory Commission on Human Rights in Northern Ireland, Select Committees: Cardiff Bay Barrage Bill (Room 6, 10.30am). Opposed Private Bill: Mersay Docks and Harbour Bill (Room

S FRIDAY Commons: Private Members Bills Lords: Competition and Services (Utilities) Bill, second reading. Prisons (Security) Bill, second

UK COMPANIES

TODAY COMPANY MEETINGS: Avon Rubber, Malksham House. Melksham, Wiltshire McCarthy & Stone, Home Stour House. 46-48 Barrack Road,

Christchurch, Dorset Teredo Petroleum. The Geological Society, Burlington House, Piccadilly, W., BOARD MEETINGS: Baldwin EFM Java Trust Tottenham Hotspur

Bailey (C. H.)

Foster's Rrewing # TOMORROW

COMPANY MEETINGS: Baggeridge Brick, Plough and Harrow Hotel, Hagley Road Birmingham, 12.00 Devenish (J. A.), The Brewers Hall. Aldermanbury Square, E.C., 12.00 Sturge Hidgs., Chamber Of Shipping, 30-32 St. Mary Axe, E.C., BOARD MEETINGS: interims:

Amstrad 8ryant Oudley Jenkins Elbief YRM

FEBRUARY 12

COMPANY MEETINGS: Bett Brothers, 9 Cox Street, Dundee, 12.00 Electra Inv. Trust, 65 Kingsway, W.C., 12.15 BOARD MEETINGS: Finals:

INWEDNESDAY

Fleming Fledgeling Inv. General Cons. Inv. Trust foorfield Estates Reuters St. Modwen Properties Scottish American Inv. Throgmorton USM Trust Allied Leisure

ETHURSDAY FEBRUARY 13 COMPANY MEETINGS: Aberforth Smaller Co's

2005 (Br.) 4,5pc. Vodajone 2,88p

Trust, 16 Chester Street. Edinburgh, 12.15 Fishguard & Rosslare Rlys. & Hbrs., Warwick House, 25-27 Buckingham Palace Road. S.W., 12,15 Tomkinsons, The Chantry, St. Mary's Church, Kidderminster, Worcestershire, 12.00 Watson & Philip, The Invercarse Hotel, Perth Road, Dundee, 12.30 Westland, New Connaught Rooms,

BOARD MEETINGS: Finals: Crest Nicholson Trust of Property Yeoman Inv. Trust

Great Queen Street.

GT Venture inv. North American Co's

FRIDAY FEBRUARY 14 COMPANY MEETINGS: Control Techniques. Unit 79, Mochdre Industrial Estate. Vewtown, Powys, 12.00. Radio Clyde, Clydebank Business Park, Clydebank, 12.00 BOARD MEETINGS: Anglo & Overseas Trust

Company meetings are annual general meetings unless otherwise stated.

DIVIDEND & INTEREST PAYMENTS

TODAY Allied Partnership 0.5p American Express 25cts. Bass 25.7p Conversion 93, % 2001 4.875pc. Creighton's Naturally 2p Greenalls A 1.32p Haima 0.863p Norcros 3.5p Sanderson Electronics 5.4p Skopbank Sers. B Und. Var. Rate Nts. \$155.03 Sumitomo Bank Inti. Fin. NV Gtd. Fitg. Rate Nts. 2000 \$141.98 Tongaat-Hulett 23cts. Volex 6.5p

E TOMORROW

Tate & Lyle 7.5p

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Do. Pig. Red. Prl. Stig. Money Mkt, Fd. 51.7p Do. Pig. Red. Prl. US\$ Anchor Intl. Fd. 8.71cts. Collateralised Mortgage Sec. No. 12 Class B Mtg Bkd. Fitg. Rate Nts. 2020 Latham (James) 1.5p Syltone 3.15p PF210.3

Acom Inv. Tst. 1.5p Baggeridge Brick 2.375p # THURSDAY FEBRUARY 13 Bett Bros 21p Devenish (J. A.) 5.05p Hambros Eurobond & Hambros Eurobond & Money Mkt. Fd. Ptg. Red. Do. Ptg. Red. Prf. Managed Fd. 19.7p PG. 19.7p Do. Ptg. Red. Prf. Stig. Eurobond Fd. 23p Do. Ptg. Red. Prf. C\$ Eurobond Fd. 87.8cts. \$265.37 Do. Ptg. Red. Pri. Yen Eurobond Fd. Y68.3 Do. Ptg. Red. Pri. Cont'l Eurobond Fd. PF172.9

Money Mkt. Fd. 29.7cts. Do, Ptg. Red. Prf. Cont'i Euro. Money Mkt. Fd. Tesco Capital 9% Cnv. Cap. Bds. 2005 (Reg.) 4.5pc. Do. 9% Chv. Cap. Bds.

BTP 3.1p Bristol Water Hidgs, 6.8p Do. NV 6.8p Gibbon Lyons 2p Goode Durrant 2 15p Hunter Saphir 1p M & G Euro, & Gen. Fd. Nati. & Provincial Bidg. Soc. Fitg. Rate Nts. 1999 Racal Electronics 0.3p Royal Bank of Scotland Fitg. Rate Nts. 2005

Y170667 = FRIDAY Banco Nacional De Mexico 1992 \$158.13

Sabre Intl. (No. 2) Sers. D 6.4% Sec. Nts. 1998

Brown & Tawse 2.85p Burton 1p EFM Income Tst. 1.2p Fleming Int. High Inc. Inv. Finance Corp. 1112 % Gtd. Nts. 1994 5.625pc. Mining & Allied Supplies 0.5p National Westminster Bank Prim. Cap. Fitg. Rate Nts. (Sers. B) \$313.06 Scottish Inv. Tat. 2.9p

Scottish & Newcastle State Bank of New South Wales 10 Year extendible Fits. Rate Nts. \$313.06 Storehouse 2.5p Trafalgar House 9.6p Trinity Intl. Hidgs. UMECO 0.75p Watson & Philip 8.8p

SATURDAY FEBRUARY 15 Abbolt Labs. 25cts. Chase Manhattan 30cts. Fishguard & Rossiare Rlys. & Hbrs, 312 % Gtd. Pri. 1,2250 Greater London Council 63, % 90/92 3.375pc. M & G Second Gen. Tst. 1.096p Nova Corp. of Alberta ecificarp 37,5cts.

Polar 2.5p Scottish Metropolitan Prop. 73s % 1st Mtg. Deb. 88/93 Do. 1014 % 1st Mtg. Deb. 2016 5.125pc Sears 74,% Uns. Ln. 92/ 97 3.625pc. TSB Gilt Fd. Class A Ptg. Red. Prl. 2.875p

SUNDAY FEBRUARY 16 Gates Rubber 5% Pri. Do. 5% 2nd Pri.

7

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A STATE OF THE STA

They both drive on the left, like a nice cup of tea, a good Agatha Christie, and a fine quality tweed...



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An open-border, open-minded approach to the future



Carpetland, the management buy-out company hoping to rise from the Lowndes Queensway ashes, has chosen Julian Lee as its non-executive

chairman. Lee appears to have been picked not for any retailing savvy but rather for the Midas touch that he exhibited in leading the Bricom buy-out of the non-financial interests of British & Commonwealth - which he successfully sold to a Swed-ish-led group of investors two years later, in a deal which increased staff and management's investment by a factor

A chartered accountant by training and a partner at Arthur Andersen until 1982, Lee joined Phibro, the Salomon subsidiary, briefly becoming international chief operating officer in London before moving to B&C in 1985.

As Lee tells Lowndes Queensway employees involved in last August's

buy-out how to make a go of Carpetland, one of his competi-tors will be Sir Philip Harris, former employer of many Car-petland staff. The carpet baron who personally made a £70m profit when he sold out of Lowndes Queensway two years before it collapsed in a heap of debt, is well into his next carpet business. Carpetright, which is already doing well enough for Sir Philip to be considering a stock market flota-

Guinness stirs the brew

(GBW) is to restructure its management by establishing four operating regions -Europe (excluding Ireland), Asia-Pacific, Ireland, Africa and Americas – and appointing a managing

to him, and promoted to succeed him as md of Guinness Brewing Great Britain, is Michael Hughes.

Asia-Pacific based in Singapore from July 1. Taking his place as md Guinness Ireland is Colin Storm. currently md of Guinness Brewing International. The Africa and Americas region. sed in London, will be established at the same time and John Hearnden, currently GBW finance director, will

CONSTRUCTION CONTRACTS

Hampshire Channel Tunnel rail terminal highway project

ALFRED McALPINE CIVIL ENGINEERING has been awarded the £20.4m Blackwater Valley road development (contract 4, northern section) by the Hampshire County Council.

Comprising five kilometres of dual two-lane carriageway in flexible construction, 13 bridges, five footbridges, 12 retaining walls and two sign gantries, the contract also involves two major diversions of the Blackwater river. The project will commence in March and has a contract period of 140 weeks.

Water treatment

LAING CIVIL ENGINEER-ING has received £10.8m worth of orders as part of an Anglian Water project to boost capacity improve quality at Grafham water treatment works in Cambridgeshire. The contracts, awarded by Degre-mont GB, call for the fast-track construction of a series of reinforced concrete tanks and pipework. The largest tank will be 80 metres long, 50 metres wide and 10 metres deep.

Tidal river barrier CLEVELAND STRUCTURAL ENGINEERING, a member of Trafalgar House, has won contracts worth 24.65m. The largest is for the design, supply and installation of one mitre and 13 sluice gates which will form part of the tidal barrier scheme across the Colne river

LANDIS & GYR has won a International (pictured), the firm-plus contract from British new rall terminal due to open film-plus contract from British Rail European Passenger Ser-vices to install a building manin 1993 as the London terminus

The Landis & Gyr System 2100 will monitor and control for the Channel Tunnel passenagement system at Waterloo ger traffic.

air conditioning, including platform areas, as well as light Major hotel development in Blackpool

JT DESIGN BUILD has begun work on new contracts totalhotel in Blackpool. The project will provide Blackpool with its first new hotel in 10 years. ling £20m. New developments include three aviation projects and a contract to build the The aviation projects include scheme to construct what is flagship operation of Bodding-ton's leisure empire in Blackbelieved to be Europe's largest "filling station" at Heathrow

At Stansted Airport the com-pany has been appointed to totally refurbish the old North .IT has been awarded the £16m contract to build a luxury 170 bedroom golf and leisure

aircraft for maintenance.

Bridge building in the County of Avon

struction of 0.9km of dual carriageway, a three-span railway bridge crossing the British Rail main line to the south west, a roundabout and the diversi of associated approach roads. Work on site is expected to start in March and be completed by the end of 1993. The Cleveland Bridge at Bath, a Grade II structure, is to

Esso's business air arm Avitat.
The third aviation project is a scheme to build a hanger, aircraft maintenance and ramp service complex for the business aviation company Fields Aviation. This facility will be valued at about £500,000.

Terminal building, producing

an executive terminal for

A Her mile

The bridge originally constructed in 1827 and strengthened in 1929 incorporated ornate parapets which are being refurbished. Concrete repairs to the truss girders together with repainting, new water proofing and resurfacing of the road are included in the contract. Completion is scheduled for the autumn.

smaller Tailor made diggers Telephone (0778) 426426

City offices scheme won by Wates

WATES CONSTRUCTION (LONDON) has been awarded orders valued in excess of

In the City, the Corporation of London has appointed Wates as the main contractor for the redevelopment of Boston House in New Broad Street, London EC2, adjacent to London Wall This office and retail development involves reconstruction behind three retained

Edwardian facades. At Charing Gross Hospital in Hammersmith, Riverside Health Authority has awarded a contract to construct a building for its cancer services department to house two linear accelerators.

The project includes ancillary patient facilities and medical office accommodation cal office accommodation together with refurbishment of the radiotherapy block.

The Urban Learning Founda-tion has appointed Wates Construction to undertake the redevelopment of its main site on East India Dock Road, London E14 to create premises to provide student accommoda-tion with teaching, study and administration and conference

Going up ... and on

The fifth generation of the Fothergill family is moving into the top office at Pickerings. Britain's oldest lift manufacturer. Donald Fothergill, aged 29, is taking over from his father. Christopher, as managing director of the 138-year-old Teesside company. The arrival young Donald, who earned his MBA at Henley manage-ment school, means that three now represented on the board.

generations of the family are Donald's grandfather, John, is president, and his father continues as executive chairman. The group, which employs just under 500, is one of the founders of the National Association of Lift Makers. Among its recent contracts are the installation of nine lifts at the Fujitsu factory at Newton Aycliffe and six lifts at the Metropole Hotel on London's Edgware Road. Over the past five years turnover has more

than doubled to £24m with profits of around £3m in 1990.

■ Alan Hines, formerly md of Nationwide Refrigeration Supplies, has been appointed md of SECURICOR Vehicle Services. Nigel Messenger is Hotels: Andrew Parker is appointed md, and Nigel Russell marketing director of Securicor Cellular Services. Mike Wilkinson takes Parker's position as finance director of the communications division. Peter Hilton becomes md of Securicor PMR Systems.

■ Jim Keohane, director of energy contracts, is appointed to the main board of EAST MIDLANDS ELECTRICITY. The current md, Dan Cowe. will retire at the end of **■ John Norton will become** senior partner of BDO BINDER

HAMLYN in May on the retirement of Lord Lane of ■Stuart Lorne is appointed sales director of DERWENT MACDEE, a subsidiary of

■ Andrew Jennings and Ronald Craig have been appointed directors of House of Fraser.

Guinness Brewing Worldwide

director for each. From March 30, Peter

Lipscomb will be appointed managing director for Europe and assistant managing director of GBW. Reporting John Davies will be md for

MARCH 4

CONFERENCES & EXHIBITIONS

Researching the Compute Industry

FEBRUARY14

Half Day: 9.00 - 1.00pm A one-day seminar to be held at London Business School. Speakers include David Picken (EASAMS) Ltd. Martin Tilling (Price Waterhouse), Richard Holway nt), and Charles Burrows (Ja Canel) Cost £95.00 (without lunch £85.) Contact pame: Yasmin Genes 071 262 5050 ext 229

LONDON

FEBRUARY 17

London Motor Conference The impact of the recession, relations setween Japanese car monufacturers and on and retailing will be discussed. Enquiries: Financial Times Tel: 071-925 2323 Fax: 071-925 2123

LONDON

FEBRUARY 18 Oil and Gas Price information entals, Uncertainty and

Three papers covering how oil prices are formed: a look into the future for medium term oil prices and the price implication of gas supply and demand. contact : Catherine Cosgrove, The Institute of Petroleum - 071 636 1004

LONDON

FEBRUARY 20

DOING BUSINESS WITHOUT PAPER. The impact of EDI (Electronic Data Interchange) on the upstream and Contact: Susan Ashton, The Institute of Petroleom - 071 636 1004

FEBRUARY 20-21 ACQUIRING IN EUROPE An essential two day conference for anyone considering making a European isition. Top experts take you thro

ion maze and cover both technical and practical asso centres. Not to be missed! Contact ACOUISITIONS MONTHLY

Tel: 071 823 8740 Fax: 071 851-4331

FEBRUARY 24

MOULDING THE FUTURE A one day DTI conference examina emerging market opportunities for compete successfully in the 1990's. Keynote address - Rt. Hon, Peter Lifley MP Contact Samantha Yases, ICM Tel: 0483 37557 Fax: 0483 33082

LONDON

FEBRUARY 24-25 Business Warfare This is a strategic seminar which

considers marketing planning in the context of a military strategy. The four alternatives - defence, attack, flank and goerilla - are outlined and evalue sker, Tom Day, Contact; Knight rost & Sullivan Ltd. Tel: 071-730 3438. Fax: 071-730 3433.

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FEBRUARY 26-28 Executive information

FEBRUARY 26

DECISION MAKERS

Delegates will have the opportunity to develop a profile of their company's unique EIS requirements and to evolve an nentation plan to meet these ements. Speaker: Wayne C Borkan Contact: Louise Knight, Frost & Sullivan Ltd. Tel: 071-730 3438. Fax: 071-730 3343.

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FEBRUARY 27 Work at VDU's A one-day seminar for senior nent on the implications of rec ion (RST) and forthcom legislation (VDU Directive). Presen

Colin Mackey - HSE, Brian Pearce -Consultant Ergo ist, Tom Stewart Chairman ISO TC159 SC4. Bell Howe Conference Tel: 0602 436323 Fax: 0602 436440 LONDON

FEBRUARY 27 REGULATION AND THE COST OF CAPITAL

regulation and the cost of capital. kers from: MMC; Yorkshire Water; UBS Phillips & Drew; City University London Business School. Contact Allison Riley, OXERA, Tel: 0865 251142. LONDON

FEBRUARY 27-28 COMPETITION IN THE LOCAL LOOP

telecommunications which appears to prevent the goal of choice throughout the ndustry being achieved. Users and providers review the current status and examine future prospects.
Contact: Lisa Minoprio, IBC
Technical Services. Tel: 071 637 4383
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LONDON MARCH 2 How To Implement Strategic IT

This conference explores a range of practical approaches to planning for and actively managing the business impacts or major IT projects, including understanding why strategic IT systems usually fail, and successful approaches to improving usability and user acceptance of syst Control Business Intelligence. Tel: 081-544 1830. LONDON

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commercial, project and contract numagers. Speakers from Trafalger House Offshore Structures, Marathon Oil, Santa

In offshore supply and construction contracts. Includes practical works

Fe Exploration, Phillips Petrols Contact: Susan Coulston, IBC

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MARCH 10 You

sceninar focusing on ways of enhancing the value of trade mark assets including new UK and internati son and the impact of the Madrid Protocol. (35) Contact Michele Lobi, S ? Berwin & Co., Tel: 071 278 0444, Fax: LONDON MARCH 10 - 12 CADÇAM '92

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For retail finance, store operations and IT withing to maximise the benefits of an existing system. Sterling Hotel. Contact: Prances Riseley, Martee International, 0823 333469.

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A NEW CONTRACT SYSTEM A seminar at which Max W Abra will knunch his new system (suppo graphics and computer methods) for drafting and applying contracts for modern complex building and ring projects. Contact Jenny Blissett, Baker & McKenzie, Aldwy House, Aldwych, London WC2B 4JP. Tel: 071 242 6531.

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& Prospective Manager A highly participative and practical seminar for project managers who need to develop and maintain high performing testus. Speaker: Regina E Zekis. much: Louise Kulght, Frost & Sullivan Ltd. Tel: 071-730 3438 Par: 071-730 3343.

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industry.

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gene and Battaile

MINEN

Colom Hall

Civil war has inflicted more damage in Croatia than any world war, says Colin Amery

t was a bizarre and moving sight.

A well dressed evening crowd in

London stood before the glowing eye of a television set, their eyes riveted to film of bombs and rockets blazing over the ancient city of Dubrov-

It was no ordinary gathering. The majority of the crowd were Croatians either living or in exile in London. They had gathered to attend the opening of an exhibition of photographs in London's Royal Festival Hall documenting the tragic loss of much of the cultural heritage of their country. As the sun went down and the floodlights came on along the banks of the Thames, it was impossible not to compare the calmness of London with the brutal destruction so recently inflicted upon the ancient cities of a European neighbour. neighbour.
"When beauty is destroyed, God suf-

when beauty is destroyed, God suf-iers." These were the poetic words of Dr Stambuk, the UK representative of the Croatian government who spoke at the opening of the exhibition. Dr Stambuk is both a medical doctor and a poet and he movingly described both the loss of lives in the recent civil war in Yugoslavia and the damage to the art and architecture of Croatia that is part of the European cultural heritage. There are perhaps some 20,000 dead in Croatia and some half a million refugees; thousands of homes, villages and some 30 towns have been destroyed; and 400 churches have been

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The Ministry of Culture and Education in Zagreb estimates that some 40 per cent of the built fabric of Croatia has been ruined. The damage inflicted by Federal forces is far worse than anything any part of the country experienced during the Second World War. The question has to be asked: were the ears of Europe sealed that it did not hear the cries of pain?

No one can deny that the cities of Zagreb, Dubrovnik and Split are important places in the history and culture of Europe. It was Rebecca West, in her book *Black Lamb and Grey Falcon*, who described Zagreb as having, "the warm and comfortable appearance of a town that has been well aired. People have been living there in physical, but not political, comfort for a thousand years. Moreover it is full of those vast toastcoloured buildings, barracks and law courts and municipal offices, which are an invariable sign of past occupancy by the Austro-Hungarian Empire". It is not a flamboyant city. The moderately elevated upper town still has its medieval character while the lower town retains some sense of Imperial Vienna. The upper town was bombed and attacked by rockets in a big air raid last October. Damage was inflicted on more than 70 important buildings and the governor's palace was ravaged. Photo-



A ruined palace in Dubrovnik: one of the photographs documenting the tragic loss of much of the country's cultural heritage

graphs in the exhibition graphically show how rockets damaged rooftops in the densely packed older parts of the

Dubrovnik has been exposed to destructive military and naval attacks since the beginning of last October. It is hard to imagine this Dalmatian coastal town, which has many of the qualities of Venice, being so brutally attacked, so recently. In some ways the remarkable 12th and 13th century walls may have fulfilled their original function and fulfilled their original function and lit was last December 6 that the very helped protect the city from even worse damage. At certain points the walls are

some 30 feet thick and 80 feet high but since November last year, when the his-toric centre was subjected to incessant elling, they have not been enough to defend the city.

The famous Minceta Tower - the

best viewpoint for the city walls - the northern and western ramparts and the Gate of Pila have all been directly shelled and damaged. The two citadels of St John, Bokar and St Saviour have also suffered serious damage.

vian naval vessels. The 15th-century fountain designed by the Neapolitan architect Onofrio de la Cava, which is like a great domed altar running with water, was badly hit. The Sponza Pal-ace, on the main square of Stari Grad, with its almost perfect 14th-century courtyard, has been damaged. This wonderful building is a lovely mixture of the Renaissance style and Venetian Gothic. Its growth shows that styles can mix, if a continuous civilisation builds with local coherence and interbuilds with local coherence and integ-rity. Added to this tragedy is the fact that archives housed here dating back to the 12th century may have been

A great part of the attraction of Dubrovnik lies in the unspoilt atmosphere it maintained on its tiny, half mile wide, peninsular. It still felt like an independent republic that never fell under the rule of Hungary or Venice. It is a terrible irony that the city that resisted the Turks and other invaders for so long is now being so badly dam-aged by civil war. The fearful damage seems so wrong, as there have been no troops or military installations of any importance in Dubrovnik since the

Damage to its historic heart is equalled by the loss of many of the fine summer houses around the city and the burning of many of the 16th-century gardens that were so admired by Lord Byron. In the Gruz Port area almost total destruction is reported, including the loss of two rare Renaissance sumthe loss of two rare Renaissance summer houses. The main street of the old city, Stradun, has been riven with craters by grenades, and the cupola of the cathedral has been damaged. The official estimates of the damage in Dubrovnik suggest that some 30 per cent of the entire historic city centre has been heavily damaged and that 10 per cent has been completely destroyed by fire.

There is also serious shell damage in

There is also serious shell damage in the port of Split; and the old centres of Vukovar, Osijek, Kostajnica, Otocac, Gospic and Petrinja have been completely destroyed. While it is possible to see the records

all this horrific cultural damage in London at the Royal Festival Hall exhibition — also in displays at the Courtauld Institute in Somerset House and the Photographers' Gallery in Great Newport Street - anyone concerned with the culture of Europe must feel the need to help Croatia. Both funds and expertise are badly

An appeal is now launched under the auspices of the International Council on Monuments and Sites. Cheques should be sent to "The International Monu-ments Trust, Croatia Appeal", c/o Lady Beresford-Pierse, 34 Cadogan Square, London, SW1X OJL.

Gloriana

STATE THEATRE, MAINZ

Apart from isolated foreign tours by Sadler's Wells and English National Opera, this is only the second time Gloriana has been staged outside London, and Mainz has scored an unmitigated tri-

At first glance Britten's Coronation opera seems a curious choice for a minor German choice for a minor German house. But his other stage works are being performed ever more frequently in Germany, the video of Colin Graham's ENO production of Gloriana has done good mileage on continental television and the Mainz management just howeved to foresee that 1992 happened to foresee that 1992 was the 40th anniversary of our present monarch's accession to the throne. The chance to revive Britten's study of a dutiful queen growing old was too good to miss.

too good to miss.

Mainz's anglophile interest doesn't stop there: the concert programme for the next three months includes no less than three important Elgar works and Delius's "Walk to the Paradise Garden", apparently the choice of the local music directors. Part is replaced. tor, Peter Erckens. But it was his deputy, Gunther Bauer-Schenk, who supervised the opening night of Gloriana with such assurance and an unmistakable grasp of Britten's rhythmic and textural palette. Far from revealing traces of self-con-sciousness or pastiche in the score, this performance pointed up its sincerity and range of

punch and psychological perception. The full-strength Mainz orchestra sounded very impressive indeed – much more so than the underpowered chorus.

The Swiss stage director and designer Martin Schlumpf maintained the work's period flavour, but with discreet modern echoes (liberally supplemented in the programme book) which added a touch of irony to the proceedings - underlining that the theatre of monarchy remains the same today, even if its powers and personal dilemmas have changed. The opening scene, for example, featured a crowd of flag-waving royal-watchers, kept in place by a police cordon; during their fireside discussion. Cecil helped himself and the queen to tea from a trolley, dwarfed by an ancient wall-map in which Britzin dominated the contours. Britain dominated the contours of the modern world; and Eliza-beth herself was complete mistress of the 20th-century royal

The pared-down representational decor - a heraldic ban-ner and arch in the opening scene, a golden globe in the queen's ante-chamber, a star-lit bower for Essex's garden -kept the action moving swiftly and atmospherically. With silver-grey gowns and bustles for the ladies, stylised ruffs for the men and a dash of colour for the principals (including a punkish pink wig for the queen), there was no shortage of ceremonial dignity in the

Act two ball, which ended in a flickering red glow as the dancers made merry into the night. Schlumpf's handling of the "private" scenes - the sugges tion of physical passion beneath the royal mask, the shock of discovering royalty off-guard - was equally mas

None of this would have counted without the wealth of

characterisation provided by a well-integrated ensemble of singers. Struck by a virus just before opening night, Edith Fuhr was able only to act the part of Elizabeth, but she did so with dignity and stern strength of character. The role was sung from the side of the stage by Anna Sylvan, a member of the chorus who had studied it of her own free will, and who possesses a lustrous soprano of ideal proportions. It was a pleasure to applaud two artists for such a smoothly artists for such a smoothly synchronised performance. John Treleaven captured Essex's impetuous, flawed

ambition, but lacked the sweetness and purity of tone for "Happy were be". As the principal courtiers, Angelika Rode, Elaine Woods, Hannu Niemelä and Peter Anton Ling gave strong support. The performance was sung in Egon Waldmann's German translation, which misses the poetry of the original. The first scene of Act two (the assembly and masque at Norwich) was

Andrew Clark



Edith Fuhr as Queen Elizabeth the First

Le nozze di Figaro

THEATRE ROYAL DE LA MONNAIE, BRUSSELS

To describe the outgoing artistic director, musical director and mattre de danse of Brussels's Théâtre Royal de la Monnaie as a team would be enphemistic. Anyhow, that trio recently left the Monnaie together, bowing out by bowing to Mozart. It is strange to think of the Mounale as it now is: no Gérard Mortler, no Sylvain Cambreling, no Mark Morris. And yet they were already invisible in their new, farewell staging of Figuro. Morris directed and Cambreling conducted, but they were wholly

I have never seen Figuro less "produced" or more musical. Simply. we saw the singers behaving, in character, to the music with utter spontaneity and consistent detail. We saw a real world onstage, small and intimate, where everyone knows each other. What a rare achievement this is amid an era of style-laden and

oncept-heavy productions.
It is full of life. The setting is thoroughly Spanish (men and women all use fans, as naturally and characterfully as the hands that hold them), the period (rather

re-Beaumarchais) somewhere between elesquez and Goya, the household far from lavish The eye is drawn throughout to details

cter and drama. Cherubino's eyes briefly blaze when the Count calls him "picciol serpente"; a quick exchange of looks between Figaro and Susanna summed up their intimacy in a trice. The Countess sings her great accompanied recitative while slowly descending a staircase, lost in thought. The fact that she does not see Cherubino disappearing with Barbarina lends one poignance to the scene; and the way she seems suddenly to fall down a single step while exclaiming "O cielo!" adds

Adrienne Lohel's decor is a blight on proceedings. I liked its economy (each act occurs on a separate face of a revolving set) and its lack of glitz; and it placed all the action on a sr area at the front of the stage. This tightness lent ideal intensity to the great ensembles. But the set's outlines are Toytown, its Spanish colours Day-Glo. The effect is postmodern-tacky – especially wrong

in so modest a staging. However, Martin Pakledinaz's beautifully simple costumes and James Ingalls's atmospheric lighting serve to integrate this place with what occurs within

What a beautiful house for Mozart the Monnaie is: I have never beard so many of da Ponte's words. And Sylvain Cambreling's conducting was as unobtrusive and as revealing as the production. I noted in particu a terrific drumroll crescendo in the Count's aria and the witty oboes in the Act Four finale as Figaro and Susanna are reconciled, but what mattered more were the pellucid texture and the perfect "speaking" pace. Only his own, rather laborious harpsichord accompaniment to the recitatives drew attention to the workings of the machinery. The singers seemed to create

both production and score as they went along; I have no higher compliment. (The good-spirited way they coped with doors that either would or wouldn't stay shut heightened this impression.) José van Dam — the Belgian hero at home — was an exceptionally credible Figaro, both stern and buffo, never cute, thunderous in anger or reproof; and Dale Duesing, though too hard-pressed at either extreme of his voice, was aria sitting tight in his chair as if bottled up and about to explode ~ with superb gestures of hands and

Kizbieta Szmytka, a bright Susanna was all clarity, spontanetty and cherishable nuance. The Countess was Hillevi Martinpelto, occasionally stiff as an actress but making a great impression with her phenomenally clean entry into notes. Cherubino (Monica Baccelli) and Barbarina (Laura Cherici) were both young, Italian and unusually appealing in voice and detail. Magali Chalmean Damonte de much of Marcellina's aria; and Basilio and Bartolo flourished in the veteran hands of Ugo Benelli nd Jules Bastin. I could pick holes if I chose - I heard some assirate from several cast members - but I

Alastair Macaulay

Mary Stuart

BATTERSEA ARTS CENTRE

Briedreich von Schiller's Maria Stuart (Weimar, 1800) has endured because he found drama in history and created a fictional meeting between Queen Elizabeth and Mary Stuart, then the most influential women in Europe. Schiller's spark has ignited a bon-fire of imitations; some, outrageously funny (Theatre Wilde Mischung Berlin), and others, like Dacia Maraini's version now at the Battersea Arts Centre, powerful and lyrical testimony to the linked fortunes of two uncompromising

monarchs. Mary was executed at Fotheringay Castle on February 8 1587. She had spent 19 of her 44 years in prison. She was buried at Peterborough and then removed to Westminster Abbey in 1612. By then, her son, James, was king of England. The contrasts with her child-less cousin Elizabeth are the fabric of Schiller's play: mar-

riage or single life, exile or

rootedness, romance or realpo-The Battersea Arts Maru

Stuart takes place in a dressing room and opens to the strain of Mick Hucknell and Simply Red. One suspects director Nicolette Kay (who in turn translated Dacia Maraini's version from the Italian) has the regal coiffure in mind. But that is the evening's only levity. Pointed, meticulous acting from Anne Firbank (Elizabeth and Louise Jameson (Mary) keep Schiller's issues alive: "History," says Elizabeth, "asks for a choice: either her or me." And Mary writes to Elizabeth on the eve of her execu tion, "Europe is about to watch

you behave justly."

Both actors play the lady-in-waiting to their opposite, creating an easy symme-try and continuity in the evening. While Mary dreams of the Earl of Bothwell, Elizabeth bullies the Parliament; while Mary goes barefoot to the

block, Elizabeth stomps around in black work-boots. The pro-duction also emphasises the connections as well as the contrasts, trying to show that the ties between women are the strongest and most lasting. It rests on a shrewd feminist regard for the personality that kept Elizabeth in power and Mary in patient exile.
What this Mary Stuart adds

to Schiller is an undercurrent of sexuality. Elizabeth taunts her maid with sexually violent language or summons a stableboy strip-o-gram. Mary remembers herself with a face "flushed by the wind" leading her men into battle. On one side of the stage, Mary gives birth to James; on the other, Elizabeth rails about her dry, barren womb. But there is gentler wisdom from the Virgin Queen: "love is the consent you give to your own subjec-

Andrew St George

INTERNATIONAL TODAY'S EVENTS

■ AMSTERDAM Concertgebouw 20.15 Peter Zazofsky and Daniel Blumenthal give a recital for violin and plano. Tomorrow: Hartmut Haenchen conducts choral music by Brahms and Schubert, Wed, Thurs and Sun afternoon: André Previn begins two weeks of concerts with the Royal Concertgebouw Orchestra.

Sun evening: Frans Brüggen

conducts Bach's St. John Passion

(6718 345) Beurs van Berlage 20.15 Heinrich Schiff is director and cello soloist with the Netherlands Chamber Orchestra in music by Takemitsu, Haydn and Dvořák. Wed: Nieuw Sintonietta Amsterdam plays Schoenberg and Schnittke. Sun: Martin Sieghart conducts

Bruckner's Second Symphony (6270 Muziektheater 20.15 Dutch National Ballet in three Balanchine choreographies. Runs till March 4, with next performances tomorrow and Fri. Wed: Die Frau ohne Schatten (6255 455/credit card bookings 8211 211)

Concert Hall 20.30 Dimitris

Agrafiotis conducts the Athens State Symphony Orchestra in music by Honegger, Beethoven and Vaughan Williams, with Andrei Gavrilov piano soloist. Tomorrow, Thurs, Sat and Sun: opening concerts in a series devoted to chamber music by Brahms, Schumann and Mendelssohn (722

■ BARCELONA

Gran Teatre del Liceu 21.00 Antonì Ros Marba conducts Jose Carlos Plaza's production of Roberto Gerhard's The Duenna, with a cast ncluding Sharon Cooper, Felicity Palmer and David Rendall. Runs till Feb 20, with next performances on Wed, Fri and Sun (412 1466) Palau de la Musica 21.00 Soloists Orchestra of Catalonia in an ali-Mozart programme. Wed: Vladimir Spivakov and the Moscow Virtuosi. Fri, Sat and Sun morning: Barcelona City Orchestra. Sun evening: José Carreras (268 1000)

■ BERLIN

MUSIC Schauspleihaus 20.00 Miltiades Carldis conducts the Berlin Symphony Orchestra. Tomorrow. Wed and Thurs: Kurt Sanderling conducts the Berlin Philharmonic (East Berlin 2090 2156) SFB Grosser Sendessel 20.00 Vladimir Ashkenazy conducts the Berlin Radio Symphony Orchestra in Mendelssohn's overbure The Fair Melusine, Berg's Altenberg Lieder (soloist Brigitte Balleys) and Dvořák's Eighth Symphon Sat Ashkenazy conducts Dvořák, Elgar and Strauss (3027 242) Komische Oper 19.00 Rolf Reuter conducts Harry Kupler's production of Le nozze di Figaro. Tomorrow: Swan Lake. Wed: Der Freischütz. Thurs: Orleo ed Euridice, Frl: ballet evening. Sat La bohème. Sun: Die Zauberflöte (East Berlin 2292 Staatsoper unter den Linden 19.30

Mozart and Salieri double bill in the Apollo-Saal. Tomorrow: Entfuhrung. Wed: ballet triple bill. Thurs: Cosi fan tutte. Fri: Der Freischütz, Sat I vesori siciliani. Sun: Die lustigen Welber Windsor (East Berlin 2004 762) THEATRE East Berlin: the Volksbühne has

a new production of Goethe's

Iphigenie auf Tauris opening on Wed, directed by Wera Herzberg with Heidemarle Schneider in the title role. The repertory also includes Schiller's The Robbers tonight, Shakespeare's Comedy of Errors on Sat and Büchner's Woyzeck on Sun (282 3394). Tonight's performance at the Deutsches Theater Kammerspiele is a single-evening adaptation of Shakespeare's Henry IV plays. The repertory also includes ibsen's Ghosts on Thurs (2871 225). West Berlin: the Schaubühne has Luc Bondy's new staging of Botho Wed and Sun (890023). The Schiller Theater Werkstatt has a new production of Nick Whitby's play Dirty Dishes (tomorrow) and an adaptation of Shakespeare's Macbeth (Sat and Sun). The repertory in the main theatre includes Gerhart Hauptmann's tragi-comedy The Rats (tomorrow), directed by Alfred Kirchner (3195

■ CHICAGO Orchestra Hall 19.00 Daniel

Barenboim conducts the Chicago mphony Orchestra and Chorus in a concert performance of Cost fan tutte, also Sat. Wed: Le nozze di Figaro, Thurs: Don Giovanni. Sun: chamber music by Dvořák, Martinu and Brahms (435 6666)

■ GENEVA

Grand Théatre 20.00 First night of Francesca Zambello's new production of Benvenuto Cellini. conducted by John Nelson, with Chris Merritt in the title role. Runs till Feb 25, with next performances on Thurs and Sun (212311)

LONDON

Royal Festival Hall 19.30 Lothar Zagrosek conducts the SBC Symphony Orchestra in Strauss's Suite Op 4, Schumann's First Symphony and the world premiere of Benedict Mason's Concerto for the viola section. Tomorrow: Academy of St Martin in the Fields. Wed and Sun: Simon Rattle conducts the LPO. Thurs: John Lili plays Beethoven, Sat Claus Peter Flor conducts the world premiere of a new orchestral work Nigel Osborne (071-928 8800) Covent Garden 19.00 Bernard Haltink conducts Johannes Schaaf's production of Don Giovanni, with Thomas Alien, Bryn Terfel, Carol Vaness and Karita Mattila, also Fri. Tomorrow: Cost fan tutte. Wed: Le nozze di Figaro. Thurs: ballet triple bill. Sat Giselle (071-240 1066) Collseum 19.30 James Holmes

conducts Richard Jones' ENO production of Die Fledermaus. Tomorrow and Fri: Xerxes. Wed: Königskinder, Thurs: revival of David Pountney's production of

Kurt Weill's Street Scene (071-836 3161)

MILAN

Teatro alla Scala 20.00 Lorin Maazel conducts the Orchestra of La Scala in Prokofiev's First Violin Concerto (soloist Frank Peter Zimmermann) and Mahler's Fifth Symphony, Tomorrow, Wed. Fri and Sun: Arabella (7200 3744)

■ NEW YORK Blue Note Jazz Club and

Restaurant This evening's guest artist is Vanessa Rubin (shows at 21.00, 23.00 and 01.00). The rest of the week (shows at 21.00 and 23.30) Is given over to Dianne Reeves. Next week; Diane Schuur (475 8592) Metropolitan Opera Tonight at

19.30: Christoph Prick conducts Tannhäuser, with Anne Evans, Tatiana Troyanos, William Johns and Andreas Schmidt, Tomorrow and Fri: Turandot, Wed and Sat II barbiere di Siviglia. Thurs: Un ballo in maschera (362 6000) Avery Fisher Hall This week's New York Philharmonic concerts are conducted by Andrew Davis. Tomorrow's programme includes Elgar's First Symphony. Thurs, Fri, Sat: symphonies by Schubert and Sibelius (875 5030) Carnegie Hali Riccardo Muti conducts the Philadelphia Orchestra in tomorrow evening's concert performance of I Pagliacci. with Luciano Pavarotti. Frl: New York Pops (247 7800)

PARIS

Théâtre de la Ville 20.30 Gil Shaham, accompanied by Gerhard Oppitz, plays violin sonatas by Beethoven, Brahms and Prokofiev. Tomorrow till Sun: Bernard-Marie Koltès play Roberto Zucco (4274

2277) Châtelet 19.00 Arditti Quartet plays Webern, Berg and Schoenberg (in the Auditorium), with an alternative programme on Wed and Thurs. Tomorrow in main theatre: Armin Jordan conducts the Ensemble Orchestral de Paris. Wed: Charles Dutoit conducts the Orchestre National de France, Fri: Frankfurt Ballet opens a two-week

season (4028 2840) Palais des Congrès Kiev Opera Ballet in Sieeping Beauty tomorrow and Sun, La Sylphide on Wed and Thurs, Nutcracker on Fri and a soloists' evening on Sat (4068 0006) Palais Garnier Tomorrow, Frans Bruggen conducts the Orchestra of the 18th Century in Bach's St John Passion. Wed to Sat: Stuttgart Ballet in John Cranko's Onegin (4017 3535)

Opéra Bastille Tomorrow and Fri: Lady Macbeth of Mtsensk, Wed and Thurs: Paata Burchuladze in songs by Mussorgsky (4001 1616)

ROME

Teatro dell'Opera 20.30 Daniel Oren conducts Franco Zeffirelli's production of La bohème. Ten further performances till March 5, with casts including Mirella Freni, Giuseppe Sabbatini and Nicolai Ghiaurov (488 3641)

VIENNA

Musikverein 19.30 Küchl Quartet plays string quartets by Otto Nicolai, Prokofiev and Dvořák. Repeated on Wed and Fri (505

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MONDAY TO FRIDAY

1230-1300 Business Morning 1330-1400 Business Day 2000-2030 World Business Today - a joint FT/CNN production with Grant Perry and Colin Chapman 2300-2330 World Business Today 0100-0130 Moneyline Super Channel

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2130-2200 (Thurs) Talking Heads Sky News 1200 International Business

1130, 1730, 2130, 0430, 0530, (Thurs) FT Business Wookly

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FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL Telephone: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Monday February 10 1992

Keeping Nato upright

IF ONE message came through from the annual Webrkunde (defence studies) conference in Munich this weekend, it was that security is no longer, if it ever was, purely a matter of armies and weapons. In the post-Cold War world, political and above all economic action will often have a more direct effect on people's security than military preparations.

Nowhere is this more true than in the transatiantic relationship. Arguments between the US and its European allies over trade and other economic issues are not new, but in the past they were overshadowed by the military alliance, which both sides recognised as of pri-mary importance. Now, with the disappearance of the Soviet threat, this "security glue" can no longer be relied on. Europeans may think they no longer need American protection; Americans, wrestling with severe economic and social problems of their own, are tempted to make savings on

overseas commitments. In that context trade disputes can loom larger. Ameri-can speakers at the conference, from Vice-President Quayle downwards, stressed the vital importance of the Uruguay round, not only for trade but also for the maintenance of the alliance itself. Nothing, they said in substance, is more useful to US isolationists than the spectacle of Europe adopting a protectionist stance.

Failure to reach agreement before Easter will leave US presidential and congressional candidates free to use America's trading partners — Europe as well as Japan — as whipping boys in the election campaign, and this would hardly improve the chances of sustaining a long-term US com-mitment to European security.

Stable feature

That such a commitment is necessary was accepted by right and left alike at the Munich conference. Nato is one reasonably stable feature in an extraordinarily fluid European security scene. The Conference on Security and Co-operation in Europe, whatever its longer-term role, is too sketchy a structure in its present form to inspire confidence in states that see the fate of Yugoslavia

Yet, like a bicycle, Nato needs to move forward if it is to stay upright. As one shrewd American observer pointed out, telling Americans that Europe wants them to stay may not be enough, unless Nato can demonstrate that it has a real task to perform in the new circumstances. And, since eastern Europe's demand for security is the most vocifer-ous, it is there that Nato has to instrate that it has some

More cautious

Mr Manfred Wörner, the alliance's secretary-general, suggested that it is doing so, through the newly created North Atlantic Cooperation Council which all ex-Warsaw Pact members and ex-Soviet republics have been invited to join. He mentioned that the republics had contacted Nato to help them sort out their quotas of conventional forces under the CFE Treaty. But he was more cautious about offering them full membership or hard security guarantees.
Yet that issue will have to be

confronted soon. What has given the states of post-war western Europe their unprecedentedly high level of security has not been vague structures of co-operation but a firm commitment to each other's defence, plus integration of their military command structures and (through the EC) their economies, all based on shared democratic values, although this last point was fudged when Greece, Portugal and Turkey were Nato members with authoritarian gov-

In the new situation, all the states from Russia westwards are struggling to adopt those values, and looking to Nato to help them achieve enough sta-bility, internal and external, to give them some chance of success. Although Nato likes to think of itself as a mutual defence pact, rather than a collective security pact guaranteeing its members against each other, the fact is that it has done both. If it has really "won the Cold War", as its leaders like to proclaim, it should pre-pare to welcome as members all those east European states that are ready to undertake the very serious obligations involved.

Lies, insults and smears

There is nothing so absurd as the sound of British politicians in mortal fear of losing an election. If one were to judge the contestants solely by the tone of the campaign over the past few days the verdict is inescap-able. None of them deserves to win. Neither of the two larger parties has sought to promote a credible programme of radi-cal domestic reform. As to the Liberal Democrats, some of their ideas may be suitable material for debate, but that is of little assistance to the voter who wishes to make a choice between parties likely to be

able to form a government.
The first speech of an unedifying weekend was delivered by Mr Neil Kinnock on Friday. He sought, reasonably enough, to pin the blame for the reces-sion on the Conservatives. His rhetoric led him into a personal attack on the prime min-ister as "an architect of cardboard city"; for Mr John Major to pretend otherwise was "deceit or self-delusion." Yes-terday the shadow foreign secdeveloped a similar theme. He "fibs and fictions about what the Labour government will do and flights of fantasy about what the Tories would do".

Mr Major, who has stood aloof from direct attacks on Mr Kinnock, was content on Satur-day to greet with a smile the hiss coming from assembled young Conservatives when he mentioned Mr Kaufman's name. The prime minister did fantasise about the Labour party, asserting that it would raise the standard rate of income tax to 35 per cent. The opposition's policies, he said, would mean "perpetual recession and terminal decline". The chairman of the party, Mr Christopher Patten, spoke of "Labour's double whammy taxes up, prices up, economy down, living standards down".

Rough and tumble

This kind of accusation is part of the rough and tumble of politics. It would not be out of place two or three weeks before polling day. Its use now, nearly nine weeks before the likely election date of April 9, is explained by the failure of either of the two larger parties to gain a decisive opinion-poll advantage over the other. They

still stand neck and neck, the lead in this or that poll over the past month being well within the statistical margin of error. This parity of public esteem is parity due to the percontestants. The Conservatives have no really new overall vision to offer and a highly questionable record to defend. Labour needs to prove its prewhich it is doing at the cost of offering little of genuine sub-stance in spite of its voluminous policy proposals.

Knock down

In consequence the Conser vatives are trying to set Labour up in order to knock it down during the final weeks of electioneering. A budget that reduced the standard rate of income tax by 1p would be a challenge to Labour to repeat its undertaking to put the Ip back on. The chancellor is under some pressure from his colleagues to play this card. Saturday's pledge by Mr John Major to complete and deploy the fourth Trident submarine leaves Labour vulnerable to the charge that it would countermand the order. In the first instance Labour would be shown to be a party of high personal taxation, in the second, it could be called soft on defence. Labour, for its part, is trying to focus attention on the failings of the Conservatives since 1979.

Tax and defence policies are important, and should be fully aired. There are, however, other issues to place before the electorate. The government has evolved a broadly positive strategy for education. Mr Major did explain education policy to the young Conservatives, although very much in headline terms.

The government's health reforms are vulnerable to the charge that while the theory may be sound there are many unavoidable cruelties in the implementation. The Labour and Liberal Democrat proposals for constitutional reform need a more rational response from the Tories than a blanket refusal to contemplate any change. In short, the prime minister's call for a "clean' election should be amended What is required is a serious political debate.

he EC's strained national treasuries can be relied upon to search for evidence of padding, trimmings, or agen-das to which they do not sub-scribe, when on Wednesday the European Commission unveils its five-year plan to expand and redistribute the Commu-

Brussels is not presenting a mere budget, but putting for-ward the financial framework within which it thinks the prowhich which it thinks the pro-cess of European political and economic integration, agreed by EC leaders at the Maas-tricht summit in December, will work.

It will be a carefully assem-bled package. It will have to be, to achieve not easily com-patible aims and get the 12 member states to agree priorities for the next five years by the Lisbon summit in June. The Commission's broad political aims are: to extract more money from the member states at a time of recession and national budget tighten-ing to ensure that in so doing it does not re-open the budget

disputes which paralysed the BC in the early 1960s; and to try to match these resources to the ambitions of the EC's new treaty on political union and economic and monetary union. economic and monetary union.

The treaty was formally signed last Friday in Maastricht, but will take most of this year to ratify. Demands for more money by the poorer, southern member states were conceded at Maastricht. But the richer states, led by Germany, are certain to want to limit the extent to which they have to finance their less de-veloped partners. Hard budget-ary bargaining could spill into the national debates on ratification in each member state. It took a year and two fraught summits, in 1987 and 1988, to agree the EC's first medium-term financial plan, called the "Delors package" after Mr Jacques Delors, the

Commission president. Mr Delors is said to regard the 1988 budget deal as his most important achievement in seven years in Brussels. It started a momentum which allowed the EC to advance further in four years than in nearly four decades - towards the single market, and to the Maastricht treaty. A lot is at stake, therefore, in how well Brussels manages the "Delors II" package. As one senior Commission official put

it: "Whenever we argue about

money, everything comes to a halt." If the review were to

degenerate into a table-thumping wrangle it could block, if not derail, the union train. That is one reason why Brussels will be suggesting only a modest budgetary increase. Officials said yesterday it would seek to raise the revenue ceiling to 1.37 per cent of Community gross national product, from the limit of 1.2 per cent allowed now. To put this in perspective, the Com-mission in 1987-88 had originally sought a 1.4 per cent of GNP ceiling. This time, a senior budgetary official says, Mr Delors will not go after more, in order to negotiate less: "Tactically, he believes it is more credible to ask for what you want and need." The 1.2 per cent limit proved

flexible because of higher than

expected growth and tight bud-

getary discipline. This year's budget of nearly Ecu66bn

(\$85bn) is well under the cell-

GDP 103.0 107.2 13.4 0.56 53.0

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David Gardner on the

EC's new five-year

budgetary plan

Money,

mark two

ing at 1.14 per cent. But there can be no certainty about the Commission's growth assumptions for 1993-97, while it is already clear that spending on agriculture and regional development, the EC's two big budgets, will absorb at least threefifths of increased revenue.

This leaves little over to

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finance the greater commit-ments the EC is assuming abroad, particularly as the Common Foreign and Security Policy agreed at Maastricht takes shape. Though this will be run between the govern-ments of the 12 as a form of multilateral co-operation, it is the EC, through the Commis-sion, which will have to provide much of the external aid to underpin it. Nor will there be much money for the industrial restructuring policy through which Mr Delors wants to strengthen European manufacturing – and in which Commission free marketeers already suspect a French-in-spired plan to back "Eurochampions" against Japan and the US.

average of 2.5 per cent annual growth in Community GNP during the five years, the total budget would reach just over Ecusson in 1997, at 1992 prices - a modest rise when set against the EC's increasing esponsibilities. The revenue side of the EC

budget is an accretion of

over the years, in a way which regularly creates resentment among member states which feel they are not getting a fair deal. The UK has been getting a rebate since 1985 - worth Ecus 3bn last year - thanks to former prime minister Mrs Margaret Thatcher's advocacy. Spain has successfully insisted that the south and periphery of the EC (Spain, Portugal, Greece and Ireland) need greater fiscal transfers to have any hope of joining the cur-rency union which will be cre-

instruments jumbled together

ated by 1999 at the latest.

To reduce opportunities for squabbling, long-mooted plans for a new source of revenue inked to member states' rela-tive prosperity have been ahelved in favour of making greater use of the so-called "fourth resource". This is the payment linked to each coun-try's size of GNP. But up to now it has been need only as a now it has been used only as a balancing item, making up the difference after customs duties, agriculture levies and the ECs share of value added tax receipts come in VAT revenue provides more than half the budget, penalising countries with high consumption and low savings.

Beyond this rehalancing of revenue, "Delors II" envisages doubling regional aid to the poorest four countries. This effort would raise the Structural Funds - for laggard and

industrially stricken regions moustrally stricken regions from Ecul?.7bn this year to
Ecul?bn (at 1992 prices) in
1997. The four poorest countries will get their doubling
through the new "cohesion
fund" agreed in Maastricht.
This would be worth about
Ecul?5bn by 1997 and enable
them to meet RC environmen.

Ecu2.5bn by 1997 and enable them to meet EC environmental standards and build cross-border transport links.

The biggest spender will remain the Common Agricultural Policy (CAP). The CAP still absorbs 54 per cent of spending, and because it rewards Europe's richest farmers most, is the main reason why the Dutch and Danes do unjustifiably well out of the unjustifiably well out of the budget. This should change if the Commission wins acceptance of its plan to reform the CAP. Under the reform, farm spending would rise from about Ecu35.3bn this year to Ecu38.6bn in 1997, but it would be more evenly spread across the EC. Additional allocations will be needed in 1995-96 to get over a short-term spending hump, when CAP costs would reach nearly Ecu40hn.
The external aid budget will be made a separate rubric, and

get a bigger proportional increase from Ecu3.3bn now to around Ecu5bn in 1997 at 1992 prices — along with a new reserve of about Ecu1bn. This novelty aims to enable the EC to react rapidly to calls for humanitarian and food aid. Unforeseen aid demands have caused five budget revisions since 1989, leading to long dis-putes between the Council of Ministers (of the 12) and the European Parliament, and politically embarrassing hold-ups in delivering the aid.

The reserve would also underwrite EC loan guarantees, which now stand at more than Eculobn. This, a senior official says, should enable the EC to lend more, while guarding against default, and target the aid budget on technical assistance — "to transfer know-how, not build roads;

oans are for that". Eastern

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Europe, the Maghreb countries and the Middle East will be the priority recipients.

Most commissioners now appear to agree that Mr Delors' wish to finance restructuring, retraining and research in the car, electronics, defence and textiles industries is more than a wheeze for troubled French companies such as Thomson and Renault to get round and Renault to get round restrictions on state and The two core ideas are to bring some research and development spending closer to the market, enabling a response to innovation in industry, and to use part of "Social Fund" spending on long-term and youth unemployment to intervene to prevent job losses through retraining prothrough retraining programmes. What is likely, officials say, is that companies will tap something like Kendon at today's prices – against cur-rent R&D spending of Ecu2.6hr and Ecu1.7on in Social Fund Transport ministers will

money not tied to regions.

Though in theery any company will be able to apply, France has the industrial supscoop up these finds. The southern countries, which already do badly out of the R&D budget because of their low research base are likely to resist any further drift north-wards of funding. Even this modest amount could cause ructions in what will be a very delicately poised exercise.

Crunch in the skies

Paul Betts on efforts to ease air traffic congestion

7 hirty years ago, a Brit-ish European Airways flight from London to Paris on a Vickers Vanguard turbopropeller-driven aircraft took exactly one hour. Today, the same journey on a new British Airways Boeing 767 jet is scheduled to take five min-

Despite advances in aircraft design and the introduction of the jet engine, the average journey time on short-haul routes (one hour or so) takes longer these days because of congestion in European skies and on the ground at busy air-

Even the slump in air travel caused by the recession and the Guif crisis last year has done little to ease the problem. BA calculates that delays in its operations last year at London's Heathrow airport alone totalled 233 days. Lufthansa totalled 233 days. Lufthansa says it loses about DM100m (£35m) a year through delays.

The Association of European Atrines (AEA), which represents 22 European airlines, estimates the total cost of air traffic disruptions in Europe at about \$4bn a year. The International Air Transport Association (IATA) forecasts that this is likely to worsen to some \$10bn a year by the end of the decade if nothing is done to improve the situation.

The problems of European air traffic control are not new.

But the issue is coming to a head with a recent warning from Mr Glovanni Bisignani, the new ARA chairman and managing director of Alitalia, that Europe's fragmented and inadequate system could lead to another, hot summer of delays and cancellations, and, in the longer term, to a capac-ity cruniti in Europe's skies.

The warning coincides with both a recovery in European

both a recovery in European air traffic this year after a 7 per cent fall last year and the completion of a detailed report by Euroconfrol, the Brussels-based European air traffic control body comeliating that the problems are fining that was commissioned by the transport ministers of the 28 nation Burgean Etvil Aviation Confinence (ECAC) in 1990 as the first phase of in overdue programme to try to harmonise and integrate Europe's disorderly patchwork of different air traffic control systems by the end of the decade.

Transport ministers will

consider the report's findings at a meeting in London next month to launch the next phase of ECAC's European Air and Integration Programme. Of 52 European air traffic control centres evaluated, half were found to have "signifi-cant deficiencies" requiring "a major system upgrade"; 24 per cent had "major deficiencies" needing a completely new sys-tem; 9 per cent had "some defi-

ciencies"; and only 17 per cent

had "no deficiencies" at all.

However, all the centres
share one big deficiency. They
are incompatible. "The 51 centres from which information is available have some 31 different systems, using computers from 18 different manufacture. ers with 22 different operating systems and 33 different pro-gramming languages," the

report says.
By contrast, the US, which controls nearly three times Europe's airspace, operates a single system in 30 centres. Investment in air traffic con-trol systems in Europe has also larged way behind spend-

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But perhaps the biggest problem is political. Some countries, such as Greece and Portugal, have low priorities in their national spending targets for new aviation infrastructure programmes comgets for new aviation intra-structure programmes com-pared with Britain, France or Germany. But even these countries are divided on how to resolve Europe's air traffic control problems.

Germany, for example, has been pressing for the develop-ment of a single, unified system using the same coulpment throughout Europe. But the UK argues that the German proposal is unworkable and is recommending integrating the

existing European systems.
"You cannot stop traffic for even one day while you develop a parallel system," says Mr Derek McLauchism, chief executive of National Air Traffic Services at Britain's Civil Aviation Authority.

According to Mr McLauch-lan, the multiplicity of air traf-

ic control equipment in Surope is not a fundamental problem. He says a more real-istic approach to improve-European air traffic controlis to adopt common standards to enable them to communicate. enable them to communicate.

But many in the industry are sceptical about the prospects of improvement. "The chances of getting governments to agree are limited," says Capt Philip Hogg, who is in charge of air traffic control affairs at BA. "But if there is not the political will, the public outrage in 10 years will be so great that no government so great that no government will be able to withstand the

political pressures."

The airline joke is no longer "breakfast in London, lunch in New York, baggage in Rome", but "breakfast in London, nnch at Heathrow".

Correction Mr Miyazawa

Japanese prime minister, was wrongly quoted in a feature on Saturday as saying: "When the US acts like a dictator over Japanese businesses, then we feel contempt towards the US." The comment should have been attributed to Mr Takeyoshi Miyagawa, a public opta-ion poll expert.

Bussing in **OBSERVER** the Royals

■ Since Britain is suffering one of its worst recessions ever, the Queen was right to veto plans to erect a fountain in her bonour in Parliament Square. Asking the population to cough up £2m for a 25ft in public services. ornamental sprinkler at a time when many people are either out of work or homeless, would

have been insensitive. Nevertheless, if some loyal subjects want to celebrate her 40th anniversary on the throne 40th anniversary on the throne in a material way, Observer has a suggestion. Why not follow the example of the Dutch, and buy the Queen a bus? True, it will probably have to be imported. But as Princess Diana has shown with her new

Mercedes sports car, there is nothing wrong with that. The idea of a royal charabanc is not as silly as it sounds. The Queen already has a 5.800 tonne yacht, a 14-carriage train, three jets and two helicopters, costing the British taxpayer over \$18m a year. By contrast Queen Beatrix's new bus - a gift from the corporate sector - cost just over £100,000. Equipped with 12 plush arm chairs, lavatory and automatic coffee maker, it is described as "luxu-

rious but not extravagant". Queen Beatrix, who is proba bly considerably richer than her British counterpart, aims to travel in her new toy at least once a week. Not only is it significantly cheaper than the normal motorcade of six royal Dutch gas-guzzlers, but it is more environmentally

friendly. It's the sort of gift which might appeal to Prince Charles, at least.

Bi-partisan The advertising agency BMP DDB Needham is clearly a Janus-like creature capable of presenting two faces at once. One is responsible for the government's £500,000

advertising campaign for the citizen's charter to improve the public services. The other is behind the £2m campaign launched by the public sector union NALGO attacking cuts

According to the current issue of Campaign, the advertising industry's house journal, BMP's double life is coming to an end. The Central Office of Information, which buys government advertising, is to fire BMP as its standby

While the apparent conflict of interest would certainly offer a justification, the reason for the sacking is more prosaic. Some ministers apparently consider the citizen's charter ads too bland.

But there must be a suspicion that the government cannot stomach putting business the way of an agency whose chief executive, Chris Powell, is a co-ordinator of the shadow communications agency which advises the Labour Party on its

campaigning. He is also, incidentally, the brother of Sir Charles Powell, former foreign policy guru to the former prime minister.

Poor example Meanwhile, I hear that Sir

Frank Rogers, chairman of the Newspaper Publishers Association, is a mite embarrassed by the activities of some of his members.

For more than 20 years now, Sir Frank, who is also deputy chairman of the Telegraph group, has been urging the newspaper industry to fight the competition from TV by arguing the case for newspaper advertising collectively. In November and December the industry spent 27m on more than 140 full page ads with provocative copy lines such as "Some people are being conned by TV commercials.



"MI5 didn't touch my executive toys but they pinched all my computer

The people who pay for them.
Unfortunately, some of Sir
Frank's fellow publishers, led
by the Mirror Group, don't
seem to have much faith in their own message. Last month was almost certainly a record for newspaper spending on TV advertising.

Tyreless

■ Horst Urban is a hard man to keep down. Uncowed by his forced departure from Germany's Continental tyre giant last May, when it was trying to fend off the advances of Italy's Pirelli, he is carving out a new career as a manage ment guru.

After a brief stint at the Trenhand privatisation agency in Berlin, the 55-year-old Urban has popped up as a senior man-agement consultant with Price Waterhouse Corporate Finance where he will advise companies on strategy and operational tactics.

Not surprisingly, he feels vindicated by events at Conti.

where Pirelli beat a humiliating retreat. It was mainly his robust defence of Conti's independence that led to his exit after disagreements with the supervisory board. He did not see eye to eye with the mighty Deutsche Bank, one of whose directors, Ulrich Weiss, heads

that board.
So he is giad his new activities will not put him under the thumb of any bank. Hiding any bitterness well, his only aside is that he is "not alone in thinking the banks have too exaggerated a role on the supervisory boards of German companies." Welss, for example, îs also a non-executive director of Volkswagen and Flat, as well as being responsible for Deutsche's activities in Italy.

War of words Organisers of the world schools debating champion-schools debating champion-ships, which opened in London at the weekend, were pulled up on a point of order when the Pakistani team refused to debate against Israel. The Pakistani coach told championship officials that the team tisked a Fature - an Islamic death sentence - if they took the stage against schoolchildren representing the Jewish state. The weeklong competition, sponsored by the Observer, was hastily reorganised to avoid an Islam-ic-Israeli showdown. Suitably pacified, the Pakistani team carried on to beat England in the first-round debate: "This house believes it is better for a leader to be feared than loved."

Fare Whack ■ Inflation is hitting Russia

in a big way. Last December a single fare from Moscow to London cost 2,000 roubles. Now it will set you back 35,000 roubles. A reasonable annual salary is around 8,000 roubles. It seems a high price for the dubious pleasures of travelling

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has a credibility gap, and he knows it. Fresh from rubbing shoul-ders with the elite at the World Economic Forum in Davos, Switzerland, the African National Congress (ANC) president wryly recalled the group

"They put all these questions, on nationalisation or vioience, and I would deal with them. At the end they would clap." Mr Mandela paused, smiled ruefully, and added: "The following day, the same people raised the same ques-tions. In spite of their ovations, I had to start all over again."

His Davos message rethinking nationalisation, encouraging foreign invest-ment in a post-spartheid South Africa, honouring external debt — had not been helped by apparently conflicting reports from Johannesburg. In his London hotel room last Friday, on his way home, Mr Mandela

Reporting by Richard Lambert, Andrew Gowers, Caroline Southey and Michael Holman

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spoke to the Financial Times about a controversial week.

During a two-hour exchange
he revealed his growing doubts about nationalisation. He remained inflexible in his support for economic sanctions. He repeated his personal preference for a coalition government, "even assuming the ANC is returned with an over-

whelming majority". Sometimes he gave the ssion of making policy on the hoof, as in his comments about alternatives to nationalisation. Sometimes he seemed ingenuous, taking at face value welfare donations from big business. But it was a remarkable performance: vigorous, articulate and good humoured. Most of the questions raised, whether in Davos or by the FT. are not new. But as South Africa moves closer to a postapartheid government, in which the ANC will have the

prominent role, the answers become more pertinent. It is two years ago tomorrow that the world's most famous political prisoner walked free after 27 years in detention. South Africa's reform process has become unstoppable. Political power is now moving from the white house of assembly to the multi-party Convention for a Democratic South Africa (Codes) when proceedings of the process (Codesa), where negotiations over an interim government are on the verge of a breakthrough, says Mr Mandela. The

FT writers talk to Nelson Mandela about the ANC's policies on issues such as nationalisation

Answers that need repeating

ANC president has been central to the process, along with President F.W. de Klerk. Neither man, however,

be entirely confident that his to entirely confident that his constituency will hold up as the transition unfolds. Mr de Klerk's ruling National Party is losing ground to the extreme right. Mr Mandela has to keep an eye on the left wing of the ANC, and an angry young gen-ANC, and an angry young gen-eration who abandoned their classrooms for township barri-

cades, and who are impatient for radical change.
But while the white right fears majority rule, it does not differ from Mr de Klerk on economic issues as the majority rule. nomic issues. For many black South Africans, however, eco-nomic policy could determine their vote: state take-over of industry is synonymous with rapid redistribution of wealth; and repudiating apartheid's debts can be readily justified Last week, these two critical issues came under rigorous scrutiny, both by Mr Mandela's black constituency and the business community. Mr Mandela's

ela's reassurances at Davos were, it seemed, being ques-tioned by both blocs at home. A draft of Mr Mandela's main address obtained by a Johannesburg weekly business magazine contained a section dropped from the final text
 which advocated putting some key enterprises into

public ownership". And no sooner had Mr Mandela told delegates at Davos that an ANC government would honour external debts, than the ANC publicity department in Johannesburg raised doubts. It issued a statement implying that the ANC might not, in fact, honour loans made to the "present illegitimate South African regime and its agen-cies". New foreign borrowing had to await the installation of a multi-racial interim govern-

Since the main advocate of this view within the ANC is said to be Mr Cyril Ramaphosa, the party's secretary general and viewed as a potential successor to the 73-year-old Mr Mandela, the warning was significant. Mr Mandela tried to put the record straight in London, Mr. Ramaphosa – "a young man of considerable ability destined to



Mandela: 'We want to attract investment'

tion in our political life" - had not been accurately quoted. "He accepts the fact that it would be a disaster," the ANC president said, "to say we would not pay the debts entered into by the regime."

But while some questions were answered, uncertainties remained. A statement issued on Friday by Mr Mandela accepted "an obligation to pay foreign debts...incurred by the present regime in the nor-mal course of administration before financial sanctions were imposed by the international community". What, anxious creditors might ask, was "the normal course of administration" under apartheid? Recent South African bond

issues, the statement contin-ued, are "totally unaccept-able", an attempt to "bust financial sanctions adopted by the international community Mr Mandela was asked what

be addressed through stimulating economic growth", he argued. "Without state intervention, it is impossible to achieve redistribution."

achieve redistribution."
Two years ago, most ANC officials – including Mr Mandela – would have said nationalisation was the answer. Some officials still do But Mr Mandela, citing advice from world leaders with credentials which he must hope will satisfy even the most radical of black South

Africans, appears to have undergone a change of heart. The collapse of communism has strengthened the hand of critics of nationalisation, he said. "What is more, we have had discussions with people like Li Peng, [prime minister of the Peoples Republic of China,] and they have given us a different scenario.

"Li Peng, the head of a Marxist state, has said that difficulties which they faced with their economy induced them to reduce state participa-tion...and they are consider-ing other measures to reduce the involvement of the state. Now that was a big shock!" exclaimed Mr Mandela, relish-ing his anecdote and the chuckles from his audience.

nuckles from his audience. Vietnam "was even more dis-Musloning to us", revealed Mr Mandela, who is inclined to use the Thatcher "we". A senior minister told him how Vietnam private enterprise and to Very cautiously, very diplo-matically, he suggested to us that we had to examine the question of nationalisation.

"We want to attract invest-ment," he continued, "but Damocles hanging above the heads of the people who want to invest. As long as nationalisation is our policy, it is clear to me that we are not report to extend to recommend to going to attract investors." He gave a clear indication of his thinking on nationalisa-tion: the ANC should "be able to [achieve redistribution of wealth] without nationalisa-tion". He suggested that he would prefer to redress the legacy of apartheid in other ways: tax reforms, partnerships with the private sector and by encouraging land redistribu-tion through a land bank.

He was aware that a battle might be looming at the ANC policy conference next April. "I am not saying that my col-leagues will be convinced that the time has come to abolish nationalisation." But he will tell them that they have to choose between nationalisation and foreign investment. As at Davos, however, Mr

Mandela may have to repeat

Parker prepares to write a new chapter

Gary Mead examines the image the pen maker is trying to maintain as it looks for a buyer

A return to basics has swung Parker, the now British-based pen maker, from loss to profit and put it on the lookout for a buyer with £300m to spare. The movement from the lossmaking days of the mid-1980s appears complete. But it has been a chequered path since

the \$100m management buy-out staged by Mr Jacques Margry, Parker's chairman, and his fellow executives in 1986. In 1987 and 1988 Parker twice aborted flotation plans. In 1988 it was the target of a ballpoint called Itala.
It was, for Mr Margry, a clasin 1988 it was the target of a failed friendly takeover offer of £180m by Pentland Industries, a British group that had made a fortune with a stake in the Reebok sports shoe business. Parker said at the time of its over the place, dissipating the advertising."

stock market pessimism.

Back in the 1960s, there could hardly have been a finer symbol of meritocratic reward for a child who passed the 11plus exam than to be given a rolled-gold Parker 61 fountain

Mr George Parker, a Wisconsin teacher who founded the company in 1888, would have been proud; academy and commerce linked through a symbol not simply of status, but also of quality. Through most of its history, Parker has maintained strongly defined branding, focused on quality and steering clear of cheap disposability. That brand image created loyalty. But loyalty is a fragile emotion in business; it needs nursing. In the early 1980s Parker tried to propel itself into the mass disposable pen market, while keeping its upmarket image for other products, Parker came unstuck.

Enter Mr Margry. His answer, apparently successful, has been to turn back the clock and return to the core brand

value of quality.

A marketing specialist, he has been with the company for as been with the company for 42 years. A former group area manager covering Europe, Mr Margry has throughout tried to hold to a consistent marketing ine: "Our strategy had always been to position Parker at the top of the market, not as a designer product, but as a

high-quality product which

cost more but delivered more."
Mr Margry's strategy was
not always followed. In 1976, Parker started a wide-front marketing battle, with a price war against one big competi-tor, Shaeffer, at the top end of the market, and a foray into the disposable pen business, taking on the Japanese with a

sic brand-confusing error. "By going down-market we confused the customer, the consumer no longer knew what Parker stood for. We were all

ker Pen Company decided to June 1986 flotation that the plan was abandoned because of writing instruments division in 1985, following a series of losses which Margry attrirectly to the marketing

> the January 1986 buy-out, Mr Margry's t e a m brought Parker back into profit; 1987 showed pre-tax rese pre-tax prof-its of £13.3m, with a £300,000 loss in the pre-

changes. Following

vious year, on turnover up from £115m to £128.7m. The years since 1987 have seen steady growth; operating profit has increased an average 16.3 per cent annually, while sales have yearly grown an average Mr Margry has no doubt that

returning Parker to its traditional marketing policy which he sums up as "not trying to chase every rabbit in the field" - has been the main factor behind its recent steady growth. Parker spends 80 per cent of its advertising budget promoting top-range pens; the other 20 per cent is for discretionary use by local managers. £180m worldwide, says Mr Margry, out of a total international market worth some £2.1bn UK. Parker claims a dominating 53 per cent of the writing instrument market, while Mont Blanc has 6 per cent, Water-man 5 per cent, Shaeffer 7 per cent and Cross 6 per cent.

The marketing policy devised by Mr Margry has meant avoiding two extremes; neither down-market into cheap disposables, nor follow-ing Mont Blanc (part of the Dunhill group) up-market into the fountain pen as a designer accessory. "I think to market yourself as something to be is dangerous in the long term. fune or a dress wants to make pens; these are temporary mar-kets," says Mr Margry. Mont Blanc would disagree.

Mr Kevin Boltman, Mont Blanc's UK marketing manager, says the company's advertising is deliberately designed to encourage purchasers "to think they are buying an aesthetic quality, a luxury item, not just a pen". To that end, Mont Blanc, whose factory is based in Hamburg, "has a limited distribution policy, to protect the brand as a sort of fercedes-Benz of pens".

But for many, the top brand in pens is still undoubtedly Parker. Mr Gerry Grimstone, a director of the merchant bank Schroder, has the task of steering it home to a new buyer. He says Parker is looking for a buyer which will appreciate "the strengths of the global brand, of its interna-tional distribution network and the continual product development which Parker performs. That is actually unlikely to mean someone

from the pen world".

Mr Margry is looking for a buyer which values a quality brand, one which has the royal warranties of the Queen and the Prince of Wales. Mr Grimstone is talking to some 50 potential customers. He is confident a deal will be soon be signed; no doubt both sides will be using a top-of-the-range £3,000, 18-carat gold Parker

vision of good practice

From Mr Robert Clarke.
Sir, I was one of the thousand or more international business leaders who attended the World Economic Forum in Davos, and was a participant in a private session of the Prince of Wales's Business Leaders Forum. I, and many of my fellow chairmen present, were therefore surprised at the tone of your leader, "Princely Capitalism" (February 5). It certainly did not reflect the warmth and enthusiasm shown towards the prince for his bold vision for business. Why is his view of the business world "idiosyncratic"? As one of a growing number of companies which give practical effect to the principles of good corporate citizenship, my own company has supported and encouraged the Prince of Wales encouraged the Frince of Wales in acting as an ambassador for the values of "business stewardship". While you rightly state that the prince was urging what we all regard as good practice, we share his view that too few companies around the world have as yet fully recognised social and environmental responsibility environmental responsibility as an integral aspect of their

business operations. Nor was the prince advoca-ting this approach, nor part-nership with local communities, as a prescription for an economic miracle as you implied. He was quite rightly putting the case that business cannot be competitive in the long run, unless it is more responsive to pressing social and environmental issues faced by communities in their international markets. His position may be privileged, but this has not stopped him earning his credibility from direct experi-ence of working with business leaders in practical solutions to these problems in many parts of the world.

Surely, the prince's message that talking and thinking is not enough to match the tough challenges of illiteracy, hunger or environmental degradation—and that international business has a key part to play in action to address these issues which directly affect our stakeholders—deserves even holders - deserves even

greater attention. Robert Clarke, Church Road, West Drayton

Too few share Work is one thing, but productivity is another

From Dr Frank Heller. Sir, It seems that the meaning of the term work ethic has become the subject of political controversy. The Japanese Prime Minister is reported ("Miyazawa queries US work ethic", February 4) to have accessed the Americans of Jacking the work ethic, while the American president ("Bush responds to Japanese work ethic jibe", February 5) is reported to have defended the American approach to work.
Your readers may be inter-

ested to know that there has been some cross-national research on this topic. Although the results are fairly clear, their interpretation is not easy. When an internanot easy. When an interna-tional research group asked large samples of people how central work was in their lives, the Japenese scored the high-est, but Yugoslavia came sec-ond and the US fourth, after Israel. Work proved least cen-tral among those in the UK and (west) Germany.

It seems that the importance of work in one's life is not the same as effective productive, or even hard, work. It appears to have more to do with what alternative activities are highly regarded. The older advanced industrial countries: Britain, Germany, the Nether-lands, Belgium and the US have reached a different value hierarchy than the countries that started industrialisation

more recently.

A more policy-relevant find-ing from the same research shows that, irrespective of nationality, the self-employed and people who enjoy a measure of autonomy in their work have a significantly higher attachment to work than other

groups. Frank Heller, centre for decision making studies, Tavistock Institute of Human Relations, The Tavistock Centre Belsize Lane, London NW3

welcomed by all political par-ties. First, the Department of the Environment acknowl-edges that there is a backlog of

repair which cannot be financed out of net rental

income and current borrowing

levels because of the concern about the cost of rent rebates if rents increase too quickly and the effect on PSBR. Second, the

City would be selective in its lending decisions, financial institutions would evaluate the

performance of local authority housing departments seeking finance and would advance loans only to those which could demonstrate that they

were managing well from both a housing and financial point of view. What greater incentive

A magician's trick to increase expenditure on housing this approach which should be

From Mrs R Terry.
Sir, There is a very simple magician's trick which could increase expanditure on social housing without affecting the public-sector borrowing requirement ("Save the PSBR", February 6). It involves changing one clause in legislation which would give local authorities the ability to secure new loans for housing on their benefits assets without housing assets, without recourse to rates and revenues. (The government has facilitated this through recent legislation ring-fancing the housing accounts of local authorities.)

The risk to lenders of such

loans would then descend on effective management, includ-ing rent setting and rent collection, and maintenance, with properties having to be sold (to other social landlords) in cases of failure. This would be pri-vate sector risk as there would be no recourse to other parts of the authority or its income. This contrasts with the current situation where all local authority loans are secured on the rates and revenues of the local authority.

There are two advantages of

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City Forum, 250 City Road, London EC1

for improvement?

R. Terry, CSL Group, Consilium House,

Reality left on the platform

From Mr Jonathan Price.

financial sanctions," he replied, "because they cannot

get loans from the Interna-tional Monetary Fund (IMF) and the World Bank . . . Banks

which have now given a loan to South Africa are breaking

those very sanctions."

Mr Mandela is right in his reference to the IMF and the

issues do not contravene any

law other than the one the

ANC leader went on to enunci-

ate: "We have recommended to

the international community

that sanctions be applied against South Africa by every-

body. And anybody therefore

who violates those sanctions is not acting in the interests of

the people of South Africa as

nterpreted by us."
If Mr Mandela seemed unre-

alistic on the issue of economic

sanctions, most of which have been repealed, his comments

on nationalisation suggested a

fundamental change. The leg-acy of apartheid "cannot just

Sir, In taxing ministers for parting company with reality in considering the privatisa-tion of British Rail, David Saw-ers (Personal View, February 5) himself leaves reality forlornly on the platform in two important respects. He important respects. He expresses a fear that potential entrants may be put off by the high cost of entering the business and "be unwilling to pay the full cost of the tracks they would use". Any attempt to recoup the full cost of the track from any private sector source is destined to fail, no matter how it is structured, just as any attempt to recoup the full cost of roads directly from road users would also fail, and for the same reasons. Railway tracks, like roads, can only be financed from general taxation if one wishes to retain anything approaching the current

network size.

As for the difficulties Mr Sawers sees in franchising pro-vincial services, of course a potential buyer would want a commercial return. The point is that, through franchising, unglamorous, mundane ser-vices previously done by the public sector can provide com-mercial returns if properly

managed. Mr Sawers emphasises BR's weak management, yet advises keeping it intact. Privatising British Rail as one unit would be tantamount to privatising an east German Kombinat by leaving it to the former Com-munist Party officials to man-

age. Jonathan Price. privatisation group, Daiwa Europe, 5 King William Street, London ECAN 7AX

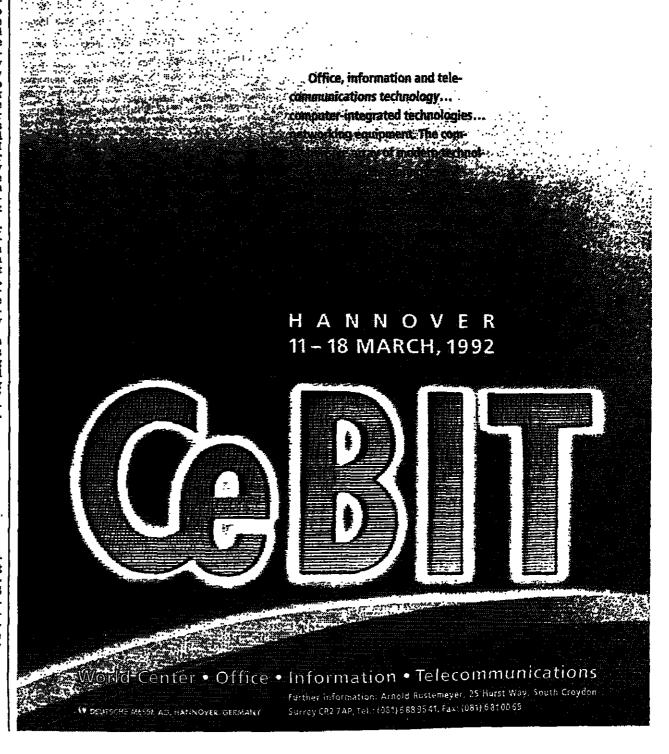
Justified guide?

From Mr Andrew Shouler. Sir, What is all this "tee er's guide" nonsense? I see that Michael Prowse's latest doonladen missive from the US ("...guide to the budget", February 3) is headed in the man-ner of Samuel Brittan's habit-ual shorthand. Is it policy to be condescending? Is it — fellow City readers – even justified? Andrew Shouler,

Industrial Bank of Japan, Bucklersbury House, Walbrook, London ECAN 8BR

It's CeBIT Time

The way to integration leads to Hannover



FINANCIAL TIMES

Monday February 10 1992



Perkins Group Headquarters Tel: U733 67474, Abustoss of Varily Composition *** PRETY

London-based European end of operations to get local executive team

Management shake up at Salomons

SALOMON BROTHERS. scandal-struck Wall Street securities house which was caught rigging US Treasury bond auctions last year, is to announce a shake-up in the manageamounce a snake-up in the management of its European operations today
Mr Deryck Maughan, chief operating
officer at Salomon Brothers, is due to
announce the promotion of Mr Dennis
Keegan and Mr Stephen Posford to the
position of joint heads of the Londonbased European business

based European business. As a result, Mr Jim Massey will step down from his position as head of Salo-mon Brothers' international business (which included Tokyo and Europe), and will take over two new areas of responsibility - Salomon Brothers' own investments and special projects. He will not be replaced in this capacity. Mr Maughan is expected to tell staff today that Salomon's London-based

Europe operations can no longer be run

from New York, in view of their impor-tance, and that a decision has been taken to set up a strong, local manage-

ment team. Mr Posford, who is English, and Mr Keegan, an American, were recently appointed joint heads of Salomon's equity and fixed income business in equity and fixed income outsiness in London in the wake of fall-out from the Treasury bond scandal. They have worked closely together at Salomon's bond trading desk in London for several years, a working relationship which, according to one Salomon employee, has earned them the nicknames "Tweedledon and Tweedledon and Tweedledon".

dledum and Tweedledee".

The rise of Mr Posford and Mr Keegan, who both have backgrounds in proprietary bond trading (trading on the company's account rather than for a particular client) has been interpreted by some employees as a sign that the senior management wants to focus

more on this business area. One Salomons source said revenue on the proprietary trading side amounted to

"over £100m" in 1990 at the company's London operations.

However, Salomon Brothers yesterday denied there was any intention of focusing on proprietary trading at the expense of other business areas. "It has been made very clear to everybody that there isn't more emphasis on propri-etary trading. The emphasis on clients and client business will be stronger than ever" said Mr Lee Bruce, press spokesman for the company.

The announcements regarding senior staff changes come when Salomon Brothers is still suffering from the repercussions of the Treasury bond rig-ging scandal. Both in London and New York, the company has lost several members of staff, including some senior and well-respected analysis and desk

heads, either as a result of redundan cies or voluntary departures. One former employee claims: The London trading floor is half empty these days, so many people have left. they have even started to fill some of the vacant places with settlements peo-

However, Salomon strongly denied the claim and said the company had begun interviewing replacement staff. Mr Massey will remain on the Salomon Brothers executive committee (which is chaired by Mr Deryck Maughan) and on the board of directors of Salomons Inc. In his new job he will have an overview of the firm's invest-ments, such as its 5 per cent stake in Istituto Bancario San Paolo di Torino, the Italian banking group which is due to tap the international equity markets with a \$1.25bn-\$1.5bn Initial Public Offering soon.

Securities markets in a post-inflation world

alike. By one of those coincidences which make you wonder if your great thoughts are not simply something you overheard. I had just started drafting this column when I received a circular from Mr Nicholas Carn of Draycott Partners saying pretty much what I was planning to say. Or what I was planning to say. Or at least the central thought is the same: inflation should now be discussed in the past tense Draycott is a Boston firm, so Mr Carn dates the turning point from the Federal Open Market Committee meeting of

the autumn of 1989. British investors are likely to remember our own steep rise in inter-est rates of about the same est rates of about the same time, Japanese the arrival of Mr Yasushi Migno as governor of the Bank of Japan, and con-tinental Europeans, perhaps, the more recent rise in German

However you trace it, the central banks outside Europe decided some time in the late 1980s that they had had enough of what the Japanese enough of what the subslet economy, and pricked it. In Europe the fiscal and wage explosions in Germany and Italy provoked the same reponse. The result, according to the consensus of according to the consensus of the investment community, is that world inflation is now con-verging towards 3 per cent. Not, however, according to Mr Carn, or to me; the disinflation is more likely to be dangerous

A glance at the US economy, where the monetary overkill has largely (but not entirely) been reversed, should be enough to set off some warning signals; there is still barely a sign of revival, to the despair of President George Bush and his advisers, who are openly campaigning against the Fed.
The British authorities are
now showing some signs of
awareness and worry, a debtridden economy does not seem to respond to interest rate cuts. Yet in Germany and Japan, whose economies are rapidly sliding into recession, the cen-tral banks still talk as if they

had plenty of time to ease later. We shall see. It is the old central bank story of first watching the wrong indicators, and then doing too much, too late. Through the 1980s they tarand were complacent about ignored the fact that there were already powerful forces checking inflation in produc-tive industry – new technology, improved man manage-



By Anthony Harris

omy, and better stock control. So the over-expansion of money was mainly seen in asset markets - "a speculative vortex that ultimately sucked in everything from paintings to toy cars," as Mr Carn reminds us. The past tense, as any

This is the point which the current equity bulls, who like to argue that low inflation is good for equities, have missed. The restraint in unit costs did help margins, and will continue to do so; but the bull market itself, and the growth of credit financed demand which it supported, was not the result for deflation, but of continued financial institute for continued financial inflation. It

It is the old story of first watching the wrong indicators, and then doing too much, too late

was in fact the last gasp of the great inflation which started in the early 100% the early 1970s. -

Now we have monetary dis-inflation, while the technologi-cal disinflation is still gather-ing force; and looking some way alead, we have growing competition not only from the emerging Asian and Latin American assumption have from American economies, but from the well-educated low-wage economies of the former Communist world as well. The combined competitive squeeze on UK industry is producing a result which has never been observed before - a sharp rise in productivity even as output is falling. In the US, goods price inflation virtually

stopped about a year ago. anwhile, the expansion of the service economy, which was a by-product of the asset boom, is in sharp reverse -not just in financial and property-dealing services, but now in the US in retailing too. Retail employment there is falling sharply, almost for the first time in peacetime living memory, or at any rate since the 1930s. Spending growth is virtually all in low-cost warehouse-type operations. Like the British retail revolution a century cost this will maintain but tury ago, this will maintain living standards, but at the cost of a sluggish economy. We can expect to see the same trends in Europe and even Japan. Against this sluggish, high

ly-competitive background, the debt work-out which is the main business of the Englishspeaking and Japanese economies is bound to be a protracted affair; and the fall in inflation makes it steadily more difficult. Mr Carn draws a dramatic conclusion: The cyclical downturn ushers in an environment that few of us can remember; money has always been a temporary refuge now it is the thing to have.

That seems to me premature: it recalls an era when prices were persistently falling, so that all "real" assets were wasting assets. But it could happen. What current American experience does suggest is that the blow to financial confidence of the current wave of failures, kept in place by the huge over-supply in commer-cial property, has already cre-ated the situation Keynes described, where easier credit is pushing on a string. It might be almost impossible for the central banks to start inflation off again even if they wished, and the hope of stable values is just that - a hope. Prices could start falling. The best ground for hope is

that we have learned one lesson from the 1930s: the danger of a banking collapse, with a huge destruction of wealth and income, has been checked (though in the US it was a near thing). But in Europe we have also unlearned one lesson. The ridiculous rules for fiscal policy agreed at Maastricht idiculous because they do not trust financial markets to discriminate between different borrowers - will greatly hamper any government wanting to re-stimulate growth through budgetary action.

PR Statiogres

200

The investment implications of this prospect should hardly need spelling out, except that they cut across the conventional wisdom of recent decades. We face sluggish growth at best, and continued cost pressures, so that equity investment will have to be highly selective - the most efficient manufacturers and retailers, and companies with a defensible monopoly position. Meanwhile, in Europe, we will initially face an artificially restricted supply of trustworthy bonds. So buy bonds.

Crimea is the wild card in a lethal game

Chrystia Freeland, in Simferopol, on the crucial dispute between Kiev and Moscow

HE FRONT PAGE of Crimea's most popular newspaper last week displayed a deck of cards in which the joker had been replaced by a map of the sunny Black Sea peninsula. The draw-ing illustrated Crimeans' rue-ful awareness that this stretch of rocky beaches and vineyards has become the wild card in the volatile relationship between Ukraine and Russia. For the time being, Ukrainian-Russian disputes over the military and the economy have been restricted to volleys of newsprint and hostile parlia-

mentary resolutions. But should economic crisis create political instability in the two nuclear Slavic giants. Crimea could play Sarajevo in the sparking of a military con-frontation of hugely destruc-

for all that Russian nationalists are trying to rouse local passions with references to the glorious Crimean war, Russia's attachment to Crimea is warm but not too deep. Russia first took control of the peninsula little more than 200 years ago and as recently as 1926 Russians accounted for only 22 per cent of the population. Likewise, Ukrainian interests in Crimea are more geopolitical

To date, the conflict has been more of a high stakes diplomatic poker game than a Yugoslav-style fight to the death over contested national territory. The players are expected to show their hand on Friday, when presidents of the Commonwealth of Independent States meet in Minsk.

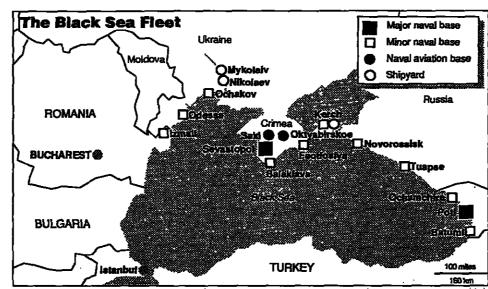
The Russian strategy, as outlined in a memorandum from Mr Vladimir Lukin, then chairman of the parliamentary commission on foreign affairs, to Russian President Boris Yeltsin, is to use territorial claims on the Crimea as a lever to pressure Ukraine to drop its aim to take over a substantial part of the Black Sea fleet. From the Ukrainian perspec

tive. Crimea is the key to a Pandora's box of rival territo-rial claims, which could transform the former Soviet Union into a Yugoslavia writ large. Although most western leaders have labelled Crimea a hands-off internal dispute, in Kiev last month Mr Roland Dumas, the French foreign minister, backed Ukraine say-

minister, tracked thraine saying it had "strong legal arguments" for retaining Crimea.

For the past month, Ukraine
and Russia have been playing
a delicate and dangerous diplomatic game. Mr Lukin's memo was followed in mid-January by a resolution from his com-mission questioning the legality of the 1954 transfer of the Crimea from Russia to Ukraine. The Ukrainian parliament responded with scathing

criticism.
The Russian parliament then opted to postpone its review of the matter until after the Minsk meeting, but did pass a resolution insisting that the Black Sea fleet should not be Mr Lukin's barter of the Crimea for the fleet may work. At the weekend, Mr Volodymyr Hryniov, deputy chairman of the Ukrainian parliament, said it was likely Ukraine would



agree to the deal. Recently, Ukrainian President Leonid Kravchuk has been softpedalling Ukraine's claim to the Black Sea fleet.

This manoeuvring, inside what was once a superpower, exemplifies the way in which the collapse of the Soviet Union has rewritten the rules of international diplomacy. But Crimeans believe much is

"We were not consulted in 1954 and we are not consulted today," complained Ms Elvira mean Tartar, Standing in a snow-covered square in downtown Simferopol, Crimea's capital, Ms Kara-Oglan and 50 other locals had their own

Kiev and Moscow. Beneath the gaze of Lenin, who still dominates all public spaces in the communist-controlled peninsula, Crimeans were queueing to sign a petition calling for a referendum on Crimean independence. A vote will be mandatory if

Many Ukrainians argue that lence is just the first step to unification with Russia and that is cartainly the thinly veiled hope of Mr Yuri Mishment that is spearheading the

petition drive. But many Crimeans, who voted narrowly for Ukrainian independence in December but have since been disappointed

by the country's inept eco-nomic reforms, genuinely wish to opt out of the Ukrainian-Russian tussia.

Mr Hennadi Iarovyi, the deputy mayor of Simferopol, predicts a vote for independence but warns that Ukraine could retaliate by cutting off electricity and water.
That tactic has worked

that tactic has worked before. In 1918, by means of a tariff war, the short-lived Ukrainian Republic compelled Crimea's shaky, German-backed government to join republic with wide local authority: the very arrangements Ukrainian politicians hope to entrench in negotia-tions with the Crimean leadership over the next month. ment, lower demand for raw materials in a service econ-

Soviet debt

Continued from Page 1

CIS member states. No decisions were made on the military forces, though the trend towards the creation of separate armies was accentu ated over the weekend by comments made by Marshal Yevgeny Shaposhnikov, the S commander in chief. In an interview with the French daily le Figaro, Marshal Shaposhnikov said that while he favoured a unified military, "I cannot go against the will of independent states...(but) it is necessary to have a transitional period during which the armed forces would remain under a single control while independent states prepare the ground for the creation of their

Last week senior military figures, including the military adviser to Mr Yeltsin, said the time had come for Russia to create its own army in the interests of stability.

UK may introduce transfer fees for poached workers

EMPLOYERS who poach expensively-trained workers from competitors could face demands to repay training costs under a UK government plan to be unveiled this week. The former employers of poached recruits would be enti-tled to reclaim at least part of the cost of training if a worker left within a certain period, a policy document will propose. The move is designed to promote investment in training by those companies which may currently be discouraged by

the prospect of losing recruits soon after training. The 'white paper' will also contain proposals for vouchers for career guidance and counselling for adults.

to attempt to raise its profile on training and employment issues as the election approaches. The white paper will come in a week when the 22nd consecutive monthly rise in unemployment is likely to be recorded: figures due to be released on Thursday are expected to show unemp-loyment heading towards

paper scheme that employees could find themselves responsi-

Mr Michael Howard, UK employment secretary, yesterday refused to be drawn on details of the white paper but said he was working on a "whole series of ideas" that would bring qualifications within reach of everyone.
It is possible under the white

ble for paying back training costs if they left a company. The costs of proposed training and the length of service required would be set out in contracts of employment. The notion of a "transfer fee" for valuable employees has been debated in personnel

circles for more than 20 years but has generally been viewed as impracticable. Mr .Tony Blair, Labour employment spokesman, said he could not see how the pro-posals would work but the gov-

ernment's plan was "at least an acknowledgement that training could not be left to market forces".

Doubling reported in number of personnel managers, Page 5

Gatt talks

Continued from Page 1

Mr Hans van den Broek, the Dutch foreign minister, said the Netherlands had put all its efforts into reaching a deal in the Gatt round last year. It was up to all sides to make compromises. "It won't work to say 'you had better agree on Gatt, otherwise we will leave Europe.' Both sides have to make the utmost effort," he

He said the EC regarded the whole US system of deficiency payments to farmers as highly protectionist.

Mr Manfred Wörner, the Nato secretary general, said that US presence in Europe was essential, not least "to sta-bilise and balance power relations between western European states.
US troop numbers were not

the most important thing. "I don't think the numbers count so much as the purpose and the presence," he said.

UK intends to put the brake on new single market legislation

Continued from Page 1 about getting more cross bor-der trade," he said.

The British presidency will aim to "celebrate the comple-tion of the single market and to make sure it is working well". There will be a consultawell . There will be a consulta-tive exercise among EC busi-ness leaders about possible revisions to existing directives. Mr Redwood said that may see a relaxation of EC technical standards set for some products which he regards as

preventing cross-border trade. Of the 282 measures proposed in 1985 for a single marinternal market

commissioner, agreement has been reached on 232, although not all have been implemented. The UK is hoping to reach agreement soon on which of the others, possibly 10, could be dropped as no longer appli-cable. One is likely to be the fifth company law directive which would harmonise the administration and structure of large EC companies. Up to 30 others might be agreed

under the current Portuguese presidency. Failure to reach agreement on investment services directive will disappoint London financial circles because it had been hoped it would signifi-

cantly extend the potential markets of UK companies.

The directive will not be dis
The directive will not be discussed at today's meeting of EC finance ministers but should be on the agenda for the next council, scheduled for

So far the Portuguese have been unable to resolve the fundamental differences between Britain and France over the speed and method by which stock market trades are made public under the directive. The last high-level meeting in December broke up over the issue with Mr Redwood accusing France of intransigence. But other national officials

mission officials believe it is Mr Redwood who is guilty of stubbornness, and some think it may be possible to achieve the necessary majority in favour of a compromise despite the British position.

"I'm less convinced than some people in London are that the Germans, Dutch and Irish [who form a blocking minority with the British] will continue to say they don't want a directive," said one national official in Brussels last week. Compromise on the draft

directive might be helped by

movement on the related capi-

tal adequacy directive, which would set common capital standards for securities trading operations.

National officials last week discussed the draft capital ade-

discussed the draft capital ade-quacy legislation in Brussels in the light of the previous week's Geneva agreement on interna-tional capital rules.

Commission officials said "solid progress" was made on the detail of their amended text, but added that national representatives had not yet had a chance to react to the developments in Geneva developments in Geneva. Another meeting should be held in Brussels within two



For further information send your business card to Karen Ribbons, I S M A al Securities Market Association Ltd., Seven Limeharbour, Docklands, London £14 9NQ. England.

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Groupe Bull, the French computer manufacturer headed by Mr Francis Lorentz (left), gains a future of computer technology this week when engineers from the company begin arriving at centre in Austin, Texas and most controversial consequence of the broad technological and narketing agreement concluded recently between the two groups. Page 15

First fall into red at Petrobas Petrobras, Brazil's state oil monopoly, has

made its first ever loss, turning a \$557m 1990 profit into a deficit of \$237m for 1991. The result raises fears over Petrobras's ability to service and repay the \$761m in Eurobonds it has raised since last July. Page 15

Mitel share price soars

The share price of Mitel, the Canadian telecommunications equipment maker, has almost doubled in the past week amid speculation that Britain's BT is about to sell its controlling interest, or that the loss-making Ottawa company is on the verge of a long-awaited earnings turn-around. Page 15

Conroy board ousted

Mr Richard Conroy, chairman and founder of the Irish exploration group Conroy Petroleum and Natural Resources, was voted off the com-pany's board along with the other nine directors at a meeting in Dublin at the weekend. They are replaced by an eight-man board controlled by the company's two major shareholders, Outokumpu, the state-owned Finnish mining and industrial group, and Dundee Bancorp, a financial offshoot of Canada's Corona international. Page 14

Charterhouse may be sold The Royal Bank of Scotland may sell all or part of Charterhouse, its London-based merchant banking subsidiary which wants to expand on the continent. Royal Bank bought Charterhouse

Market Statistics

in 1985. Page 14

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Companies in this issue

Bank Leu British Gas CS Holdina Ciba-Gelgy Conroy Petri mera Gas

Andrew Britton, director of the

National Institute of Economic

and Social Research in London, in a recent study for the United

Nations of postwar economic growth in the market econo-

Mr Britton argues that,

while ultimately growth is driven by technological advance, countries can expand

far more rapidly than this

implies over many years both through technological

'catch-up" and through moves

to freer markets and thus more

efficient use of resources. Between 1950-73, known in

refrospect as the "golden age", western Europe and Japan ben-

efited from both factors

abour productivity, measured

by GDP per hour worked, rose

the Netherlands and Britain

compared with 1.6 per cent

from 1870 to 1950.

per cent a year on average

France, Germany, Japan

By contrast, the 2.5 per cent

annual growth of GDP per

hour worked in the US in

1950-73 was little different to

Operating closer to the tech-

nological frontier (with an

bsolute level of GDP per hour

worked higher than any of the

five countries cited) and with

an already largely deregulated economy, the "golden age" passed America by.

"It seems likely that the dis-

ige, so much as its fas-

tinguishing characteristic of

the 'golden age' was not the more rapid acquisition of new

ter diffusion, and a more effi-cient use of knowledge already

acquired," the study says.
This process was aided by

the dismantling of interna-

tional trade barriers and high

in Japan and Germany

that between 1913 and 1950.

Group Bull 15 Guinness 15 Kyaemer 15 Montedisor 14 P-E international 13 Petrobras 15 Royal Bk of Scotland 15 Tiger Oats

Monday February 10 1992 OTHE FINANCIAL TIMES LIMITED 1992

Special arrangement allowed broker to operate while facing criminal charges, writes Richard Waters

Mayhew's key role in corporate deals

MR David Mayhew, the Cazenove no case to answer. broker charged in connection In the four years with the Guinness affair, has played a leading role in some of the UK's largest corporate transactions, in spite of not being fully authorised under the Financial

ervices Act.
The three remaining charges against Mr Mayhew were dropped by the Serious Fraud Office on Friday after he had presented new evidence which satisfied the prosecution he had

In the four years since he was charged over his role in the Guinness takeover of Distillers in 1986, Mr Mayhew – the only Guinness defendant to retain his job after charges had been brought — has continued to play a key advisory role in a number

He was a leading figures in the BAT "war cabinet" during the tobacco group's defence against Hoylake, he advised Grand Met-

ropolitan on its takeover of Pills-bury, and he masterminded sub-stantial "bought deals" like ICTs him were outstanding. sale of its stake in Enterprise Oil and General Cinema's disposal of shares in Cadbury Schweppes. However, throughout this period he has been refused membership by the Securities and Futures Authority (formerly The Securities Association), the self-regulatory organisation set up under the Financial Services Act. SFA's membership committee

Although the Financial Services Act only requires firms to be authorised the SFA requires

individuals who give inves advice to be registered. A special arrangement allowed Mr Mayhew to operate while being "shadowed" by other Caze-nove partners. Senior partners of

meant something: from lesser firms, it might not have carried such weight."

Merchant bankers and senior corporate figures who have worked with Mr Mayhew since he

The arrangement owed much

to the regard in which Cazenove

is held in the City of London. One senior SFA staff member

yesterday commented of the

Cazenove promise to supervise Mr Mayhew: "From them, it

was charged said the SFA's restrictions had not prevented him continuing as before. "He has been extremely active, and all credit to him," one leading merchant banker commented.

The chairman of a large public company advise by Mr Mayhew, who declined to be named, said: "He has continued to be a very important operator in the City. The reason he is important is that people trusted him - they didn't believe these charges."

Sir John Egan wants to change the way the UK airports operator undertakes investment projects in future, reports Paul Betts

BAA begins to throttle back on costs

ir John Egan, BAA chief executive, is determined to stop costs taking off at London's Heathrow airport.

The privatised airports operation is contacted at application.

tor is expected to apply for plan-ning permission later this year to build a new fifth terminal at the world's busiest international passenger airport: an even bigger project than the £400m new ter-minal complex BAA opened last year at Stansted airport.

But timing of the application remains in doubt because Sir John wants to halve the original £1.5bn estimated cost of building terminal five at Heathrow to around £800m (\$1.4bn). "We will only proceed the moment we see a project where

the costs are acceptable," he warned, after rejecting last week the latest plans drawn up by his staff. "It was a good project but not a great one," he explained. The former Jaguar chairman, who took over the running of BAA from Sir Norman Payne last year, seems convinced his group can provide the necessary 30m passenger a year additional capacity at Heathrow by the turn

of the century with a more cost-efficient terminal five project than previously planned. He does not want a repeat of the Stansted experiment. BAA its new £400m terminal at Stan-sted would open during the worst crisis to hit civil aviation in 40 rs. But Sir John also acknow edged there was no need to spend

Since taking over, Sir John has sought to change the way BAA undertakes new investment projects. "When you spend about £300m a year in building new things, you've got to make sure you are cost effective while meet-ing the world's best standards,"

Sir John said he was first alerted to the need to transform the company's approach to new investment projects by large US carriers like United Airlines and American Airlines which started services to London for the first time last year. "They asked me why it took twice as much time and money to build in the UK as it did in the US," he said.
"The problem in the UK is that

there is a managerial muddle, impractical designs by architects and the fact that sub contractors accounting for about 70 per cent of the total costs don't get a look in until a project is started and the project then constantly changes," he explained. He has already applied his new approach of designing buildings around their functions and future

port - rather than allow what he calls "the whimsy of managers and architects" to take over. BAA last week announced it was investing £60m to develop Glasgow's international passenger facilities. "We started with a project costing £110m. It took us a year to get it down to £60m and I expect after another six months of detailed work we can get it

even lower," he said.

income streams at Glasgow air-

he planning inquiry alone for the terminal five proj-ect at Heathrow is expecfed to take up to four years and 160m. "We won't embark on this investment until we have a robust project," Sir John said. BAA is also developing an express rail link between Heathrow and Paddington station. But Sir John is adopting the same cautious approach to the project. "I don't want a Channel Tunnel but a high-quality line." he said. BAA has started tunnelling tests in the Heathrow area with the target of seeing the rail link enter

BAA is still negotiating with British Rail the £235m funding of the Heathrow line. Originally BAA was to pick up 80 per cent

service by 1995-96.



BAA consolidated operating profit										
Six months to 30 September 19921 (£m)	1991	% change								
Heathrow	154.3	20.0								
Gatwick	60.7	(12.2)								
Stanstead	(12.8)	(243.2)								
Scotland	`20. 9	` 25.Ś								
Other business	2.4	32.6								

TOTAL of all rail links between central London and the three BAA London airports of Heathrow, Gat-

Lynton

Corporate

Prtovisions

Group operating profit

Privatisation of BR or parts of it could give BAA the chance to take charge of the rail links to its London airports. Sir John is cau-tious on such a prospect. "Running railways is not part of our core business but I don't think it is impossible to create a nice quality solution which all the major players find attractive," he

Focusing on BAA's core air-

of the cost and BR the rest. However, there is a query over BR's contribution as well as the future John. "Our core businesses are more profitable than any diversifications. What I want to do is build up our critical skills and once these grow we will see where we can diversify," he said. He emphasised that Gatwick was not for sale in spite of specu-lation earlier this year. "What Gatwick needs is a marketing

drive to make it fully competitive with Heathrow," he said. Stansted would also ultimately pay for itself. It suffered a set-back this month when Air France and Crossair of Switzerland said they were suspending flights

from the airport because these services were losing money. How-ever, traffic at the airport grew 100 per cent to nearly 1.8m pas-sengers last year after the new terminal was opened. But the air-port is still short of the 5m pasengers a year it needs to break

Sir John wants to expand BAA's profitable airport retailing operations by doubling retail space at airports over the next space at amonts over the left three years. He is also seeking to export the company's retailing and airport design expertise. It is competing for the design con-tracts of the new Hong Kong and Kuala Lumpur airports and is developing the retailing and catering businesses of Pittsburg

A thome, Sir John has spent his first year driv-ing down costs by reduc-ing staffing by around 20 per cent from 10,000 to 8,000 people. "The company had never seriously examined its productivity. We have significantly improved it with the staff reduction pro-gramme," he said. The company

aims for productivity improve-ments of 3 per cent a year. Although passenger traffic is recovering after last year's slump caused by the Gulf War and the recession, BAA is expected to report a decline of about 18 per cent in pre-tax earnings for its financial year ending next March pared with the previous year.

The City of Londonforecasts pre-tax profits of about £200m for the year compared with £246m. The lower profits will also reflect provisions for staff cuts, property and the possible sale of Prestwick airport in Ayrshire.

After two years of zero passenger growth at its airports. Sir John sees signs of an upturn. "We are sluggishly starting to get a little growth but we are fearful one swallow does not make a summer," he said.

British Gas to spin off 15% of Consumers

By Bernard Simon in Toronto BRITISH GAS is to spin off to the public a 15 per cent stake in Con-sumers Gas, the Canadian natu-ral gas utility which it bought in

September 1990. The secondary offering, in the form of instalment receipts, is expected to raise between C\$150m (US\$129m) and C\$200m. British Gas paid C\$1.1bn for Consumers, Canada's biggest gas distributor. The public offering is to com-

ply with conditions by the Ontario government at the time of the acquisition. British Gas undertook to float at least 15 per cent within two years, and to make available to the public at least half any extra equity financing over the next 10 years.

The public stake in Consumers could thus rise to about 25 per cent by the end of the decade. British Gas is expected to keep the offering to the minimum

required under the 1990 agreement. It said none of the proceeds of the share offering would be received by Consumers Gas.
A Consumers official said the offering would probably take place within the next three to four weeks. It will be handled by a group of securities dealers led by Nesbitt Thomson of Toronto. Investors are likely to be attracted by forecasts of growing demand for natural gas and the guaranteed rates of return to reg-

Consumers Gas operations are centred on the industrial region of southern Ontario. The utility has 1.1m customers and earned C\$76m from continuing operations last year on revenues of C\$1.69bn.

ulated gas utilities.

British Gas has made few changes at Consumers since the takeover beyond encouraging an active exchange of research and know-how. British Gas also has a 54 per cent interest in Bow Valley Industries, a Calgary-based oil and gas producer.

High hopes of IT WILL be of little comfort to politicians in the US and Europe facing elections this year in grim economic condi-tions – but the 1990s will be a a good decade good decade for economic growth in the OECD countries and potentially an excellent one for the reforming econofor growth mies of east and central This is the conclusion of Mr

by "an age of disappointment and confusion". Mr Britton gives short shrift to "oil-shock" slowdown after 1973, citing evidence that the direct impact was small. He argues that the slowdown was inevitable.

The scope for technological "catch-up" in relation to the US was largely exhausted. Indeed, by the 1970s Japan already surpassed the US in sectors. There was little more to be gained from switch-

the general fall in productivity growth rates. However, Mr Britton says growth after 1973 became more volatile. The loss of output in the recessions of the mid-1970s

almost the same as in 1973-79

and the early 1980s was not made up by faster growth in subsequent years. Thus in the 1980s, the decade of the "conservative revolu-

tion" in Europe and America, average OECD output growth of 2.8 per cent a year was

Economics Notebook

By Frances Williams in Geneva

ing resources from agriculture to industry, while the shift to services may have actually reduced productivity growth. There was also a halt to progress on trade liberalisation. Mr Britton dismisses claims made by the OECD and others that economic growth was stifled by a burgeoning public sector. Government receipts as a percentage of GDP rose from 32.1 per cent in 1973 to 35.6 per

cent in 1984, not enough signif-icantly to affect productivity or growth, he says. Similarly, he is reluctant to accept explanations that put all the blame on government actions to restrain demand in order to curb inflation. Countries which avoided the worst of the inflation in the 1970s, like West Germany and Switzerland, did not have a better growth performance. Countries with continued low unemploy-Japan and Germany.

The golden age was followed ment (relatively high demand) in the 1970s still suffered from

when economic expansion was supposedly fettered by rampant growth of the nanny

But the recession precipi tated by tight money policies to defeat inflation cost the OECD countries 2.5 per cent of GDP, a loss which may prove

permanent. The "conservative revolution" was intended to allocate resources more efficiently through deregulation of markets rather than boost the underlying rate of technical progress, for which markets are not necessarily best suited. But even here it has failed to achieve "a general and sus-tained acceleration in produc-

tivity growth".
OECD labour productivity area rose 1.7 per cent a year on average in the 1980s, though in particular sectors in particular countries gains were more

"cautionsly optimistic" on the outlook to the end of the decade. He believes the 1980s have left the market economies in relatively good shape to take advantage of growth potential.
In the absence of big

increases in investment (low savings) or in labour supply (population ageing), this will depend mainly on technical progress and/or the more efficient use of resources.

Indulging in some crystal-ball gazing, Mr Britton believes the slowdown in military spending following the end of the cold war could reduce the pace of technological advance in the long term, though in the medium term growth could use of liberated resources. European economic integration will further boost effi-

ciency, though against that is the possibility that the world trade talks may fail. Finally, Mr Britton expects a move to the political centre from the right in the US, Britain and Germany, but no return to more interventionist policies. In eastern Europe the parallel is with western Europe in the 1950s. The same potential exists for a rapid rise in pro-ductivity, combined with reduced regulation and an expansion of trade. There is the same need to catch up with existing technical knowledge and the same need for capital. In western Europe the paral-

lel is with America in the 1950s. It is not expected to experience anything like the possible boom in the east but the National Institute is predicting annual growth of 2.6 per cent in 1993-95 and 2.8 per cent in 1996-99 for the big seven economies

"We are not forecasting a new 'golden age' of rapid growth in the market economies, but we do foresee con tinuing progress and overall a better performance than that of the 1970s or even the 1980s" Mr Britton says.
*Economic Growth in the

Market Economies 1950-2000, by Andrew Britton. Discussion Papers Vol.1, No.1 (New York, United Nations Economic Comission for Europe, 31pp).

New stock helps lift gilt market profits 22%

By Sara Webb in London

GILT-RDGED market makers (GEMMs) reported an overall operating profit of £49m (\$88.7m) in 1991, up 22.5 per cent on the previous year.

This is only the second year since Big Bang in 1986 that the group of 18 firms has shown an helped by the government's 1991, favourable market condi tions, the absence of volatile

market movements, and bene-fits of cost-cutting. The figures, in the Bank of England's Quarterly Bulletin*, were released ahead of publication tomorrow.

Last year also marked the first time since Big Bang capi-tal dedicated to the gilt market increased, from £395m for the group at the beginning of the year, to £432m at year-end. The figures will interest

up as GEMMs Deutsche Bank has said it will begin trading gilts soon. Nikko, Yamaichi and Morgan Stanley are expected to follow suit. The Bank's report says only a few of the 18 GRMMs incurred losses last year.

A main reason given for the performance of the gilt market was the government's need to issue new stock to meet borrowing requirements. After three successive years

during which the market shrank, the Bank of England began issuing gilts again in January 1991. New issues totalling £13.9bn in nominal terms were announced last year. "There can be little doubt that the growth of the gilt mar-

investor interest" reports the Bank.
*The gilt-edged market: devel-

ket. . acted as a stimulus to

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Remember, in order to use your 1991/92 annual PEP allowance you must invest by 28th March. And also remember the Labour Party have indicated that if they were to form the next Government they would reconsider the future of PEPs.

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In spite of this, Mr Britton is

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COMPANIES AND FINANCE

Merchant banking no longer considered a core activity

Royal Bank may sell Charterhouse

THE ROYAL Bank of Scotland may sell all or part of Charter-house, its merchant banking subsidiary which wants to

expand on the continent. Royal Bank bought Charter-house in 1985 and has invested a total of about £200m in it, but merchant banking is no longer regarded as a core activity. Mr George Mathewson, recently promoted to chief executive of the Royal Bank, said yesterday this view had come out of the restructuring announced in

late 1990. To enable Charterhouse to To enable Charterhouse to pursue its ambitions on the continent, "there may be a change of ownership structure". But this should not be seen as putting the merchant bank up for sale. He stressed that Royal Bank did not need to sell to bolster its financial position. "We have the second strongest balance sheet in the UK banking sector." UK banking sector.

Charterhouse, which is Lon-don-based, has retained much of its autonomy. "That's the secret of its success," he said.

Franchise bid

high - INBC

bid of just over £4m for the second national commercial

By Raymond Snoddy

was not too



George Mathewson: change of ownership structure

In the restructuring it was kept separate from the group's corporate and institutional banking division. Mr Mathewson said Charterhouse had proved a good investment. The idea of bring-ing in a continental partner was not based on any failure. In the year to September, the merchant bank contributed £38.5m to group profits before provisions of £428.7m. Its share of the £359.5m charged for bad debts was £18.6m. Net of this, Charterhouse's total of £22.3m was down from £48m the previ-

Its continued profitability contrasts with TSB's experience with Hill Samuel, although since TSB bought the merchant bank for £777m just over four years ago, it has lumped in with it all of its lending to companies.

Mr Victor Blank, chairman and chief executive of Charter-

house, said the sort of partner being looked for was a big bank in Germany or France. It already had development capi-tal and other activities in Spain, Sweden, France, Germany and Italy. The new move could involve the partner taking a stake - one - or buying it outright.
Alternatively a joint venture
might be set up, although Mr
Mathewson said it was highly unlikely that any more money would be invested by Royal Bank. While there have been "a couple of exploratory discus-sions" in the past, no negotiations are currently taking

not necessarily a controlling

To buy the merchant bank, Mr Blank said he did not know whether the multiple of capital would be "1, 1% or 0.8. We're in recessionary times and there aren't many buyers around." Such a multiple would be based on £187m of disclosed capital plus "some hidden

Before the recession, in November 1989, Deutsche Bank paid £950m for Morgan Gren-fell, which made £57.2m pre-tax profit that year. After a 19 per cent profit fall in 1990, Morgan Grenfell said its returns were measured not by the £950m purchase price, but by the £350m of capital in it.

By Alan Cane

management and computing group which includes Mr David Bellamy's environmental con-sultancy among its subsid-The Independent National Broadcasting Company has attacked suggestions that its

channel was too high.
Its bid for the pop music licence was more than double trading performance. the £1.88m second highest offer put forward by TV-am, the breakfast television company, in a joint venture with Mr Richard Branson's Virgin

group.
Mr Michael Mallett, chairman of INBC and a former chairman of Yorkshire Radio Network, said that as the sta-tion would be based in Shef-field its overheads would be much lower than London. INBC argued on Friday that it was bidding for a unique

franchise – the only national commercial pop music channel – with a potential audience of

However, it still has to raise financing of around £12m and a prospectus is expected in the

New chairman for P-E Intl

P-E INTERNATIONAL, the iaries, has appointed a new executive chairman and assured shareholders that it will pay an unchanged divi-dend of 6.2p in spite of a poor

The new chairman is Mr George Cox, 51, co-founder and former managing director of Butler Cox, a London-based consultancy bought by Computer Sciences Corporation of the US last year.

Mr Hugh Lang, who will be 60 later this year, has decided to retire after 30 years with P-E to give more time to other interests including the chairmanship of Brammar, the industrial distribution and rental services group. The announcement came earlier than was originally

anticipated as expectation of poor results drove P-E's share price down to a low of 103p compared with its 1991-92 high of 195p. Profits were down by a third

at the interim stage and Mr Lang warned that the second

six months would also be disappointing, although sales had picked up since the new

Mr Cox intends to continue to reduce fixed costs - per-haps through innovative remu-neration schemes - while seeking new sources of recur-ring revenue through longer term relationships with clients. He thought the consultancy business could significantly

improve its marketing skills. "At Butler Cox we were among the best at marketing our selves and we were terrible," he said.

COMPANY NEWS IN BRIEF

ABERFORTH Companies: net asset value per share at January 31 was 128.77p basic, 123.97p fully diluted. The C share net asset value was 96.28p. BEALES HUNTER announces 91.7 per cent of its recent rights issue has been HUNTER

taken up.
BILSTON & BATTERSEA
Enamels is taking over the

trade sales and trade marketing functions from Halycon Days (London) through the acquisition of Enamel Distribu-tors for £420,000 cash, in respect of goodwill. Halycon has entered into a new eight-year design and supply agree-ment with Bilston for payment

FR GROUP chairman and chief executive, Mr Michael Cohham,

will on February 22 relinquish the role of chief executive and will be succeeded by Mr Gordon Page, currently deputy chief executive. Mr Cobham will continue as chairman. FROST GROUP has, through Save Service Stations, its pet-rol retailing subsidiary, acquired six petrol retailing sites for £1.13m cash. Frost

& Gloucs 25% profit

expansion By David Barchard

CHELTENHAM & Gloucester. the sixth largest building society which has grown much fas-ter than the rest of the indus-try since 1985, defied the recession yet again last year by raising its pre-tax profits

by 25 per cent.

The society's 1991 results, to be announced on Thursday, will show that pre-tax profits passed £180m, up from £144.7m in 1990.

This was achieved desnite

This was achieved despite sharply increased losses on bad loans. These rose from £17m to over £100m, but more than £60m of them came from than £50m of them came from
the small £500m-assets Portsmouth Building Society, which
C&G absorbed in a rescue
operation early last year.
Mr Andrew Longhurst, chief
executive, will point out on
Thursday that C&G has effectively doubled its total assets
in just two years to over

in just two years to over £14bn.

The increase has come partly from a series of aggressive mergers in which C&G has absorbed smaller societies, but also from organic growth

of its core businesses. Unlike most other top ten building societies, C&G has not diversified into new hank-ing activities, and concen-trates on its traditional saving and mortgage loan businesses for upmarket customers. It is the only one of the fifteen largest societies which does not offer its customers the use of

As a result, its costs are among the lowest for the entire banking sector at under 27 per cent of its income. It is now vying with Leeds Permanent for the fifth place by asset size in the building society industry.

Kvaerner makes two UK acquisitions

Humphreys & Glasgow and Barl & Wright, two UK off-shore engineering businesses owned by Dallas-based Reserch, are being taken over by Kvaerner of Norway. Kvaerner is spending £15.5m on the two companies and a major holding in British Off-shore Engineering Technology.

Cheltenham | Major shareholders win the day at Conroy Petroleum

By Tim Coone in Dublin

MR RICHARD Conroy, founder and chairman of the Irish exploration group Conroy Petroleum and Natural Resources, was voted off the board along with the other nine directors at a packed nine-hour extraordinary meet-ing in Dublin.

The vote went about 60:40 against Mr Conroy, although around 90 per cent of the small shareholders backed the existing board.

A new eight-man board under the control of the com-pany's two major shareholders pany's two major snareholders, outokumpu, the state-owned Finnish mining and industrial group, and Dundee Bancorp, a financial offshoot of Canada's Corona International, have a combined holding of 43.35 per

The new hoard announced The new board announced that it was to begin "a detailed assessment of the company's operations immediately," and that Mr Graham Mascall, managing director of Outokumpu, and Mr Paul Carroll, a director of Dundee, would be temporary joint chairmen until "an independent <u>Irish chairman</u>" was

appointed.
Hostility to Mr Conroy first



Richard Conroy: Atlantic

panies' two nominee directors one of whom was Mr Mascall, resigned over disagreements on ore marketing arrange-ments for the chief asset - the 6m ton zinc/lead orebody at Galmoy, 70 miles south-west of Dublin, Mr Conroy objected to an Outokumpu proposal giving it sole and exclusive marketing rights to the ore.

The boardroom coup was precipitated though by Conroy's IE7.7m share exchange acquisition last year of Atlan-tic Resources, an Irish oil/gas exploration company.

The two main shareholders

argued that this was overarguen that this was over-priced, was diverting Conroy's attention from developing Gal-moy, and were clearly angered by what they saw as Mr Con-roy's effort to dilute their hold-

roy's effort to dilute their holding in the company.

Mr Conroy' has remained adamant, though, that the Atlantic deal "was good value", creating total oil and gas assets which he estimated "at between IESM and IELDAM".

The new board is likely to sell off Conroy's oil and gas assets and to focus efforts on Galmoy, which would dovetall better with Outokumpu's other zinc mining interests in Ireland. These are the Tara mine at Navan, western

Ireland. These are the Tara mine at Navan, western Europe's biggest zinc mine, and its 24 per cent stake in the 13.5m ton zinc/lead deposit at Lisheen, close to Galmoy.

At the meeting. Mr Mascall said it would be the intention to bring Galmoy into production "as soon as possible". Mr Conroy said: "I am fully supportive of that. That is what I have been trying to do".

Cost of developing Galmoy is put at some I£55m, once planning permission is approved. When in production the mine

When in production the mine should be one of the lowest cost producers in the world.

	CROSS BORDER	MAA DEALS	-	
BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Philips (Holland)	Whittie Communications (US)	Media	£97m	Initial 25% stake
Wolseley (UK)	Brossette (France)	Plumbing supplies	£95m	Seeking European development
Marsh & McLennan (US)	Faugere & Jutheau (France)	Insurance broking	£58m	Buying outstanding two-thirds
Grolech (Holland)	Ruddies (UK)	Brewing	£42.6m	Building premium portfolio
Thorn EMI (UK)	Remco (US)	Home entertain- ment rentai	£30m	Further US expansion
Senior Engineering (UK)	Flexonics (US)	Tubes & hoses	£22m	Good fit says Senior
Vodefone (UK)	NordicTel (Sweden)	Mobile telecoms	£22m	Phased 25% stake
IBM (US)/Tate Industries (India)	Tata Information Systems (JV)	Computers	£14m	IBM returns to india
TMG (Sweden)	IEL Travel (UK)	Travel agency	£3.2m	Hillsdown non- core disposal
British Gas (UK)/ Sade (France)	Temare (JV)	Pipe maintenance	n/a	50/50 venture

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The Stock will be repaid at par on 6th August 2012.

Interest will be payable half-yearly on 6th February and 6th August. The first interest payment will be made on 6th August 1992 at the rate of £3.6555 per £100 of the

Application has been made to the Council of The International Stock Exchange for the Stock to be admitted to the Official List; dealings in the Stock are expected to commence on Monday, 10th February 1992.

Copies of the notice in lieu of prospectus may be obtained by post from the Bank of England, New Issues, Southgate House, Southgate Street, Gloucester, GL1 1UW; at the Central Gilts Office, Bank of England, 1 Bank Buildings, Princes Street, London, EC2R 8EU or at any of the Branches or Agencies of the Bank of England; at the Bank of Ireland, Moyne Buildings, 1st Floor, 20 Callender Street, Belfast, BT1 5BN; or at any office of The International Stock Exchange in the United Kingdom.

Notice to holders of

CENTRAL FINANCE CO., LTD.

(the "Company")

£10,000,000 6¼ per cent. Convertible Bonds 1996

(the "Bonds") Notice is hereby given that all the outstanding principal amount of the Bonds will be redeemed on 31st March, 1992 pursuant to Condition 8(C)(ii) of the Terms and Conditions of the Bonds in the

First Schedule attached to the Trust Deed dated 11th August, 1981 entered into between the Company and The Law Debenture Corporation, Limited as Trustee. The meeting of the Board of

The Bonds should be presented for payment at the offices of the

Paving Agents as set out on the reverse of the Bonds on or after 31st March, 1992 unless they are deposited for conversion at the

offices of the Conversion Agents as set out on the reverse of the Bonds on or prior to 31st March, 1992.

The current Conversion Price is 556.50 Yen per share. The closing price of the shares on the Tokyo Stock Exchange on 7th February, 1992 was 459 Yen per share and the rate of exchange applicable upon conversion is 437.91 Yen to £1.

10th February, 1992

Morgan Grenfell & Co. Limited

Principal Paying Agent

Directors of the Company resolved upon the above redempt

BANK OF ENGLAND LONDON 7th February 1992

January 24, 1992.

BusinessWeek

This week's topics:

How Germany Would Remake Europe

Is Japan's Capitalism Better?

Reuters Unveils Supertrading

IBM, Is It Europe's Secret Weapon? Part Time Work, Full Time Olympians

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Goldstar Co., Ltd.

U.S. \$30,000,000 1% per cent. Convertible Bonds due 2002 ("The Bonds")

NOTICE IS HEREBY GIVEN to the holders of the Bonds that pursuant to a resolution passed at a meeting of the Board of Directors on 14th December, 1991 the company has declared a stock dividend to holders of its common stock and of its preferred stock registered on the shareholders' list as of 31st December, 1991. Under mandatory provisions of Korean law, the proposed dividend will be submitted for approval to a general meeting of shareholders to be held on 25th February, 1992. A further Notice will be given to the holders of the Bonds of any adjustment to the Conversion Price in relation to the Bonds as a result

10th February, 1992

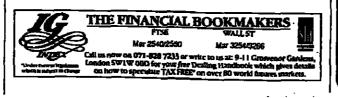
St.George U.S. \$100,000,000

Floating Rate Notes due 1998

Notice is hereby given that for the Interest Period 7th February, 1992 to 7th May, 1992 the Notes will carry a Rate of Interest of 4.575% per annum. The Interest Amounts payable will be U.S. \$114.38 per U.S. \$10,000 Note and U.S. \$1,143.75 per U.S. \$100,000 Note. The Interest Payment Date will be 7th May, 1992.

Bankers Trust Company, London

Agent Bank



CONTRACTS & TENDERS

FROM TURKISH ELECTRICITY **AUTHORITY GENERAL** MANAGEMENT

The amendment related to the supply of 3050 transformers which required our authority and will be financed by an IBRD Loan is as follows:

Dead-line for submission of bids which is specified in clause 2 of addendum no-IV of the Bidding Document has been changed to March 19, 1992.

Related firms may apply to the TEK for TÜRKIYE ELEKTRIK KURUMU GENEL MÜDÜRLÜĞÜ, Ticari Isler Dairesi Baskanligi, Inönü Bulvari no 27 Kat 1 Oda no 7. Bahçelievler/ANKARA/TÜRKİYE for extra information

(B 33948)

LEGAL NOTICES

CRI INSURED MORTGAGE ASSOCATION, INC.

PLEASE TAKE NOTICE that a Supplemental Indenture as of December 31, 1991 has been made to the Amendment and Restatement as of May 1, 1990 of the Indenture dead as of November 25, 1993 between CRI Insured Mortgage Association, Inc., a Delaware corporation, the "Issuer" and Fleet National Bunk, as Trustee, which Supplemental Indenture accelerates the time at which the Issuer may astiely and discharge the Indenture in accordance with, and to the astient approach provided by, Section 4.01 of the Indenture, by making the Irrevocable deposits in trust provided for in said Section 4.01.

PERSONAL

ROULETTE Author of well-known book on the

subject (Thirteen Against The Benki is desirous of contacting players and club members with a view to a mutually advantageous arrangement. N. Leigh, 22, Minden House, Redands Lane, Fareham, Hampshire, PO14 1HJ.

DAEWOO CORPORATION US \$175,000,000 Floating Raté Notes 1995

(Coupon No. 10)

Pursuant to Note conditions, notice is hereby given that for the interest period 10th February 1992 to 10th August 1992 (182 days), an interest rate of 51/4 per cent, per annum, will apply (minimum rate condition).

Amount per coupon (No. 10) - US \$2,654.17 Payable on the 10th August 1992



LTCB

THE LONG-TERM CREDIT BANK OF JAPAN, LTD. AGENT BANK

GOLDSTAR CO., LTD. US\$70,000,000 31/4 per cent. Convertible Bonds due 2006 (the "Bonds")

NOTICE IS HEREBY GIVEN to the holders of the Bonds that pursuant to a resolution pessed at a meeting of the Board of Directors on 14th December, 1991 the company has declared a stock dividend to shareholders registered on the shareholders' list as of 31st December, 1991. Under mandatory provisions of Korean law, the proposed dividend will be submitted for approval to a general meeting of shareholders to be held on 25th February, 1992.

A further Notice will be given to the holders of the Bonds of any adjustment to the Conversion Price in relation to the Bonds as a result of such stock-dividend.

10th February, 1992 By: Citibenk, N.A. (CSSI Dept) London Principal Paying Agent

CITIBANCO

This advertisement is issued in accordance with the regulations of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("the London Stock Exchange"). Application has been made to the London Stock Exchange for all the Ordinary Shares of 10p and all the 9.5% Cumulative Redeemable Preference Shares of £1 in East Surrey Holdings ple to be admitted to the Official List subject to the proposed Scheme of Arrangement, under Section 425 of the Companies Act 1985 by East Surrey Water ple; involving a new holding company becoming effective. It is expected that admission to the Official List will. become effective and that dealing ngs in the Ordinary Shares and the 9.5% Cumulative Redeemable Preference Shares will commence on Thursday, 13th February, 1992.

Upon the Scheme of Arrangement under Section 425 of the Companies

EAST SURREY HOLDINGS pic

(Registered in England with Number 2660370) will acquire the whole of the issued share capital of East Surrey Water plc. East Surrey Holdings plc's share capital following the Scheme of

Authorised £1,675,800

New Ordinary Shares of 10p each New 9.5% Cumulative Redeemable

Preference Shares of £1 each

This application is sponsored by

CHARTERHOUSE BANK LIMITED AND

Fully Paid

£1,772,794

SEYMOUR PIERCE BUTTERFIELD LIMITED The circular relating to the proposed Scheme of Arvangement dated 5th December, 1991, comprising Listing Particulars relating to East Surrey Holdings plc. will be included in the Companies Fiche Service available from Extel Financial Ltd, 37-45 Paul Street, London EC2A 4PB from 3pm non Exist Francis Ltd., 37-35 Fam Sirvet, Lunion E-LA 47 in from Spin on Tuesday 11th February, 1992. It may also be obtained during normal business hours by collection only, on Tuesday 11th February, 1992, from the Company Announcements Office. The London Stock Exchange Tower, Capel Court Entrance, Off Bartholomew Lane, London EC2.

Copies of the said circular are available at the following addresses during normal working hours, until 9th March, 1992: Charterhouse Bank Limited

St. Paul's

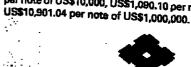
London EC4M 7DH 10th February, 1992



SUMITOMO BANK INTERNATIONAL FINANCE N.V.

Guaranteed Floating Rate Notes due 2000 Guaranteed on a Subordinated Basis as to Payment of Principal and Interest by

The Sumitomo Bank, Limited In accordance with the Description of Notes and Guarantee, notice is hereby given that the rate of interest for the three months from 10th February, 1992 to 11th May, 1992 has been fixed at $4^6/_{16}$ per cent per annum and that the coupon amount psyable on Coupon No. 7 on 11th May, 1992 will be US\$109.01 per note of US\$10,000, US\$1,090.10 per note of US\$100,000 and



The Sumitomo Bank, Limited

Sylve Tataly and

Sucrey RH1 1LJ

East Surrey Water pic

\$700,000,000

COMPANIES AND FINANCE

Petrobras loss raises fears for debt servicing ability

By Christina Lamb in Rio de Janeiro

PETROBRAS, Brazil's state oil monopoly, has made its first loss, turning a \$557m 1990 profit into a deficit of \$237m for

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REMEDING

1 Rule Notes

ak Limited

Man and its at Navan a Market A

The result raises fears among investors over Petrobras' ability to service and repay the \$761m in Eurobonds it has raised since last July. For the first time since the company's creation in 1953 it will not pay a dividend.

Petrobras pioneered Brazil's recent return to the interna-tional capital markets using the slogan "we're a good com-pany with a bad address".

However Mr Antonio Claudio Pereira da Silva, the company's superintendent of finance, said vesterday that he considered the result was posltive because it was linked to "financial adjustments rather than operating performance". He blamed the losses on new

accounting laws which require assets to be revalued according to inflation, while liabilities are adjusted against the dollar. Last year the dollar rose 528 per cent against the cruzeiro compared with inflation of 477

The new accounting require-

ment is expected to result in many companies presenting surprise losses.

While the parent company

made profits of \$118m its sub-sidiaries reported losses of \$355m. Petroquisa, the petrochemical arm, lost \$150.5m, Braspetro, its international division, lost \$72.8m, Petrofer-til, its fartiliser subsidiary lost \$50.5m and Petromisa, its min-

ing division, lost \$118.8m.
The company's gross revenues of \$18.9bn were, however, 11.8 per cent down on 1990. Petrobras has debts of \$3.8bn of which \$2.6bn are short term.

Edison in Deutsche Shell deal

By Halg Simonian in Milan

EDISON, the stock market listed energy subsidiary of Italy's Montedison group, is buying the Italian activities of Deutsche Shell for \$230m. The activities include a

share of around 49 per cent in a series of licences to extract natural gas from 13 fields con-centrated in the Adriatic. Edison said its share of the total gas reserves in the fields will amount to over 20bn cubic metres. The remaining share is held by AGIP, the Italian

state-owned energy group. The deal will boost company plans to triple its natural gas output to around 2bn cubic metres a year over the next 20 years, representing around 12 per cent of national demand. The acquisition should make Edison the biggest private-sector energy group in Italy, said an official.

• Italcementi, Italy's biggest cement producer, has acquired 70 per cent of Cemos Ostrava, one of Czechoslovakia's biggest cement groups. The deal fol-lows December's purchase by Italcementi of Cement Hranice, the largest cement producer in Czechoslovakia.

Czechoslovakia.

Together, Cement Hranice
and Cemos Ostrava control
about 15 per cent of the
Czechoslovakian cement market. Itakementi, which is part of the Italmobiliare group, has an annual capacity of around 20m tonnes and controls about 36 per cent of the Italian mar-ket.

Ciba-Geigy to announce results abroad

By Paul Abrahams

CIBA-GEIGY, the Swiss chemicals group, is to announce its results outside Switzerland for the first time. The company will present the figures in London on March 26, in its efforts to internationalise its shareholding.
The decision follows a dou-

bling in the proportion of shares in foreign ownership to 30 per cent over the past two years. About 20 per cent of the trades in Ciba-Geigy shares is London-based, according to the

The announcement will be broadcast live to Ciba-Gelgy's pany is also considering hold-ing the results in New York

Bank Leu profits recover

BANK Leu, whose profits were virtually eliminated in 1990 by a massive fraud, bounced back

commissions were virtually unchanged at SFr65.9m as or SFT33.1m (\$23.4m) writes Ian
Rodger in Zurich.
Leu, which was taken over
by CS Holding, the parent of
Crédit Suisse, in 1990, said net
interest earned rose has

nri tok	YO BO	<u>nd in</u>	DEX		
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December 1983 = 100	06/02/92	Average yield (%)	Last. Week	12 wis	25 wis ago
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Government Boods Municipal Bonds Govi-parameted Bonds Bands Behaviors Corporate Bonds Very Bonds Very Bonds Very Bonds Very Bonds Very Bonds	169.03 172.36 174.75 166.48 172.93	5.41 5.90 5.89 5.25 6.32 6.87	169.92 172.60 174.90 166.69 172.68 176.81	163.49 167.74 170.04 161.71 168.43 172.63	155.95 160.19 162.89 155.12 160.77 166.26
Contract 10-years	5.66		5,56	5.99	6.48
† Estimated par yield			uina: Mam	ura Rassasi	en instituti

| Mitel share price leaps on BT sale speculation

By Bernard Simon in Toronto

THE share price of Mitel, the Canadian telecommunications equipment maker, has almost doubled in the past week amid speculation that Britain's BT is about to sell its controlling interest, or that the loss-making Ottawa company is on the verge of a long-awaited

earnings turnround.

The surge in the share price, from 90 cents to C\$1.75, took place in exceptionally heavy trading. Over 5m Mitel shares changed hands last week. The share price touched a peak of C\$2.01 on Friday on the Toronto Stock Exchange.

Mitel said in a statement

that "there are no develop-ments to report" regarding BT's two-year effort to dispose of its 51 per cent stake. But a company official acknowledged that the management in edged that the management in Canada was "not totally aware at all times of what negotia-tions are going on". BT paid C\$320m, or C\$8 a share, almost seven years ago

for its stake in Mitel, who specialty is small and medium sized office PBXs. BT will almost certainly take a size-able loss if a buyer is found

Mitel has been in the red for seven consecutive quarters, but last week reported that its loss fell to C\$3.4m (US\$2.93m) in the three months to December 27, from C\$5.9m a year earlier. The operating loss narrowed to C\$4.4m from C\$7.2m. The company recently won a contract to supply the US

Tiger Oats makes R370m rights issue By Andrew Jack

TIGER OATS, the food, pharmaceuticals and fishing subsidiary of the Barlow Rand group of South Africa, has launched a 10.5m share three-for-forty R370m rights offer to fund acquisitions and generate

A circular to shareholders gives them the right to buy 15 ordinary shares for every 200 held at 3700 cents each. The

Full speed ahead for IBM and Bull

Alan Cane on the rationale behind the computer groups' accord

Engineers from Groupe Bull, the French com-puter manufacturer, will begin to take up residence at International Business Machines' computer design centre in Austin, Texas, within

the next few days.

Their arrival will be the first and most controversial consequence of the technological and marketing agreement con-cluded recently between the

two computer makers.
In Austin, the Bull team will work with IBM and its partners Apple Computers and Motorola on the design of microchips planned to be at the heart of tomorrow's personal computers. Bull will have a unique window into the future of computer technology.

While almost every impor-tant detail of last week's agree-ment has yet to be spelled out in detail – the size of the equity stake IBM has agreed to take in Bull, for example, or the annual value of Bull's orders for IBM's small disk drives — both companies appreciate the need for speed if they are to make the most of their initiative.

Within months, Bull will be selling IBM mid-range computers badged with Bull's green tree logo; by the end of the year, the cabinets will be Bull's but the chips at the heart of the system will still be IBM.

The new understanding between IBM, the world's largest computer maker, and Bull, state-owned and losing money heavily, began as a search for a straightforward technology agreement. Bull needed a source of a new technology



Michael Armstrong: led final stages of deal for IBM called "reduced instruction set cattled "Fednest institution Set computing (risc)" available only from US suppliers – IBM, Hewlett Packard (HP), Digital Equipment, Sun Microsystems and Mips. It elected to choose

between IBM and HP. IBM was looking for a part-ner to licence its risc technology to increase manufacturing volumes and improve distribu-tion. In the past year it has struck oem (original equip-ment manufacturer) deals with Wang of the US for personal computers and mid-range machines and with Siemens of Germany for memory chips. The deal with Bull, however,

has grown into a complex, two-way relationship which will have far-reaching consequences for the world computer industry. "Bull's position as a viable vendor has received a much needed boost" the Gartner Group, a well-regarded US consultancy said, immeRisc technology was invented by IBM. It makes possible powerful but low cost computer systems through simple silicon chip design in combination with complex software. It is seen as the technology of choice for mid-range computers and, increasingly, personal computers. Typically, risc computers run the Unix operating system, developed by AT&T and set to become the industry standard for small and medium computers.

The key to making profits from risc computers, as for per-sonal computers, is high vol-ume and efficient distribution. Mr Bob Dies, director-general, products and systems, IBM Europe, and his opposite number at Bull, Mr Michel Bloch, managed the burden of the negotiations. Mr Michael

Armstrong, head of IBM world trade, and Mr Francis Lorentz, Bull chairman and chief executive handled the final stages. The French government, as Bull's majority shareholder, gave its approval to Mr Lorentz's desire to seal a deal with IBM; "We did not know we had been selected until Mrs Cresson, the prime minister, announced it Mr Dies said.

IBM lost money for the first time in 1991 and has put in place a profound restructuring strategy to restore profitabil-

There was little to choose between the risc technology on offer from IBM and HP in the view of Bull's experts. Why then did Mr Lorentz opt

diately following the deal. for IBM? He gave six reasons. • IBM would be prepared to take a large number, perhaps 100,000, of portable computers a year from Bull subsidiary Zenith Data Systems to sell under its own label.

• There was the possibility of creating a separate, global, printed circuit board business based on Bull's manufacturing facilities at Angers, France, and Boston in the US.

Bull would take the lead in

developing powerful networks of risc processors, an advanced technology called "symmetri-cal multiprocessing (smp)". able to save resources it would otherwise have to pour into its own smp project.

· A computation of the profit and loss account over four years for each of the potential partners came out in IBM's

partners came but in 1881 s
favour.

• He believed that software
houses - whose application
programs can make or break a
hardware supplier - would be
more encouraged to write for
IBM designs than for HP.

 He was concerned about speculation, however absurd, that Hitachi, the Japanese elec-tronics giant, might launch a takeover bid for HP. HP licences its own version of risc to Hitachi, which builds work-stations based around it.

The agreement transforms Bull's credibility but as the Gartner Group points out, its future is dependent on the delivery of the products. Gartner believes there is only a 75 per cent chance of success in the symmetrical multiproces-

L'Oréal sales rise 10%

By Alice Rawsthorn in Paris

L'OREAL, the French cosmetics group, reported a 10 per cent increase in 1991 sales to FFr33.44bn (\$6.18bn) and said net profits for the year have grown at a faster

This represents a slight slowdown in the rate of sales growth for L'Oréal, a leader in the international beauty industry and the world's biggest single cosmetics com-pany, in 1991 compared with

During 1990 L'Oréal, whose brands include Lancome

cosmetics, Giorgio Armani fragrances and the Helena Rubinstein beauty range, mus-tered sales growth of 11.7 per cent to FFr30.4bn with net profits growing by 15 per cent

However, sales of beauty products have been affected by economic slowdown in the past year or so. Moreover L'Oréal, in common with other perfume companies, was affected by the impact of the Gulf war on the important duty free market during the first quarter of 1991.

Banco de Santander ahead

By Tom Burns in Madrid

BANCO DE SANTANDER, the most international of Spain's big banks, raised net group for reserves and writedowns. big banks, raised net group profits in 1991 by 17.8 per cent to Pta75.1bn (\$777.1m) and will

increase its dividend by 11.3 per cent to Pta240 per share. Mr Emilio Botin, chairman. said the results had been posi-tive despite lowered credit demand and a rise in doubtful debts. He said the group was in the front rank of profitable

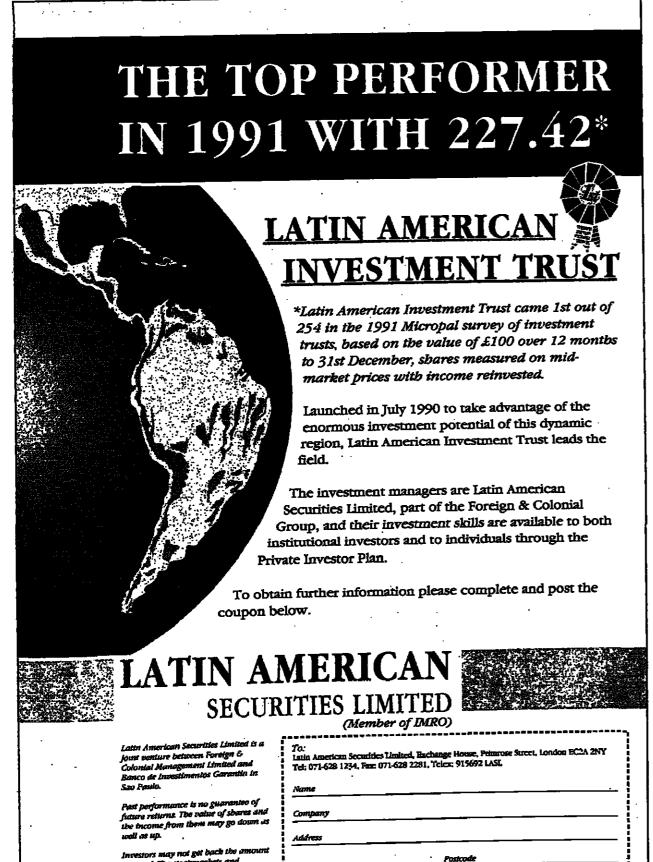
financial institutions. The financial margin rose by 8.1 per cent to Pta211.9bn and income from fees was

rose 46 per cent to Pta64bn. Return on assets was 1.36 per

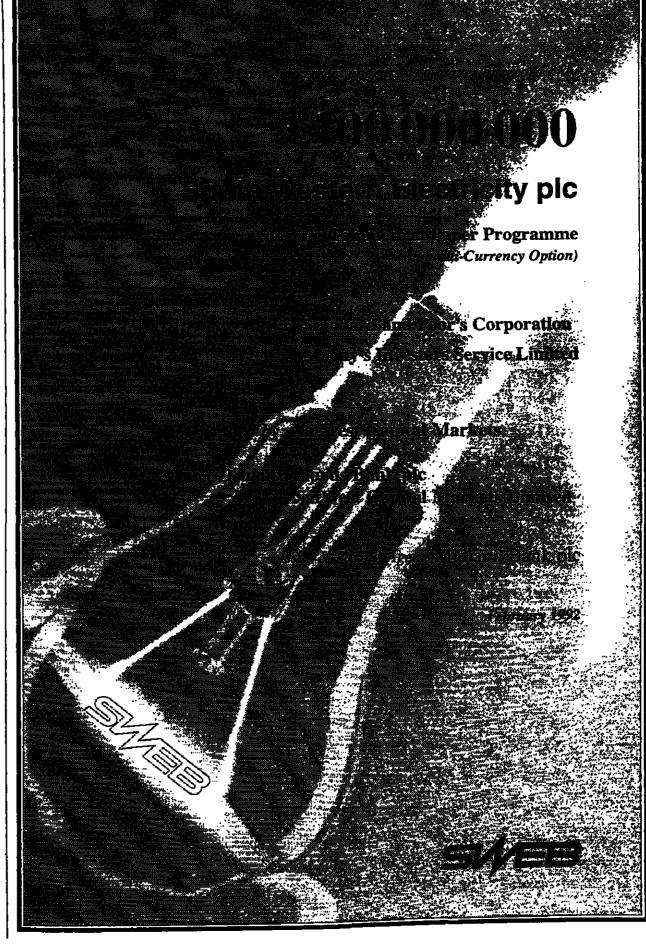
cent, against 1.3 per cent.

Mr Botin said he was "very satisfied" with the purchase last year of 13.5 per cent of First Fidelity Bancorporation, of the US for \$220m. By the end of last year 36 per

cent of the Santander Group's assets were foreign-based and international business accounted for 27 per cent of



Better by performance



INTERNATIONAL CAPITAL MARKETS

UK GILTS

Prices rise as solid run continues

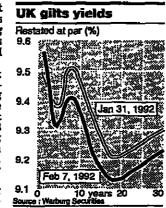
A BUMPER week for gilt funding ended with prices moderately higher, continuing the solid run of recent weeks for the UK government bond

The Bank of England took the opportunity of a firm mar-ket to announce gilts funding worth a total of £1.8bn. The move seemed aimed partly at raising money for the 1992-93 public sector borrowing requirement (PSBR), which could total some £24bn, roughly twice the figure for

With sterling undergoing few signs of strain in the European exchange rate mechanism and with recessionary conditions likely to continue for some time, gilt yields contin-ued on a downward path.

Since the start of 1992, yields have come down faster than for all the other important types of government bonds, illustrating the attraction of the securities for investors both in the UK and overseas.

The prospect of a large amount of new gilt issues in the financial year beginning in April continues to worry some investors, as it might depress prices. But even allowing for the nervousness that may affect the market ahead of the



general election, the outlook for gilt yields seems fairly posi-

The firm state of the market was underlined when three tap stocks totalling £550m announced by the Bank on Tuesday sold out the day after-wards, as a result of considerable pent-up demand for securities maturing around the end of the century. The instru-ments comprised £150m of the 9½ per cent Treasury loan due 1999, £150m of the 1214 per cent exchequer stock due 1999 and \$250m of the 91/2 per cent conversion stock due 2005.

by news of an issue of £1.25bn bonds of 15 and 22 basis points 9 per cent cent Treasury stock due 2012, available for dealing from today. The Bank set an issue price of 99.25 per cent, with 50 per cent payable up front and a redemption yield of 9.08 per cent. Including Friday's issue, the

first new gilt to be unveiled by the Bank for four years, total announced funding by the Bank so far this financial year comes to some £15bn. Allowing for gilt redemptions of £6.5bn and some £3bn of gilts thought to have been sold by the Bank unannounced, the authorities appear to have already funded estimated filbn PSBR for this year.

Last week, prices rose for gilts at all parts of the yield curve, apart from extremely short-dated bonds. On Friday night, the 10 per cent Treasury bond maturing in 1994 closed at 1014, up from 100% the week before. The yield crept down to 9.48 per cent. Since the start of the year,

according to figures for annualised yields worked out by UBS Phillips and Drew, 10-year gilt ields have come down by 44 hasis points (0.44 per cent). That is in contrast to a reduc-This was followed on Friday French 10-year government

respectively, while Japanese and US bonds of an equivalent maturity have seen yields respectively unchanged and 47 basis points higher.

Over the next few weeks, more heavy funding by the Bank seems likely, given the possibility that as the date of the election draws nearer, nervousness about the outcome may well depress prices in the gilt market. With the likelihood of a rise in yields closer to the poll (which many think will be in April or May) it is probably in the Bank's interests to sell gilts economic method. ests to sell gilts sooner rather than later.

The economic data due to be announced over the next week are likely to do little to puncture the expectations of a slow recovery from the recession, with inflationary pressures extremely small. Figures for UK credit business due to be announced today are thought likely to show that consumers repaid borrowing worth a net £50m last month, underlining the weak state of demand. On Friday, the headline inflation rate is expected to be 44 per

Peter Marsh

NEW ZEALAND BONDS

Foreign investors turn away nervously

UNACCUSTOMED nervousness has struck New Zealand bond markets following the surprise failure of last week's NZ\$350m (US\$194.4m) tender in

State tenders have customarily been oversubscribed three or more times, and the failure, the first since 1986, has sharply focused attention on the dwindling support for these

issues from overseas. Figures released on Friday, two days after the announcement that only \$NZ233m of the tender had been taken up, show that overseas investors practically halved their expo-sure to New Zealand government debt last year.

At December 31, foreign holdings were 10.1 per cent of the total stock on issue, down from a peak of 19.7 per cent in March, or NZ\$2.08bn, against \$NZ1.24bn.

The New Zealand bond mar-

shore support. What some observers sense as growing dis-enchantment is worrying policymakers as the government is still only part way through its \$NZ6.2bn borrowing programme for the finan-

cial year to June 1992. A further \$NZ2.6bn of bonds is still to be sold, in seven tenders. Originally only four were planned, but an extra three, of NZ\$350m each, were scheduled following the Treasury's revised December fiscal forecasts of a NZ\$1bn budget short-

Falling overseas interest in New Zealand bonds follows a steady drop in yields. In 1991, five-year bond yields fell from 13 per cent to 8.5 per cent. This is in line with rapidly falling inflation which is now down to just 1 per cent. The New Zealand dollar has fallen in value by 11 per cent.

There is pressure on the govkets have always relied on off- ernment and the Reserve

Bank, which handles monetary policy, to let rates fall further: real interest rates in New Zealand are among the highest in the world. However the failure of last week's bond tender suggests this is most unlikely. Rates, especially longer term, are expected to rise.

The Treasury is expected to try to reawaken overseas interest in New Zealand bonds. However many US and other investors tend to lump Austra-lia and New Zealand together for investment purposes. New Zealand is seen to be suffering from international uncertainties over the Australian econ-

In spite of some recent firm-ing, New Zealand bond yields are significantly lower than Australia's, Five-year Australian rates are about 9 per cent, compared with 8.8 per cent in New Zealand and 10-year Australian bonds are 10.10 against

The average interest rate for five-year bonds in the failed tender was 8.86 per cent. compared with 8.51 in the January 23 tender. An average 9.37 per cent was paid for 10-year bonds (against 9.06 per cent).

Some traders argue the tender failure was a one-off aberration. The tender was made one day before the Waitangi Day public holiday. Traders also argue that the maturity schedule needs readjusting. Last week's underbidding was in the usually sought-after November 1996 bonds, while the November 2002 were all sold locally.

The failure followed a string of more favourable economic news, but there have been rumours that New Zealand could face a credit downgrade from Standard and Poor's because of its stubbornly high level of overseas debt.

Terry Hall

US MONEY AND CREDIT

Jobs figures check market rally

Midweek, the authorities appeared to hold out hope of another early interest rate cut, By the end of the five trading sessions, nobody was quite so

on remarks by Mr Alan Green-span, Federal Reserve chairman, to a Congressional com-mittee. On Tuesday, the same day the policy-setting Open Market committee was meeting, the Fed chairman seemed to go out of his way to emphaise that the authorities would be willing to lower interest rates further, should the need

Stating first that he expected that the amount of "monetary ease in the pipeline is adequate to turn the economy on the path of sustained recovery" – a reiteration of his remarks a week earlier – Mr Greenspan now added that the authorities were "continuing to evaluate whether some additional insurance in the way of further monetary ease would be appro-

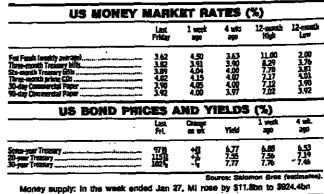
This was enough for bond dealers. Up went prices of Treasury securities and down went yields, although trading remained fairly thin. By the end of the day, the bell-wether long bond had gained almost a full point, to return 7.74 per cent compared with 7.81 per

priate".

cent a day earlier.

But the mood quickly turned more cautious, both ahead of and after publication of the January unemployment figures on Friday. Forecasts for these numbers had shown an abnormally large range - with some pundits predicting that the

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decline in non-farm payrolls could be as high as 125,000, and others suggesting that payroll employment could increase by

as much as 100,000. In the event, the data rolled out at the more bearish end of these predictions. Non-farm payrolls declined by 91,000 and manufacturing employment by 52,000, although the unemployment rate held steady at 7.1 per

For bond market optimists, such figures should have bee sufficiently discouraging to prompt some signal from the Fed that further easing would, indeed, be forthcoming in the short-term. Yet no signal was forthcoming.
So bond prices yo-yoed

ambivalently as dealers tried to make sense of the situation. While the stock market fell sharply, the price of the 80year long bond first moved higher and then ended the day marginally lower, to offer a yield of 7.755 per cent. After all these shenanigans, however, the situation remained little changed for the week overall; seven days earlier, the long bond yield had stood at 7.76 per

cent. In the meantime, news from the corporate sector, in the throes of the reporting season, has been mixed. On the plus side, there have been relatively few new horror stories, and a lot of vaguely worded optimism about prospects for the latter half of 1992.

Retail sales reports from the large store chains for January also showed unexpected strength, although the comparable period a year ago was extremely weak and promotional activity remains rife. On the minus side, the stream of restructuring announcements (most of which involve job cuts of some description) continues

to flow. So what will interest rates do next? Sentiment seems to split between two camps. There is one school of thought which argues that, in the

FT/ISMA INTERNATIONAL BOND SERVICE

authorities' eyes at least, the effects of December's discount rate cut have not had time to work their way through the economy. Accordingly, the Federal Reserve may be prepared to sit on its hands for a while yet.

The more pervasive view in the bond markets at least still maintains that any "real" recovery would be unlikely to arrive until the third quarter at the earliest. If so, runs the argument, the Fed has ample room - and ample rea-son - to ease again, in the

near term. "It remains our view that interest rates will decline in the near term," suggested analysts at Donaldson, Luikin & Jenrette on Friday, for example. The reasons, they suggested, were simple: "the continued weakness of economic activity, the likelihood of good inflation statistics over the next few months and the likelihood of some further

slight easings of monetary policy by the Fed".

As for the week shead, interest will probably centre on the last two trading days. Thurs-day sees the publication of the retail sales figures for January, the general consensus here is for a very modest increase once car sales are excluded. perhaps 0.1-0.5 per cent.

And on Friday, the producer price index for January should also arrive, with forecasts generally suggesting a small decline overall - a reflection of falling energy prices - or a very modest 0.1 per cent gain in the "core" rate.

Nikki Tait

7

FURCHARE #

INVESTOR RELATIONS WITH US AND UK INSTITUTIONS

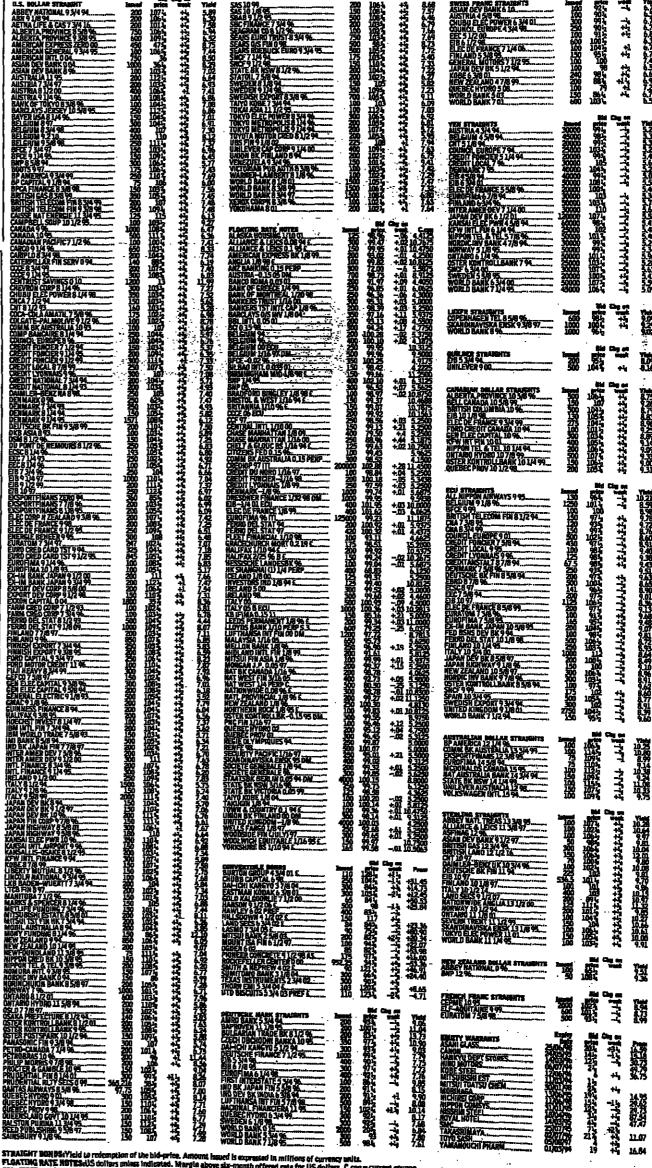
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INTERNATIONAL CAPITAL MARKETS

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Saudi Aramco taps market for \$2.4bn

SAUDI Aramco, the Saudi used to finance the purchase of state owned oil company and the world's largest oil exporter, is tapping the international syndicated credit market for the first time with two loans

amounting to \$2.4bn.
The Saudi oil group is the latest to join a rapidly lengthening list of Middle Eastern borrowers in the international capital markets.

Currently J. P. Morgan is assembling a group of interna-tional banks to participate in a \$1.5bn four-year general purpose facility for Saudi Aramco, and a \$900m 10-year loan for Vela International, Saudi Aramco's wholly owned sub-

sidiary.
The US bank has carved out a niche as the arranger for many of these prestige Middle Eastern credits, including the \$4.5bn loan for Saudi Arabia and \$5.5bn loan for Kuwait's reconstruction, both of which were launched last year.

The facility for Saudi Aramco is quite tightly priced, with a margin of 40 basis points over the London inter-bank offered rate (Libor) rising to 45 basis points during the lifetime of the loan.

Saudi Aramco carries the full risk weighting under the Basle guidelines on international bank capital adequacy, so bankers expect to be rewarded for the additional capital expense with generous fees - as was the case with

the loan to Kuwait. The \$900m loan for Vela International is one of the largest shipping loans to be launched in the international

The margin is 60 basis points over Libor, rising to 70 basis points and the loan will be

several tankers. At present Saudi Aramco pumps about 8.5m barrels a day (b/d), and it has plans to boost its sustainable oil output capacity to 10m b/d by the mid-dle of the decade. The kingdom is expected to spend more than \$33hn on the development of its oil industry by the end of the decade, including at least \$10bn on upgrading its domes-tic refineries, \$6bn on the petrochemical industry, and about \$2bn on expanding its oil

According to one bank, two other Saudi borrowers are in discussions with bankers about the possibility of launching large loans. Sharq Petroleum may try to launch a \$300m facility. facility while Ibn Sina (National Methanol Company) may launch a \$275m facility, although both are likely to be domestic rather than interna-tional deals.

• Lasmo, the UK oil explora tion group which bid £1.1bn for oil and gas group Ultramar, has completed a £450m three-year revolving credit which will be used to retire some of Ultramar's debt.

The facility, arranged by Barclays, was originally launched as a £200m revolving credit "for general corporate purposes" at the beginning of January. However, the dea was oversubscribed by nearly 2500m, so Lasmo decided to use the opportunity to pay off some of Ultramar's debt.

The margin on the facility is 60 basis points over Libor with a commitment fee of 30 basis

Sara Webb

				sary Marks
<u></u>	US_\$	ery Market Non-S	US S	Non-
Fixed income bonds				
Euros streight	1,405.5	2,847.6	29,178.1	59,162
Other straight	0.0	2,647.9	858.5	109,409.
Convertible	0.0	104.2	1,460,0	1,245.
Money market instr				
FRN	150.0	0.0	6,586.3	4.875
CD's	177.0	132.0	1,187.1	530.
Short \$ MT Notes	12, 145, 1	4,826.8	6,737,8	12,425
Warrants	0.0	0.0	682.9	326.
Equities	0.0	- 0.0	289,4	1,536.1
Total	13,877.7	10,568.6	48,925.6	189,623.
. 	Cedel	Europiess	Total	
280	23,618,4	37,184.9	60,803,3	
Other	65.388.6	134,793.5	200,182.1	

INTERNATIONAL BONDS

Regulators get to work on capital adequacy standards

soon hit the international bond market. At the heart of the changes are common capital adequacy standards for securities firms currently being

Capital adequacy standards ensure that institutions main-tain sufficient capital to back loans or bonds held on the balance sheet. Capital can absorb losses, protecting the bank or securities firm against failure should the assets turn

1988.

drafted by international regula-

been working towards common capital standards since the Basle accord was signed in

bad_ International banks have

The effect has been profound, making capital a rare commodity and forcing banks to focus on return on capital as

THE regulatory revolution a key measure of profitability quacy regulations for securi-which overtook the banking across different areas of business. In addition, European Com-However, securities firms

and the securities operations of banks, including the underwriting and trading of bonds, were not included in the Basle framework. A striking feature of the international bond market is how few syndicate officials have more than a sketchy idea of how much capital is tied up in their business - and hence the return on capital they are able to deliver. If the bond market follows

the banking industry, this will change dramatically. The nego-tiations which affect the Eurobond market are taking place at two levels.

The Basle committee of central bank regulators and the International Organisation of Securities Commissions

(IOSCO) recently agreed the ground-rules for capital ade-

munity governments are working on a capital adequacy directive and a large exposures directive, which cover similar

Eurobond firms based in London, the heart of the pri-mary market, currently work under capital adequacy rules laid down by the Securities and Futures Authority (SFA). Under SFA rules, core capi-tal comprises shareholders' funds, but this can be supple-

mented up to four times by subordinated loans from the parent company. The amount of capital which has to be set aside against bond holdings is decided by: the value of securities held; the currency in which the position is denominated (volatile Escudos carry a higher capital weighting than dollars or Ecu, year bonds requires more capi-tal than a holding of two-year notes); and the credit quality of

The net result is that capital requirements can be less than 1 per cent for a holding of short maturity bonds issued by a high-grade issuer in a low-volatility currency. Alternatively, a holding of 20-year bonds issued by a sub-investment grade company in a high-volatility currency can carry a 30 per cent capital require-

bonds held in the process of new issue underwriting, except that there is "grace" period until the closing date of the deal, in which only half the usual amount of capital is required.
The Basic/IOSCO agreement

and early drafts of the capital

france at lesuer's option, a) Coupon pays 20bp bek payable semi-annually. Note: Yields are calculated

key respects: • The ratio of subordinated capital to shareholders' funds is lowered from 4:1 under SFA rules to just 25:1. If this is car-ried forward, the parent companies will have to inject more pure equity capital into their Eurobond operations, making them more expensive to run:

adequacy directive differ from these regulations in several

 The credit quality of the issuer is probably given more weight than under the SFA rules, making it more expensive to hold corporate bonds than government or supranational paper. This could discourage trading of corporate bonds and, possibly, raise

underwriting costs:

The Basic/IOSCO agreement does not cover underwriting risks, avoiding the debate over when capital adequacy require-ments should start to "bite" on underwriting positions

tions are that the current underwriting exemption under SFA rules may be replaced by

more onerous regulations. The International Primary Markets Association, which represents new issue firms, is concerned that the new regulations will impose an excessive cost on the underwriting busi-

Privately, senior bankers acknowledge that regulations which damage the fragile prof-itability of the primary Euro-bond market would, at best, lead to the withdrawal of less profitable firms.

At worst, additional costs would have to be passed through to borrowers, making the primary Eurobond market a less attractive source of fund-

Simon London

						NEW INTE	RNATIO	NAL BOND ISSU	ES						
Borrowers	Amount	Maturity	Av. (ife years	Coupon %	Price	Book runner	Offer yield	Sorrowers	Amount m.	Maturity	Av. Ille years	Coupon	Price	Book runner	Offer yield
US DOLLARS								SWEDISH KRONOR							
Optec Dal-ichl Denko(e)\t Interbk.Anonim Sirketl(c)\t	100 50	1996 1997	4 5	31 _e (c)	100 100	Yamaichi int. (Europe) Bankers Trust int.	3.125	Swedish Export Creditt Inter.Finance Corpt	500 500	1997 1997	5 5	10 104	101.45 101 %	Deutsche Bk Cap.Mkts.	9.621 9.623
Petroleos Mexicanost Hosokawa Micron Corph	150 100 30	1997 1996 2002 1997	5 4	31 ₂ (c) 31 ₂ (k) (p) 113 ₂	100.576 100 102	CSFB Nikko Europe Sanwa Int.	8.604 3.125	SBAB† LIRE	150	1999	7	10.18	100	tBJ int.	10.100
Creditanstalt Bkverein.(k)‡† BankAmerica(o)‡†	200	1997	10 5	(K)	99.45	Kidder Peabody	:	Fiat Finance & Tradet	150bn	1997	5	11%	101.90	Sca.Comm.Italiana	11.356
Bk of Tokyo (Guracao)(p)#†	200 100	2002	10	(e)	100.10		-	Nordic Investment Bkt	150bn	2002	10	11.30	101.85	IMI Bank (Lux.)	10.986
Bridas S.A.P.LC.(1)†	50	1997	5	113,	883	Yamaichi Int.	12.090	Ferrovie Dello Stato(s)#1	500bn 500bn	2002 1999	10	(8)	101	Cariplo	10,598
ECUs								Ferrovia Delio Stato†	SOUDIT	1223	7	10.65	10034	Banco di Napoli	10.566
Cinvest i Orebrot	100	1997	5	62	101,975	Daiws Europe	8.375	GUILDERS							
Council of Europe(g)t	100 100 50	1994	2	87 97	100,49	Lehman Bros.	9.063	Ned.invest'bank(i)†	200	2007	15	832	100.55	ABN Araro	8.310
Osterreichische K'bk(q)†	50	1994	2	9	101,225	Paribas Capital Markets	8.289	ESCUDOS							
USTRALIAN DOLLARS								World Bankt	16.9bn	1997	5	1112	100%	Finantia Soc,d'inv.	11.295
urofima(h)†	135	2007	15 5	97g 1014	95 ¹ 4	Fay Richwhite	10.513	AUSTRIAN SCHILLINGS				_			
MW Australia Financet	100	1997	5	1014	101.95	Dreadner Bank	9.739	Council of Europet	1bn	1994	2	8	101	Creditanstalt-Bkverein.	7,444
D-MARKS					_			DANISH KRONER							
Finnish Real Estate Bkt	150	1997	5	8 ¹ 2 8 ¹ 4 4 ¹ 2 4 ¹ 2 4 ¹ 2	102	WestLB	7.999 7.836	Bacob Finance NV†	300	1994	2	973	101%	Den Danske Bank	8.612
iotalt Daiwa Danchill	200 150 60 50	2002 1996	10 4	410	102.60 100	Deutsche Bank West R	4.500	YEN							
Eldenshaf	80	1996	4	412	100	Nomura Bk GmbH	4.500	Intect	15bn	1999	714	8	7015	Nikko Europe	5,715
Gmisawa +	50	1996	4	412	100	Daiwa Europe GmbH	4.500	Kobe Steel†	30bn	1997	54	5.8	1013	Nomura Int.	5.403
Devilak of Sth. Africat	200 200	1998 2002	7 10	10	101 ¼ 102.70	Bayerische LB Dreadner Bank	9.715 7.605	Koba Stael†	30bn	1999	74	5.9	1015	Nikko Europe	5.616
Sque.Nat.d'Perist	200	2012	10	•	14270	CLESCHAL DERN	7.005	LUXEMBOURG FRANCS			_	_			
FINNISH MARKKA								Euroleasa Factor(b) krk†	400	1996	4	873	102	BGL	8,268
Aunicipality Financet	100	1999	7	11.55	100	LTCB Int.	11.550	Eurolease Factor(b)**1	300	1995	3	9	102	BGL	8.221
adiaspenty (action)		-445	•	- 1144				Olympus USA Inc.(b)**† Nordbenken(f)†	1bn 600	1995 2000	3	91 ₈ 9	102 102	Credit Europeen KBL	8.345 8.643
PESETAS								Norocenteriti	1,3bn	2002	10	8%	1013	Baye,indosuez (Lux.)	8.607
Republic of Ireland(I)†	10hn	2002	10	10.55	1014	Bco.Bilibao Vizcava	10.344	Parbel(n) ###†	500	1996	4	1°	101.15	Bque.Paribas (Lux.)	-
republic or description	TODAL			14.000				Nat investeringsbkirts at	1bn	1993	1	113	102	BGL	9.191
SWISS FRANCS								##Private placement, §Convertil; 2.58%, b) (saue launched 31/1/92.	ie. With equi	y warrants, #	Roetling rate	notes. @ Vari	able falls n	rote, †Final terms, a) Exercise p un 3/94 Courses page 136 % gree	remium fixed at r 6-month Libor.
Daiko Den.Taush.(m)****	55	1996		41/2	100	Dalwa (Switz)	4.125	d) Coupon pays 0.4% over 6-mon	th Liber. Non-	eliabio. e) Ex	ercise prem	ium fixed et 2	67%. Non-	calleble. () Subordinated izaue.	Non-callable. g)
hubu Comm.(a)♦★★↑	34	1996	-	4½ 4½ (d) 7¼	100	Dalwa (Switz)	4.125	2.6%, b) Issue Issueched 317/82. d) Coupon pays 0.4% over 6-mo. Funghis with szieting Ecc255m Non-catlable, I) Catlable 20/2/94 s Issued et 94 % thereafter. I) Borr Exercise premium fixed at 2.51' Non-catlable, p) Catlable, once p years, then fixed at 3.15% therea	101% 2nd 20	112010. II) (30 12/95 at 100 ½	% k) Cultai	pie grand albu	100%. Cou	pon pays 6-modin Liber + 60b;	undi 1/86, then
Ryoki Kogyo(d)#†	25 150	1997	-	(đ)	101	Mitsubishi Bk (Switz)	7.000	fixed at 91, % thereafter. I) Borr	rower's fall ne	me - Nederla	ncios invest	eringsbank Vo	or Ontellij	kelingslenden. Callable from 25 ol Couton pays 37,514 cuer	33 at 102%. m)
Aoki Corp≠+t	150	1997 1998	-	74	100 100	Swiss Volksbank Credit Suisse	7.250 4.000	Non-cattable. p) Cattable, price p	nly, on 13/3/95	at par. Mana	gement & U	nderwriting te	- 15bp. C	oupon pays 60op over 6-month	Libor for Rest 3
Tesac Corp(j)★★◆	60	1996	-	•	100	CLEGIT SUBSE	4.000	years, then fixed at 9.15% theree	ater. q) Fungibl	le with extetio	g Ecu160m (deal. Non-calls	uble. r) Rec	demption payable sither in USS	or minemporing



The Granite Capital Group is pleased to announce that Granite Mortgage Associates, Inc. and Granite Advisory Corp. have closed investment advisory agreements with The Goldman Sachs Group L.P. in mortgage-backed securities and equities.

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2002 1997

U.S. \$150,000,000 Floating Rate Notes due 1995 Notice is hereby given that for the Interest Period 6th February, 1992

to 6th August, 1992 the Notes will carry a Rate of Interest of 4½ per cent. per annum with an Amount of Interest of U.S. \$227.50 per U.S. \$10,000 Note and U.S. \$2,275.00 per U.S. \$100,000 Note. The relevant Interest Payment Date will be 6th

Bankers Trust Company, London

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Interest Rate 4.4275% p.m. Interest Period February 10, 1980 to August 10, 1992, Interest Payable per US\$100,000 Note US\$2,238.35. February 10, 1992, London By Cabbank, N.A., (CSSI Dept.), Agent Be

US \$100,000,000 Continental Cablevision, Inc. Senior Subordinated Floating Rate Debentures due 2004 In accordance with the provisions of the Debentures, notice is hereby given that for the interest period February 10, 1992 to May 11, 1982 the Debentures will carry an interest rate of 75% per sumum.

Agent Bank

Interest payable on the relevant inter payment date May 11, 1992 will amoun US \$1,785.24 per US \$100,000 Debents Agent Bank: Banque Paribas Luxembo Société Anonyme

This announcement appears as a matter of record only.

19th December, 1991



U.S. \$100,000,000

Hitachi Credit Corporation

7½ per cent. Notes due 1996

Issue Price 99.76 per cent.

UBS Phillips & Drew Securities Limited

Daiwa Europe Limited

DKB International

Fuji International Finance PLC

KOKUSAI Europe Limited

Nomura International

Sanwa International plc

Towa International Limited

Yamaichi International (Europe) Limited

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- NEW YORK ACTIVE STOCKS	TRADING ACTIVITY	PRETIMENT AND COS TO SELECT SE	1 282 3 287 D 289 10 (21(1) 274.00 (8(1)
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TORONTO Feb Feb Feb 7 6 6	Feb 1992 4 HIGH LOW	Weighted Prior (30/6/66) 5237.37 62 THAILAND Baugust SET (30/4/75) 780.08 771.09	
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MCGITREAL Portfolio 1879.04 1881.95 1885.2 Base values of all indices are 1.00 present NYSE ALL	1896-10 1997-99 CLAD 1856-95 CAD		Weighted Price (c). Kores Comp Ex. 691.37.
Base values of all indices are 100 except NYSE All Toronto Composite and Metals—1000, Toronto in 83, † Excluding bonds.‡ Industrial, plus Utilities, i Univaliable.	dices based 1975 and Mostreel Portfolio 4/1/ Financial and Transportation. (c) Closed. (d)	Bate minut of all ladicas are 100 except: Austria 7 and DAX - 1,000, ASE Gold - 255.7, ASE 26 both Good, (a) Usernalishie.	"Calculated at 15.00 GAIT. Paried, BEI.20, HEX Gos., MIB Ges., Euro Top-100, ISEQ Overall stricts — 264,3 and Amstralia All Ordinary and Mining — 500; (c)
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CANADA

THE BUSINESSMAN'S BRIEFING FROM BANGKOK TO BALTIMORE.

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CURRENCIES, MONEY AND CAPITAL MARKETS IE POUND Tough week for \$ Tieres % months p.a. 269-284m 6.25 132-1769m 3.25 13-3-0m 0.70 13-3-0m 0.71 13-3-0m 0.74 13-3-0m 0.74 13-3-0m 0.74 13-3-0m 0.74 13-3-0m 0.34 13-3-1760 0.25 13-3-1760 0.25 13-3-1760 0.25 13-3-1760 0.25 13-3-1760 0.25 13-3-1760 0.25 13-3-1760 0.25 13-3-1760 0.25 13-3-1760 0.25 13-3-1760 0.25 13-3-1760 0.25 11-3-1

THIS WREK should mark the beginning of a more realistic approach to the dollar, writes Peggy Hollinger.

Bundesbank and the actual state of the economy. Repeate statements from the Bundesbank that German Peggy Hollinger.

The premise, popular for some time before last week, had been that the US economy was set for recovery; that argument had even helped the dollar rise some 13 prennigs against the D-Mark in January. The betting was that German rates would have to come down, while US rates would state of the economy that are the state of the economy that the state monetary policy would rema market's confidence. Of Friday, severely disappointing US jobs data put the final nain the coffin. Now, there are no illusio

hold, and perhaps even rise. rate. Figures due out this week will offer little argument against such a move US retail sales are unlikely to provide UK clearing bank base leading rate 18.5 per cent from September 4, 1991 much encouragement. However, some of the pressure might come off the dollar with the raft of UK statistics out this week. Some

MONEY MARKETS

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That feeling was so strong that the dollar was largely able to shrug off a whole series of depressing numbers — until last week. Starting on Monday, the dollar began a steady decline which was only reversed temporarily on Thursday for a bit of profit-taking.

Two things were working dollar with the raft of UK statistics out this week. Some attention could focus on the weakness of the UK economy and the political consequences of that weakness, according to Dr Mark Austin, an economist at HongKong Bank.

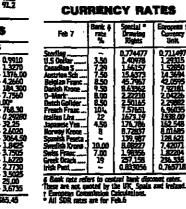
The retail prices index, UK retail sales, unemployment figures, and industrial modulation are all due this

Two things were working against the US currency: the

2 1	N NEW Y	ORK .	CURRENCY MOVEMENTS						
Feb.7	Close	Previous Close	Feb 7	Bank of England	Morgania Georgesty Chicagos Ma				
ports noeths	1.R380-1.8390 0.96-0.95pm 2.90-2.85pm 9.80-9.70pm	1.8202-1.8175 0.94-0.93pm 2.86-2.84pm 9.57-9.50pm	Sterling U.S Dellar Canadian Dellar	91.4 61.9 100.6 110.4	-20.4 -16.5 -1.1 +12.3				
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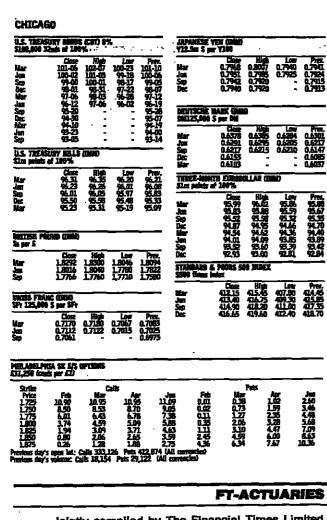
OTHER CURRENCIES



The retail prices index, UK retail sales, unemployment figures, and industrial production are all due this

Morgan Guaranty changes: average 1980-1982=100. Bank of England Index Class Ruerage 1985=1000. "Rates are for Feb.6

-20.4 -16.5 -1.1 +12.3 -1.6 +25.5 +16.9 +12.6 -19.6 +79.4



	POU	ND SPOT	- FORWA	RD AGAIN	IST	TH
ek for \$	Fd 7	Day's spread	Clore	Gue sepath	9.E	L
Bundesbank and the actual state of the economy. Repeated statements from the Bundesbank that German monetary policy would remain tight began to shake the market's confidence. On Friday, severely disappointing	US Canada Recfordances Recfordances Recfordances Demantal Incland Gentaldy Portogal Spain Horway France France Research	1075 - 1078 28450 - 2874 28450 - 28140 18025 - 18140 215620 - 21655 11.2016 - 1259 9.7430 - 9.8020 10.4050 - 10.4525 227.75 - 230.50 20.13 - 20.23 2525 - 25540	1805 LESS 21405 - 21405 1225 - 1225 1125 - 1225 11120 - 11150 10790 - 10790 2650 - 2790 2660 - 2790 2660 - 2790 2660 - 2790 2660 - 2790 27925 - 216025 11265 - 11275 11265 - 11275 11265 - 1265 2013 - 2265 2013 - 2265 2013 - 2265 2013 - 2265 2013 - 2265 2013 - 2265	0.03pm-0.01pds 3-1-1phpm 88-109cals 23-40cals 2-3-1meds 1-1-1pm 1-1-1pm 1-1-1pm 1-1-1pm 1-1-1pm 1-1-1pm 1-1-1pm	520 322 511 511 517 511 517 517 517 517 517 517	0.0
US jobs data put the final nail in the coffin.	Economical of	1,4020 - 1,4090 azzs taken tomárik (1	14045 - 14055	0.04cm-0.01cms	013	0
Now, there are no illusions about the state of the economy and the most likely scenario is	9.83-9.7300	AR SPOT				
a cut in the Federal Funds	Feb 7	Dag/s	Close	One esontit	%	_

DOLL	AR SPOT	- FORWAR	D AGAIN	ST	THE DOL	LAR
Feb 7	Special Cast.	Close	One isontix	% pa	Three modules	* 1
UK/ related related related related Recher lated Rech	6.063 - 6.1380 1.5575 - 1.5940 134.85 - 136.49 98.20 - 99.65 2173.00 - 2171.00 6.1225 - 6.2125 5.3075 - 5.7955 5.5620 - 5.7955 1.3446 - 125.85 10.990 - 11.1125 1.3900 - 14.115 2.3900 - 1.3095	1.875 - 1.835 1.706 - 1.705 1.755 - 1.755 1.755 - 1.755 32.15 - 32.25 6.750 - 6.750 1.550 - 1.550 1.540 - 1.550 1.540 - 1.550 1.540 - 1.550 1.747 - 1.175 2.151 - 1.250 1.747 - 1.175 1.751 - 1.755 1.751 - 1.755 1.751 - 1.755 1.751 - 1.755 1.751 - 1.755 1.751 - 1.755 1.755	8.96.0 Negam 0.73.0 Negam 0.28.0 3.1mis 1.00-0 3.5mis 1.00-0 3.5mis 1.00-13.00mis 2.77-3.10mmis 68-71.03s 168-71.03s 1.05-3 Negam 1.05-3 Negam 1.05-	を230572155979年日7-5-5-1144621 10157715577年日7-5-5-1144621 101581144621 101581144621 101581144621	2.89-2.85cm 2.70-2.65cm 0.86-0.73cs 2.70-2.51ds 8.65-9.45ds 8.65-9.45ds 25-250ds 25-22-25-25 25-27-30ds 7.76-8.02ds 1.76-1.20ds 0.57-0.39ds 1.47-1.59ds 1.470-1.5	4.20 5.53 5.60 5.60 5.60 5.60 5.60 5.60 5.60 5.60

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<u> </u>	1	1.838	2,868	230.0	9.773	2.558	3,228	2160	2.161	59.20	1.40
\$	0.544	1	1,560	125,1	5.317	1.392	1.756	1175	1.176	32.21	0.76
DM	0.349	0.641	1	80,20	3,408	0.892	1.126	753,1	0.753	20,64	0,49
YEN	4.348	7.991	12.47	1000.	42.49	11.12	14.03	9391	9.396	257.4	6.10
F Fr.	1.023	1.881	2,935	235.3	10.	2.617	3,303	2210	2.211	60.58	1.43
SFr.	0.391	0.719	1.121	89.91	3.821	1	1.262	B44,4	0.845	23.14	0.54
K FI.	0.310	0.569	0.686	71.25	3.028	0.792	1	669.1	0.669	1B.34	0.43
Ца	0.463	0.851	1.328	106.5	4.525	1.184	1.494	1000.	1,000	27.41	0.65
22	0.463	0.851	1.327	106.4	4.522	1.184	1,494	999.5	1	27.39	0.65
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Feb 7	Short terts	7 Carps notice	One Month	Three Mouths	Str. Months	Gae Year
Sterling US Dollar US Dollar Dosch Sedister Sories Franc D-Mark Fresch Franc Hallas Hanc Hallas Hanc Hallas Hanc Yen Donich Kroos Relan SSing	101 - 104 1 - 64 1 - 64 1 - 64 1 - 64 1 - 64 1 - 64 1 - 93 1 -	104 - 104 44 - 35 7 - 65 91 - 94 10 - 95 124 - 114 95 - 95 10 - 95 34 - 21	105 - 102 4 - 35 7 - 64 95 - 95 10 - 95 10 - 95 10 - 15 10 - 15 10 - 15 10 - 35 10	102 - 1012 4 - 374 7 - 6 - 6 - 6 - 7 - 7 - 7 - 7 - 7 - 7 -	108 - 104 4 - 31 64 - 51 64 - 65 7 - 7 95 - 7 95 - 95 12 - 11 97 - 44 97 -	101 - 101 41 - 41 73 - 71 94 - 91 94 - 94 94 - 94 94 - 94 95 - 94 97 - 94 97 - 94
ong term Eurodolla teurs 6 %-6 %, per cen	as: taro years 5, gapalasi, Sag	1-5), per cent; 1 term rates are	three years 62 call for US Do	Sit per cent, fi ters and Japane	ouz years 6½-6. Se Year, others, t	e per cost; fix eo days' exclic

(11.00 a.m. Feb.7) 3 months US dollars

	T.	IONE	Y RAT	ES		
NEW YORK			Treasury	Bills and	Bonds	
4 pm		Doe month		3.89 Three)Gr	538 637
Prima rate	632 1	hrte morth Siz morth		3.63 Seres	e	6.78 7.18
Broker loan rate Fed tunts Fed funds at interventio		300 pt 65		3.89 Tatt 3.76 Flat 3.83 Sees 3.92 10-5 4.08 30-7 4.94	*	
		Car .	Type	Tores	Sk	Lembani
Feb.7	Chereight.	Month	Months	Moctis	Mostus	Intervention
Frankliert	9.50-9.60	9.50-9.40	9,65,9,55	9,659,55	9,40-9,50	1 3.43
Zerich	9.50-9.60 915-10-2 64-74	乳光	10-104	9.45-9.55 10-104 74-77	94-10	9.75 9.60
Practicient		95940 91.75 11.75 95264	9.65-9.55 10-104		9.40-9.50 97-10	9,60
Zerich		乳光	9.65.4.55 10-104		9.40-9.50 97-10	9.40

Feb 7	Overnight	7 days notice	One Month	Three Months	Six Months	One Year
nterbank Offer	1012	10½ 10	105	102 102	103 ₉	10 a 10 a
terling CDs	1012	1012	10.5	10% 10% 10%	10%	101. 102
ocal Authority Bonds Iscount Mikt Deps Ombany Deposits	10%	103,		, <u>-</u>	<u>.</u>	104
inance House Deposits reasury Bills (Boy)	=	=	105	10½ 10½	103 103	10.
ank Bills (Buy) Ine Trade Bills (Buy)	<u>-</u>	=	103	狙	34	_
ollar CDs	' -	1 =	3.97 63 67	3.97 62	413 61 ₂ 61 ₄	4.32 62
DR Linked Dep. Bld CU Linked Dep. Offer .	=	=	10-5	1012 66	10%	64 104
CU Linked Dep. Bid CU Linked Dep. Offer . CU Linked Dep. Bid reasury Silis (sell); one- lank Bilis (sell); one-na	enorath 101e	per cent: the	10%	4 per cent:	10 & 10 & six months 9	10
nder rate of discount emary 31 ,1992 . Agre c., Schemes II & III: 1	ے۔ 18269ء۔	ECGD Flys	nd Rote Ster	line Export	Finance, M	ake ao d
c., Scheme II & III: 1 cheme IV&V: 10.713 p nys' fixed. Floance House was days notice 4 per c	E. LOCAL AT Sec Rade Date	thority and	Finance Ho	uses seves di 902- Rank D	gy notice, (length Reter	JL , LYY Thers sev for come
ven days notice 4 per c	ent. Certific per cent: on	ates of Tax	Deposit (Se	ries 6); Dep	osit £700 0	00 and or
x-nine months 9 per cen 1991 . Deposits withd	rt: alne-twel	ve months 9	per cent. U	nder £100,0	00 7 per cen	t from Se

THURSDAY FEBRUARY 6 1992

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DOLLAR BEDEX

FT-ACTUA	RIES	WORLD	INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

FRIDAY FEBRUARY 7 1992

RECHONAL MARKETS																
Figures in parentheses show number of lines of stock	US Dollar Index	% chg (5) since 31/12/91	Pound Starting Index	Yen Index	DM Index	Local Currency Index	Local % chg from 31/12/91	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yea Index	DM Index	Local Currency Index	1981/92 High	1901/92 Low	(approx)
Australia (69)	142.55	-5.5	114.99	112.82	115.58	125.79	-4.7	4.39	142.03	115.92	112.85	116.64	126,30	160.31	112.74	125.74
Austria (20)	182.18	+9.4	146.95	144.18	147.71	147.88	+ 12.7	1,95	179,75	146.71	142.83	147.61	147,46	222.37	153.86	192.97
Belgium (46)	144.80	+0.3	116,80	114.59	117.40	114.98	+3.4	5,12	143.59	117.20	114.09	117.91	115.26	151.20	178.04	143.65
Canada (115)	136.86	+0.4	110.39	108.31	110.95	116.84	+2.4	3.15	137.32	112.08	109.10	112.75	117.23	144.28 273.94	126.49 217.74	135.95 258.31
Denmark (36)	270,08	+1.1	217,88	213,75	218.98	222,33	+3.6	1.61	257.42	218.26	212.49	219.80	222.87	125.15	79.32	103.46
Finland (15)	89.60	+ 15.1	72.43	71.07	72.81	80.37	+ 18.7	2.64 3.44	89,17 152,92	72.78 124.81	70.85 121.50	73.22 125.57	80,55 128,87	154.70	119.11	143.15
France (108)	154.70	+28	124.79	122.43	125.42	129.04 99.59	+5.5 +7.6	2.32	121.72	99.34	96.72	99.95	99.95	125.35	94.15	118.31
Germany (65)	122,84	+4.7	99.09	97.23	99.59	194.88	+10.6	3.89	193.87	158.24	154.04	159.21	193.05	195.74	119.62	135.63
Hong Kong (55)	195.74	+11.0	157.89	154.91	158.71 139.47	142.20	+5.1	3.59	171.28	139.78	136.08	140.63	142.87	182.48	132.88	157.82
Ireland (18)	172.02	+25	138.78	138.14 63.99	139.47 65.58	70.96	+9.7	3.25	BD.58	65.77	64.03	66.17	71.53	88.23	84.76	81.09
Italy (77)	80.86	+7.3	65,22 103,17	101.22	103.72	101.22	-5.6	0.84	127.77	104.29	101.52	104.94	101.52	146.97	118.23	139.09
Japan (473)	127.91	-5.8	191.49	187.87	192,47	237,72	+59	2.75	231.52	188.96	183.95	190.12	232.37	247.78	189,18	218.14
Malayela (68)	237.40	+ 10.8	1254.27	1230.60	1260.72	5209.11	+12.6	1.00	1520.02		1207.76	1248.20	5088.26	1554.95	534.45	601.55
I CONTRACT OF STREET,	1554.95	+11.8	126.22	123.84	126.88	125.41	+53	4.31	154.89	126,42	123.07	127,19	125,66	156.48	125.70	140.41
Netherland (31)	156.48	-3.2	36.67	35.98	36.86	44,44	-3.7	8.18	45.50	37.14	36.16	37.37	44.59	54,64	41.18	50.20
New Zealand (14)	45,48 182,83	+23	147.48	144.70	148.24	152.19	+5.1	1.78	183.03	149.39	145,43	150,30	153,78	223.24	157.08	203.35
Norway (24)	228.11	+29	182.38	178.95	183.32	168.90	+3.0	2.06	226.78	185.10	180.20	186,23	169.83	228.43	151.63	176.88
Singapore (36)	243.38	-22	196.32	192.61	197,32	184.72	+6.8	2.69	241.96	197.48	192.25	198,69	184.28	271.99	173.00	193,28
South Africa (61)	160.47	+28	129.44	127.00	130.10	119.68	+4.5	4.62	158.84	129.64	126.21	130,43	119.91	171.12	131.51	158.19
Spain (52)	187.86	+3.7	151.53	148.68	152.32	157.68	+6.1	2.83	185.83	151.67	147.66	152.61	157.70	204,12	146.60	181.80
Sweden (25)	104.22	+3.8	84.06	82.48	84.51	89.94	+6.7	2.23	102.91	83.99	81.77	64,52	89.89	104.22	82.17	96.53
Switzerland (59)	184.60	-0.4	148.91	146.06	149.66	148.91	+ 1.4	4.99	183.61	148.86	145.87	150.78	149.85	187.44	156.27	177.93
United Kingdom (233)	167.89	-1.2	195.42	132.87	136.12	167.89	-1.2	2.91	169.01	137.94	134.29	138.79	189.01	171.66	125.95	145.48
CON (020)				440.47	122,10	122,48	+43	3.93	149,40	121.94	118.71	122.69	122.94	151.52	125.50	144.26
Europe (809)	150.58	+20	121.47	119.17 149.20	152.85	151.24	+5.1	2.14	186.84	152.40	148.46	153.43	151.61	200.81	155.55	184.83
Nordic (100)	188.52	+28	152.07	103.14	105.67	104.56	-4.8	1.17	130.10	106.18	103.38	106.84	104.79	145.92	117.86	138.12
Pacific Basin (717)	130.33	-5.0	105.13	109.78	112.47	112.44	-1.1	2.36	138,11	112.73	109.73	113,41	112.77	147.66	121.29	140.98
Euro - Pacific (1526)	138.72	-21	111.90	131.32	134.54	164.42	-1.0	2.92	186.99	136.29	132.70	137.15	165.49	189.69	125,91	144.80
North America (638)	185.91	~1. <u>1</u>	133.83 104.69	102.73	105.25	107.05	+6.4	3.18	128.54	104.91	102.15	105.58	107.26	129.80	103.58	128.73
Europe Ex. UK (578)	129.79	+3.7	124.48	122.10	125,08	137.94	+25	3.87	153.08	124.94	121.65	125.72	137.38	154,26	111.40	125.98
Pacific Ex. Japan (244)	154.26	+2.8	113.48	111.35	114.07	114.61	-0.7	2.38	140.07	114.32	111.30	115.03	114,90	148,16	122.32	141,60
World Ex. US (1720)	140.68	~1,8 ~1.8	117.28	115.07	117.89	129.24	-1.1	230	145.48	118.72	115.59	119.46	129.74	150.58	120.06	138.29
World Ex. UK (2010)	145.39	~1.6	119.54	117.29	120,16	130.63	-1.0	2.58	148,18	120.94	117,75	121.70	131,18	153.05	122.92	141.49
World Ex. So. At. (2182)	148.20	+0.2	130.07	127.62	130.78	148.06	+12	3.31	161.28	181.63	128.16	132,46	148.74	161.90	126.69	144.82
World Ex. Japan (1770)	181.25								440.70	101 40	118.22	122.18	131.66	153.70	123.28	
The World Index (2243)	148.80	~ 1,6	120.03	117.77	120.86	131.12	-0.9	2.58	148.78	121.43						141.81
Base values: Dec 31, 1986 (US \$ index), 114.45 (Pour				/i ocal).		-				sterling)		PI (LOCE!)	j; redraic	. Dec 30,	1986 -	139.65
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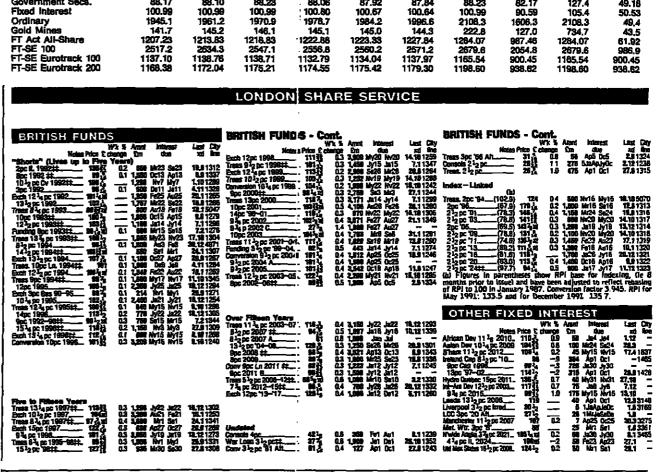
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FINANCIAL TIMES STOCK INDICES

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NOTICE

Notice to the holders of CENTRAL CAPITAL CORPORATION (The "Corporation"), 10%% Bearer Notes due July 22, 1992, issued pursuant to a Trust Indenture made as of July 22, 19:37 between the Corporation and The Royal Trust Company 135

For the purpose of disseminating information, would the holde is of these instruments please identify themselves to the Trustee, at either ackiress shown below:

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Mailing address: The Royal Trust Company P.O. Box 7010 Adelaide Street Postal Statio n Toronto, Ontario Canada MSC 2W9 Attention: Bond Group

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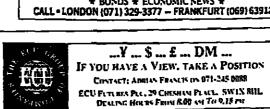
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24	LONDON SHARE SERVICE	FINANCIAL TIMES MONDAY FEBRUARY 10 1992
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MONDAY INTERVIEW

The Veep does it his way

US vice-president Dan Quayle speaks to Lionel Barber

n the summer of 1991, the Washington Post disnatched its two star reporters on a mission to discover the truth about US Vice-President Dan Quayle.

Over the next six months, David Broder and Bob Wood-ward conducted more than 200 interviews; they enjoyed unprecedented access to the vice-president, at home and

The resulting seven-part series created a mild sensation in Washington, since it cor-rected the caricature of the 1988 election campaign, suggesting it was time to take Mr Quayle seriously in 1992, an Today, the vice-president

arrives in London, the last stop in a seven-day European tour. He has delivered an address on defence issues to the Wehrkunde conference in Bavaria. expressed US solidarity during talks with the leaders of the Baltic republics, and lunched with the US Olympic Team. The political rehabilitation of Dan Quayle is well under way. On the eve of his trip, Mr Quayle invited the Financial Times to take a closer look, to see whether the Post's magmum opus really was the last word. The scene was the West Wing of the White House, and Vice-President Quayle was celebrating his 45th birthday, surrounded by photographs of his family, two aides, and the Stars and Stripes. He was

wearing a broad smile.

Mr Quayle accepted graciously his birthday present—
the authorised history of the Financial Times by David Kynaston — and immediately began to talk about recent bedtime reading material: The Americans by Daniel Boorstin and Seize the Moment, former President Richard Nixon's lat-

"Fascinating," said the vice-president, "balance of power and all that." It seemed churlish to inter-

rupt, but remarks by Prime Minister Kiichi Miyazawa of Japan about the possible decline of the American work news from coast to coast. What was his response?
"No, No," said Mr Quayle.

All very unfortunate. Maybe something had been lost in the translation. Japan was a very

important ally.
Yes, but what about the Japanese prime minister's specific charge that many of America's economic problems came about because too many American college graduates went to Wall Street in the 1980s, rather than producing something of value? "That's not true," Mr Quayle shot back. "If you look at our

far as our total gross national product, manufacturing is up. I'm not going to get into a discussion of statistics, but I can tell you one statistic that I that manufacturing for us is up. So we're still producing goods as well as services." The vice-president is correct

in one respect: figures show that manufacturing increased its share of gross domestic product in the second half of the 1980's. But there has been a steady erosion in the manufacturing workforce. In the 1960s, according to Professor Robert Reich of Harvard University, one of the country's leading economists, more than 2m jobs disappeared, 1m in the three years since the Bush/Quayle dministration took office.

Mr Quayle is, of course, a child of the 1980s. As a 33-yearold Congressman, he rode the Reagan tide in 1980, crushing Senator Birch Bayh, the liberal incumbent Democrat in Indiana. Over the next eight years, Mr Quayle carved out a solid, but not particularly inspiring record in the US Senate, developing some expertise in defence and national security Today, he has matured, his

staff say. One aide noted that he spends between 60 and 90 minutes a day with President Bush when both men are in town. Indeed, officials stress that the Veep attends all the high-level intelligence briefings and receives all the top-secre information rightfully due to someone who is a proverbial It is fashionable to engage in

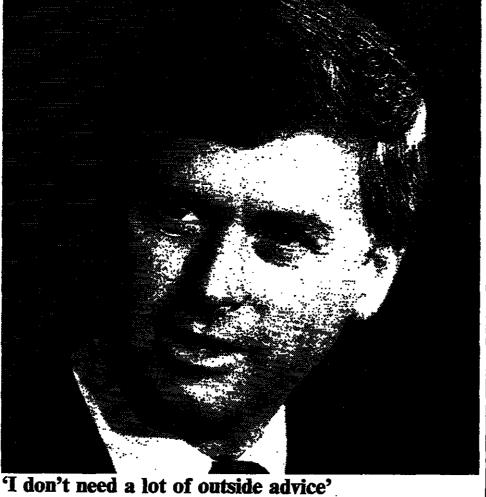
political revisionism about Quayle, so what were the vice president's views about the 1980s - once seen as the decade when America regained its confidence, but now viewed as the decade of greed, the era of easy money and the stretch limousine? The vice-president paused

Maybe things on Wall Street might have gotten a little out of hand; but "even some of the had to go to trial, and some went to prison. I think it will certainly serve as a reminder that nobody is above the law.

Mr Quayle is more exercised about executive pay in the US, especially when it is unrelated

to performance. Without nam-ing names, Mr Quayle said: "Where you have those exorbitant salaries, totally unrelated to performance of the company, it's ridiculous. I will go on record to say that for some, executive compensation is way

We turned to his European



The conversation shifted to Mr Boris Yelisin who had just left the US after his inaugural

appearance at the UN and Camp David. Mr Quayle was not present at either meeting, but he has met the Russian

president on several occasions (his staff suggest that both men share a common experi-

ence: each had a bad press early on in Washington). The vice-president has top-

rate staff, both on domestic

and foreign policy. Mr Quayle was consistently sceptical

about President Gorbachev and his reform intentions, even as far back as 1987. What was his

Gorbachev was willing to let

the Baltics go, he said they were going to go. He was proud that he was the first democrati-

cally elected president of Russia, almost in history. I found

him very direct, very forthcom-ing." But did he trust him?

"Trust is something you hope for ... something you earn." It was a rare moment of

reflection. Mr Quayle often

seems inclined to rush to judg-ment (although other members

of the administration credit him for sound political

instincts when it comes to

negotiating with Republicans

on Capitol Hill). Yet every so often he also comes across as

being caught in a time-warp.

port Germany and Japan

becoming permanent members of the UN Security Council, the

vice-president stalled, suggest-ing that countries such as

Nigeria or Brazil would clamour for similar treatment. Pressed that the US could eas-

ily lead the charge toward

revising the entry rules, Mr Quayle responded by minimis-ing US influence: "Look how

ed if the US would sup-

pression of Mr Yeltsin? I trust his instincts. Before

tour which includes stops in Finland, Lithuania, the ski slopes of France vice-president likes to ski almost as much as he likes a round of golf — Bavaria and London. Today he is due to meet Mrs Margaret Thatcher, followed by talks tomorrow with Prime Minister John Major, her successor and Mr with Frime Minister sonn Major, her successor, and Mr Neil Kinnock, leader of the opposition Labour party. Would it make a dime's worth of difference if Labour

or Conservative formed the next government? Naturally, this was a matter for the Brit-ish people to decide, the vice-president repiled. "But let

PERSONAL FILE

1947 Born Indianapolis. Educated Huntington High School; DePauw University, Greencastle, Indiana; and University of Indiana. 1974-77 Associate publisher

in family newspaper and publishing business, Huntington Herald-Elected to House of Rec

1980 Indiana senator. 1988 Chosen as George Bush's running mate.

1969 Vice-president

me just tell you that John Major, in our viewpoint, has minister . . . There is a very special relationship between the president, George Bush, and the prime minister." And Labour? Well, Mr Bob

Hawke, the recently ousted prime minister of Australia, said the British Labour party had changed, an impression confirmed during a couple of meetings with Mr Kinnock and other Labour leaders. But of all the Labour MPs, Mr John Gilbert had a firm grip on military matters. "A very thoughtful individual," Mr Quayle

The vice-president seemed many times we've been on the keen to stress the continuing need for an independent Brit-ish nuclear deterrent. "It has worked, and if Great Britain losing side on the UN resolu-tions that have come up. I wouldn't say that the UN is pro-American by any stretch of the imagination. wants to relinquish its nuclear power capability who do you to abdicate this to? Pakistan?"

This is an odd judgment coming one year after the US secured UN support for waging war against Kuwait and when the Bush administration is calling for an expanded role for the UN. It is a view which is at least five years out of date.

The vice-president seems much more confident than four years ago when he suffered a thousand indignities at the hands of the television and press. Whatever the public doubts, he remains determined to continue his political rehabilitation, and that includes mastering the intricacles of a second presidential campaign. "I am doing it my

way...And I am going to rely on myself...I don't need a lot of outside advice." The vice-president speaks with the conviction, if not yet the authority, of someone who has his sights on higher office.

r Lawrence Sum-mers, the World Bank's chief economist, has a fine mind. As a young Harvard professor in the 1960s he gained a reputation for brilliance. He sympathises with many liberal causes and served as economic adviser in Governor Michael Dukakis's ill-fated presidential campaign in 1988. But he appears to have one blind spot: the environ-MICHAEL PROWSE This matters because the

on America

Save Planet Earth

from economists

World Bank is emerging as a key player in the global envi-ronmental debate. Will the bank back efforts to impose ing more migration of the dirty industries to the LDC [less developed countries]?" he effective controls on carbon emissions? Will it make develwrote in a memo to senior staff dated December 12. He listed opment loans conditional on strict environmental controls? Will it support trade sanctions three reasons: • The economic cost of pollution depends on the loss of against countries which refuse to clean up their dirty indus-

earnings from increased illness and death. These costs are low-est in the lowest wage coun-Mr Summers is well placed to mould opinion within the bank on such controversial tries. "I think the economic logic behind dumping a load of issues. Perhaps more impor-tantly, he is responsible for this year's World Development toxic waste in the lowest wage country is impeccable and we should face up to that." Report, always a powerful ped-agogical tool. This year's report – which will be devoted to the economics of the envi-Pollution costs start low but rise more than proportionately with the output of toxic subronment - is being published ahead of schedule in an effort to influence debate at the stances. It thus makes sense to shift dirty production to places

where environments are still clean. Twe always thought United Nations conferen the environment in Rio this June. The "Earth Summit" under-populated countries in Africa are vastly under-polcould help set global environ-mental policy for this decade. In January, at the American luted; their air quality is proba-bly vastly inefficiently low compared to Los Angeles or Economics Association meeting in New Orleans, Mr Summers made little effort to hide Mexico City."

The value attached to clean and healthy environments increases as living standards rise. The poor, in effect, cannot his feelings. He listened in exasperation to papers arguing that global warming could afford to have scruples. "The concern over an agent that prove a more serious economic threat than hitherto realised.

causes a one in a million change in the odds of prostate His own view was that it was a grossly overrated problem. Even on the most pessimistic cancer is obviously going to be much higher in a country Even on the most pessimistic assumptions, it would cause where people survive to get where people survive to get prostate camer than in a country where under-five mortality is 200 per thousand."

Mr Summers subsequently said these comments were an "tonic" attempt to stimulate debate rather than serious policy proposals. The bank apologised on behalf of Mr Summers and said that protection of the environment was one of its damage equivalent to only half a year's growth of gross national product (GNP) over the next half century. The implication was that efforts to curb carbon emissions should

The leaking of a confidential bank memorandum last week provided further insight into Mr Summers's thinking. "Just between you and ma, shouldn't the World Bank be encouragenvironment was one of its main objectives. It did not con-

other countries.
The memo's purpose is unimportant; it is the cone of the remarks that is revealing. It is hard to believe that any body who cared deeply about the environment would write that way, even in a confiden-tial memo. If you cared, you would not describe clean air as inefficient; you would not refer to an argument for dumping toxic waste in poor countries as "impeccable". For Mr Summers, the envi-

ronment seems to be just a pile of raw material: something you nse up in creating GNP. It is not an uncommon attitude in America. In dashing for growth over two centuries, the US, after all, has despoiled its own continent. The sir quality in the Blue Ridge mountains near washington, once a natural paradise, is now sometimes so poor that people are advised not to leave their cars. Many rivers are poisonous. Urban rivers are poisonous. landscapes are often indescrib-ably ugly. But, hell, most Americans are happy enough. Why should the developing world not follow suit?

world not follow suit?
Viewed through the distorting prism of market economics,
Mr Summers's arguments may appear logical. But should decisions on the location of factories really be determined by ries really be determined by estimates of where human life is cheapest? And if the answer is yes, why stop there? Environmental controls are costly. Why should the bank — or anybody else — try to impose any environmental restraints in the third world? Let it enjoy dirty growth. Let the factories smoke. If the globe warms up a few degrees, so much the better: we'll all get a suntan. If the outside world becomes totally inhospitable, we can always inhospitable, we can always live in pressurised plastic bub-

This is a recipe for ruin. The challenge is to find an equita-ble way of financing clean growth everywhere. Rather than figuring out ways to export dirty industries, we should be trying to prevent poor countries from repeating our own awful environmental mistakes. This requires vision from institutions such as the World Bank, not mean-spirited utilitarianism of the kind Charles Dickens satirised in

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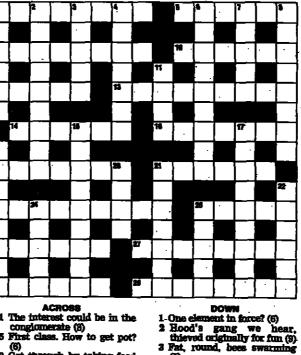
71. July

in teaps for Utte

There's no puzzle about Airline of the Year 1992, awarded to Virgin Atlantic for the second year running. For reservations, call 0800 747 747. atlantic **JOTTER PAD**

CROSSWORD

No.7,769 Set by QUARK



4 Crazy person may be cracked (7)
6 Knock down sale in city unfinished? It's fixed (9)
7 Material arising in well-utilised machines (5)
8 Piece of writing — a plot for humary on (8)

hanger-on (8) 11 Provider of start for the

horses (4) The extreme say more than

the others (9) Continent with a lake in the

country (9)
A wise man swallows his

medicine — and allows for this? (8)

20 Front of ship has soft line

(4). 21 One goes in when school's

1 The interest could be in the

conglomerate (8)
5 First class. How to get pot?

5 First class. How to get pot?
(5)
9 Get through by taking food
- eggs initially (3)
10 Common chap, they say, is
one to make cuts (5)
12 Drive out English team to
meet the French (5)
13 Sat BA - help erratic for
lots of characters (9)
14 Put back the arithmetical
problem into worker's puzzle (6)
16 Disclaim the engineers'
piece of land (7)

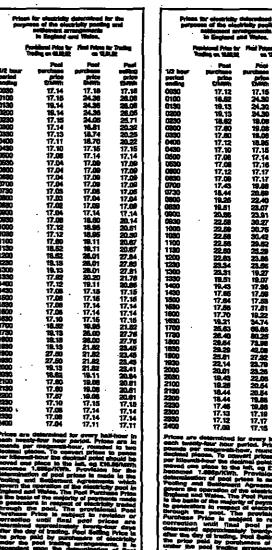
piece of land (7) 19 Mine's the best place for repairs (3-4)
21 The papers could be there if needed (2,4) weed (9)

25 Main passage running through India or Tasmania 26 Nothing in broken-down

(8) 28 Primitive tool Old English

in session, intervening (7)
22 Marble's dull, showy but ranch is a source of confidence (6)
27 What the heavy roller did? 24 Alcove almost collapsed, it's said (5) 25 Girl's silver coin turning up

28 Primitive tool Old Enguan backed (almost supple) (6)
29 One sent out east (girl) by a railway (8)
The solution to last Saturday's prize puzzle will be published



BASE LENDING RATES

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		A mark and Market	W.)	Association.

Press intrusions and freedoms

HE POTHER over the public revelations of the sexual peccadillo of Mr Paddy Ashdown, MP, and his create a better balance between press freedom and editorial responsibility.
The incident brings the day

nearer when parliament will legislate to give the individual citizen a right of action for unwarranted invasion of pri-vacy, fitting appropriately alongside a reformed law of libel to protect the individual's reputation and self-esteem. The second impact of the

alert not just parliamentarians but, more importantly, the legal profession to the dangers to press freedom if lawyers indulge indiscriminately in the use of the injunction prior to publication. Support for a law to protect private lives can and with the editor's right to deter mine what goes in, and what does not appear, in his or her newspaper or periodical.

No one suggests that free-dom of expression is absolute. Nor does anyone suggest that the publication may wilfully, or even unwittingly, damage a person's reputation. Every editor has to assess a story with the risk of libel in mind. The libel law provides a remedy by way of pecuniary compensation - sometimes, no doubt, juries over-compensate - to those who establish a falsehood that lowers them in the esteem of their friends and

If the libel law currently bears down too heavily on newspapers, it is often the application of the law in the particular case that errs. Yet if



and there is a case for so think-ing - then it should be put on the reformer's shopping list for early legislation. There is a strong case for reviewing the law of libel, together with the ingredients of a proposed privacy law.
A call for Calcutt Mark II

would be a wise step for the government to take. After all, the Calcutt committee on privacy did not say (as some com-mentators think it did) that it was impossible to define a law of privacy. It merely rejected the idea for practical reasons, to do with providing a harvest for litigious-minded clients and their lawyers. Instead Calcutt proposed three new criminal offences on journalistic trespass - a most undesirable procourts and the media into unenviable confrontation. So far the government has not declared itself in favour of

such a proposal. A privacy law is a necessary component of organised society, to mark the right to respect for the citizen's private and family life, home and correspondence. For the public figure's lover, there can rarely be a public interest in publication, overriding his or her privacy. For the public figure, there may be cases where the private matter is relevant to his or her public life.

The Press Council in its declaration of principle on privacy in 1976 said that entry into

public life did not disqualify an individual from a right to pro-tection of private affairs, "save when the circumstances relating to the private life of an individual occupying a public position may be likely to affect his performance of his duties or public confidence in him or his office". Such a situation could be judged only in the particular case, and is not susceptible to statutory definition. The courts have already pleaded for the ability to give a remedy to those whom the media have declined to leave alone. In the Gorden Kaye case two years ago, when journalists intruded into the actor's hospital room where he was recovering from serious head injuries, all three judges of the Court of Appeal urged the reform which the Calcutt com-

mittee thought subsequently was inappropriate.
What is forgotten in that case was the judges' affirmation of a long-established rule of practice in the law of defa-mation: that the court will rarely grant an anticipatory injunction. To stop a prospective libel would be to interfere with the freedom of speech. The same principle should apply to any new law of privacy. The fact that judges have departed in recent years from that almost invariable rule of practice emphasises how much they desired to extend some help to those threatened with breaches of confidentiality, which has become part of the

judicial development that cov-

ers some cases of privacy, as in the case of Mr Ashdown. It was the solicitors' mistake of obtaining the all-pervasive injunction against the News of the World that gave the media its only retort to the charge that journalists had been engaging in unsavoury pruri-ence in chasing a supposed sex scandal. By resorting to the courts, the lawyers immediately converted a private mat-ter into a question of public interest. To gag the press by not allowing it even to mention that an injunction had been sought and obtained was calculated to arouse cries of prior restraint and interference with the public's right to know -that the legal system was being used to silence the press.

The door-stepping that pre-ceded the lawyers' unthinking rush to judgment reveals another aspect of the invasion of privacy: the pre-publicity harassment and intrusion on private property by journalists.

If the press wishes to assure politicians that under the new Press Complaints Commission it is behaving better, it could repair its public image that nothing has changed. The newspaper industry should set

up an independent inquiry to examine the media activity over the last fortnight in relation to Mr Ashdown and his secretary. We may then know how well or badly journalists and their editors behaved, and whether they are serious in supporting the Press Com-plaints Commission and the industry's code of practice. which states that intrusions and inquiries into private lives "are not generally acceptable",

Louis Blom-Cooper QC